

GOVERNMENT OF ST. CHRISTOPHER (ST. KITTS) AND NEVIS



INNOVATION, INCLUSIVITY, AND SUSTAINABILITY: OUR PATH FORWARD



ADOPTED BY THE NATIONAL ASSEMBLY ON THE 16TH DECEMBER, 2024

ST. CHRISTOPHER AND NEVIS

ESTIMATES

FOR THE YEAR

2025

VOLUME I

St. Christopher and Nevis

Expenditure and Revenue Plan for the Year 2025

Volume 1

December 2024

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Section 1: Introduction

1.1 Minister of Finance Message

As we move forward to implement our development agenda buttressed by the Sustainable Economic Expansion and Diversification (SEED) pillars, it gives me great pleasure to present the 2025 Estimates of the Government of St. Christopher (St. Kitts) and Nevis. The Estimates are arranged in an activity-based and performance-based budgeting format to provide transparency and accountability to the citizens of the Federation.

To this end, the 2025 Estimates provides details on the programs of each Ministry along with performance indicators that the Ministries will use to assess the extent to which they have or are making progress towards achieving their goals and objectives for the fiscal year.

The Government is committed to undertaking its operations within the tenets of good governance. Therefore, the budget is formulated to provide clarity to citizens and residents on the plans and priorities that will be pursued during the fiscal year 2025 to advance the implementation of our Sustainable Island State (SIS) Agenda. The public can adequately assess our performance in meeting the targets established under each Line Ministry and related agency. Each has been designed to promote the transition to high productivity and a service-oriented economy that will yield improved macro-economic and fiscal outcomes.

Hon. Dr. Terrance M Drew Prime Minister and Minister of Finance

1.2 Budget Presentation Documents

The Estimates of Revenue and Expenditure for the Federal Government's operations for the fiscal year ending 31st December 2025 are presented in this document. It provides details of the Government's expenditure intentions and revenue projections, reflecting the presentation of the state budget to the National Assembly and the Public.

This activity-based and performance-budget provides information through two volumes:

- Volume 1 Government Expenditure and Revenue Plans
- Volume 2 Ministry Expenditure Plans

Volume 1 consists of a broad presentation of the Government's plans for revenue collection and expenditure. It highlights the total amounts proposed for spending by Ministry, by Expenditure Type (Recurrent, Transfer and Capital) and by Expenditure Category (Personal Emoluments and Wages, Goods and Services, Interest, etcetera).

It also covers the Government's Consolidated Revenue, which provides an overview of the revenue projections for the Federal Government. It summarizes Total Government Revenue –Recurrent and Capital Revenue by Ministry (portfolio) and Budgetary Grants for the fiscal year. It compares the projected revenue at the Ministry and Department level for the fiscal year and the previous year's estimates to allow for year-over-year comparisons. It shows, over time, the share of Government Revenue derived from recurrent proceeds, loans and development aid (grants).

Volume 2 is a detailed report on plans and priorities for each Ministry. Generally, each Chapter of Volume 2 includes an overview of the Ministry – Minister's Message, Mission Statement, Summary of the portfolio planning for the voted year and an update on the major capital projects within the portfolio. It provides an active summary sheet for each program.

The framework of these two Volumes offers the advantages of a modular approach to government budget presentation. A global perspective can be derived from Volume 1 (Expenditure and Revenue). More detailed expenditure information at the Ministry level can be obtained from a set of concise documents in Volume 2.

1.3 Definition and Structure of the Government Expenditure Plan

The Government's Expenditure plan for 2025 is aimed at prioritizing expenditure in a manner that allows for all critical programmes to be adequately resourced. Revenue generated by the Government, as well as loan and grant funds, will finance Capital Projects that will spur economic growth in the Federation.

In 2025, Total Expenditure is projected to reach \$1.13 billion, of which \$32.4 million is reserved for principal repayments on the public debt. The remaining \$1.09 million would be used to support Recurrent Expenditure in the amount of \$885.03 million, Capital Expenditure in the amount of \$209.40 million while \$0.25 million would be allocated to Net Lending. Of the amount allocated for Recurrent Expenditure, \$361.71 million would cover Personal Emoluments, Wages and Allowances, \$192.93 million would cover Goods and Services, \$20.44 million would cover Debt Interest Payments and \$309.94 million would cover Transfers and Subsidies.

Total Revenue is projected to be \$1.07 billion in 2025. It is expected that \$1.04 billion would be raised from Recurrent Revenue, and \$32.7 million from Budgetary and Capital Grants.

1.4 Presentation by Portfolio, Ministry and Autonomous Departments

The proposed Federal Government structure for the 2025 fiscal year includes twenty-five (25) portfolios covering twenty-two (22) Ministries and three (3) Autonomous Departments.

The Autonomous Departments are:

The Governor General which covers the portfolio representing His Majesty in the Federation.

Parliament which provides legislative support and governance.

Audit Office which reports to Parliament on the Government's accounts and operations.

The Ministries and their respective portfolios are:

Ministry of Justice and Legal Affairs facilitates all matters of justice delivery.

The Prime Minister's Officer manages the affairs of the Prime Minister, human resources, government printing services and the St. Kitts and Nevis Information Service.

The Ministry of National Security, Citizenship and Immigration covers fire services, prison services, police services, military defence, disaster management and immigration services.

The Ministry of International Trade, Industry, Commerce, and Consumer Affairs supports portfolios that manage international trade, industry, commerce, and consumer affairs.

The Ministry of Finance manages the Financial Secretary's Office, Accountant General, Customs and Excise, Inland Revenue, Financial Intelligence Unit, and Centralized Purchasing Unit.

Ministry of Social Development and Gender Affairs covers the portfolio of the management of social protection and gender affairs.

The Ministry of Agriculture, Fisheries and Marine Resources administers the portfolio management of agriculture and marine resources.

Ministry of Tourism, Civil Aviation and International Transport manages the portfolio of promoting and developing tourism, administration and international transport and managing maritime affairs.

The Ministry of Public Infrastructure, Energy, Utilities and Domestic Transport manages the portfolio of common works services and water services delivery and guides policy regarding energy and domestic transport.

The Ministry of Education covers the portfolio of managing education services.

Ministry of Health and Social Security administers the healthcare and social security portfolio.

The Ministry of Sports covers the portfolio of the development of sports.

The Ministry of Sustainable Development manages the portfolios of Public Sector Investment Planning (PSIP), Statistics, Physical Planning, Lands, and Surveys.

The Ministry of Foreign Affairs supports the management of foreign affairs.

The Office of the Attorney General deals with representing the Government in all legal matters and managing electoral services.

The Ministry of Employment and Labour covers the portfolio of managing labour-industrial relations.

Ministry of Housing, Human Settlement, Ecclesiastical and Faith-Based Affairs administers the portfolio of housing solutions, human settlement, ecclesiastical and faith-based services.

The Ministry of Environment, Climate Action, and Constituency Empowerment covers the portfolio of environment, climate action, and constituency empowerment.

The Ministry of Information, Communication, Technology, and Posts provides communications, technological, and postal services.

The Ministry of Youth Empowerment, Ageing, and Disabilities covers the portfolios of management of youth empowerment, ageing, and disabilities.

Ministry of Economic Development and Investment covers managing economic development

and promoting investment.

Ministry of Small Business, Entrepreneurship, Cooperatives and the Creative Economy covers the portfolios of supporting small businesses, promoting entrepreneurship, managing cooperatives and developing the creative economy.

01 Personal Emoluments - Salaries, Social Security Contributions and Overtime

1.5 Definition of the Standard Objects of Expenditure

RECURRENT EXPENDITURE OBJECT CODES

02 Wages - Wages, Bonuses, Social Security Contributions and Overtime 03 Allowances - Allowances and Social Security Contributions 04 Retiring Benefits - Gratuities, Pensions, Ex-Gratia Awards 05 Travel and Subsistence - Mileage, Travel Expenses, Subsistence 06 Office and General Expenses - Stationery, Uniforms, Books and Publications 07 Supplies and Materials - Consumable Supplies and Materials 08 Communications Expenses - Telephones, Facsimile, Internet and Postage 09 Operating and Maintenance Services - Fuel, Repairs and Servicing Expenses 10 Grants and Contributions - Grants, Contributions and Subsidies 11 Commissions - To Agents, Vendors of Stamps and Crown Agents 12 Rewards and Incentives 13 Public Assistance - Includes Casual Relief 14 Purchase of Tools. Instruments. Furniture and Equipment 15 Rental of Assets - Land, Buildings, Furniture, Equipment and Vehicles 16 Hosting and Entertainment - National Celebrations, Local Hosting and Entertainment 17 Training - Local and Overseas Training 18 Domestic Interest Payments and other charges 19 Foreign Interest Payments and other charges 20 Refunds - Refunds, Rebates and Drawbacks 21 Professional and Consultancy Services 22 Insurance - Vehicle, Medical, Property, Travel and Indemnity Insurance 23 Allowance to Unofficial Members 24 Constituency Allowance to Elected Members 25 Student Education Learning Fund (SELF) - Includes Exam Fees, Books, etc. for Students 26 Claims Against Government 27 Production and Marketing Expenses - Promotion, Production and Marketing Expenses 28 Sundry Expenses 29 Contingency Fund - Reserve Account under the Ministry of Finance **33 Election Expenses** 36 Utilities - Electricity 37 Utilities - Water CAPITAL EXPENDITURE OBJECT CODES

- 40 Consultancy, Feasibility and Tendering Costs
- 41 Wages
- 42 Supplies and Materials
- 43 Rental of Equipment/Vehicles
- 44 Purchase of Equipment/Vehicles
- 45 Acquisition/Construction of Physical Assets
- 46 Other Costs

45 Acquisition/Construction of Physical Assets 46 Other Costs

- 2.1 Financial Summary by Economic Classification
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2.1: Financial Summary by Economic Classification

	2027 Estimates \$	2026 Estimates \$	2025 Estimates \$	Approved 2024 Estimates \$	2024/2023 INCREASE/ (DECREASE) \$	2023 Actual \$
TOTAL REVENUE AND GRANTS	1,057,074,219	1,059,391,189	1,066,144,532	1,082,008,245	(15,863,714)	1,148,364,648
RECURRENT REVENUE	1,049,404,685	1,048,012,014	1,043,395,851	1,052,861,607	(9,465,757)	1,127,597,443
Tax Revenue	502,928,875	482,053,906	456,077,864	449,763,371	6,314,494	437,271,364
Taxes on Income	147,457,344	142,050,987	128,106,664	130,110,861	(2,004,197)	130,824,978
Income Tax	79,599,712	76,608,899	65,096,476	69,675,921	(4,579,445)	71,725,767
Withholding Tax	7,066,395	6,800,889	6,548,160	8,216,916	(1,668,756)	8,207,845
Housing and Social Development Levy	55,670,255	53,578,547	51,587,510	48,138,829	3,448,680	46,678,888
Unincorporated Business Tax	5,120,982	5,062,652	4,874,518	4,079,195	795,323	4,212,478
Taxes on Property	17,122,583	16,479,234	18,425,755	18,689,484	(263,729)	14,198,702
House Tax	13,469,016	12,962,943	15,040,133	16,111,332	(1,071,199)	9,738,250
Condominium Tax	3,653,567	3,516,291	3,385,622	2,578,152	807,470	4,460,452
Taxes on Domestic Goods & Consumption	122,985,688	116,252,304	109,976,494	99,410,935	10,565,560	94,446,774
Value Added Tax (IRD)	68,206,481	65,643,747	63,204,354	55,652,746	7,551,608	55,688,383
Wheel Tax	7,832,003	7,537,729	7,257,619	7,086,994	170,625	6,940,665
Hotel Room Tax	853,567	783,089	718,430	1,086,894	(368,464)	851,341
Stamp Duty Unclassified	20,719,436	19,008,656	17,439,134	14,877,720	2,561,414	13,263,094
Licences	12,733,976	11,682,546	10,717,932	10,167,776	550,156	8,087,372
of which: Drivers Licence	3,677,084	3,373,472	3,094,928	2,511,440	583,488	2,338,117
Business & Occupation	3,706,686	3,400,630	3,119,844	2,887,648	232,196	2,353,293
Telecommunications	4,604,149	4,223,990	3,875,220	4,219,626	(344,406)	2,922,328
Insurance Fees	7,072,866	6,488,868	5,953,090	5,779,545	173,545	5,369,260
Island Enhancement Fund	5,567,359	5,107,669	4,685,935	4,759,260	(73,325)	4,246,659

2.1: Financial Summary by Economic Classification

	2027 Estimates \$	2026 Estimates \$	2025 Estimates \$	Approved 2024 Estimates \$	2024/2023 INCREASE/ (DECREASE) \$	2023 Actual \$
Taxes on Int'l Trade and Transactions	215,363,260	207,271,381	199,568,951	201,552,091	(1,983,140)	197,800,910
Import Duty	73,174,739	70,425,332	67,808,250	67,176,338	631,912	68,792,850
Consumption Tax	621,131	597,793	575,579	549,110	26,468	516,608
Non Refundable Duty Free Store Levy	4,886,074	4,702,489	4,527,739	5,080,338	(552,598)	4,948,137
Customs Service Charge	41,426,514	39,869,989	38,388,377	39,741,594	(1,353,217)	38,419,876
Travel Tax	5,158,917	4,965,081	4,780,573	5,112,537	(331,964)	4,536,660
Environmental Levy	4,940,060	4,754,446	4,577,766	5,143,735	(565,969)	4,861,559
Excise Tax	11,238,929	10,816,646	10,414,688	10,414,688	(0)	7,425,733
Value Added Tax (CED)	73,916,896	71,139,605	68,495,979	68,333,751	162,228	68,299,487
Non Tax Revenue	546,475,810	565,958,108	587,317,987	603,098,236	(15,780,248)	690,326,079
Fees/Fines/Forfeitures	30,918,827	28,108,025	25,552,750	10,696,464	14,856,286	8,747,040
Rent of Government Property	579,355	526,686	478,806	561,884	(83,078)	517,145
Water Services	9,921,117	9,548,349	9,193,522	9,203,684	(10,162)	8,564,585
Post Office	12,986,977	12,499,015	12,034,538	13,541,546	(1,507,008)	12,196,885
Interest, Dividends and Profits	9,729,807	7,058,100	7,587,524	6,951,962	635,562	9,898,403
Stone Crusher	4,235,000	3,850,000	3,500,000	575,227	2,924,773	448,262
Citizenship by Investment	437,000,000	467,000,000	495,000,000	540,000,000	(45,000,000)	620,754,504
Maritime Fees	4,210,663	3,827,875	3,479,886	3,471,897	7,990	2,977,199
Hospital Fees	6,813,312	6,193,920	5,630,836	4,462,889	1,167,948	3,820,780
Other Revenue	30,080,752	27,346,138	24,860,125	13,632,683	11,227,442	22,401,276

2.1: Financial Summary by Economic Classification

	2027 Estimates \$	2026 Estimates \$	2025 Estimates \$	Approved 2024 Estimates \$	2024/2023 INCREASE/ (DECREASE) \$	2023 Actual \$
TOTAL EXPENDITURE	989,489,919	1,012,405,530	1,094,677,292	1,057,366,163	37,311,129	1,120,562,492
RECURRENT EXPENDITURE	899,794,855	892,246,716	885,025,301	852,619,372	32,405,929	865,025,643
Personal Emoluments and Wages	373,179,859	367,390,281	361,714,225	341,302,335	20,411,890	298,707,559
Personal Emoluments	295,268,403	289,478,825	283,802,769	269,757,530	14,045,239	228,663,671
Wages	57,386,727	57,386,727	57,386,727	53,054,863	4,331,864	50,223,734
Allowances	20,524,729	20,524,729	20,524,729	18,489,942	2,034,787	19,820,154
Goods and Services	195,666,547	194,283,368	192,927,311	253,132,286	(60,204,975)	268,988,039
Supplies and Materials	35,371,680	34,678,117	33,998,153	34,013,153	(15,000)	36,816,342
Operating and Maintenance	29,767,220	29,183,548	28,611,322	27,594,671	1,016,651	37,266,192
Utilities - Electricity	17,000,000	17,000,000	17,000,000	17,000,000	-	15,585,421
Other	113,527,647	113,421,703	113,317,836	174,524,462	(61,206,626)	179,320,084
Interest Payments	20,884,194	20,571,329	20,443,319	16,484,798	3,958,521	16,402,286
Domestic	8,956,829	9,017,117	9,079,250	9,909,350	(830,100)	9,794,046
Foreign	11,927,365	11,554,212	11,364,069	6,575,448	4,788,621	6,608,240

Section 2: Financial Summaries 2.1: Financial Summary by Economic Classification

	2027 Estimates \$	2026 Estimates \$	2025 Estimates \$	Approved 2024 Estimates \$	2024/2023 INCREASE/ (DECREASE) \$	2023 Actual \$
Transfers & Subsidies	310,064,255	310,001,738	309,940,446	241,699,953	68,240,493	280,927,759
Expenses on Overseas Missions	5,714,507	5,651,990	5,590,698	5,590,698	-	5,314,533
Grants and Contributions	199,706,737	199,706,737	199,706,737	148,158,987	51,547,750	175,479,036
Local	172,510,990	172,510,990	172,510,990	122,127,635	50,383,355	159,898,631
Regional	23,181,363	23,181,363	23,181,363	21,689,497	1,491,866	10,984,551
International	4,014,384	4,014,384	4,014,384	4,341,855	(327,471)	4,595,854
Public Assistance	42,657,950	42,657,950	42,657,950	37,804,950	4,853,000	46,616,165
Pensions and Gratuities	61,985,061	61,985,061	61,985,061	50,145,318	11,839,743	53,518,025
Pensions	52,000,000	52,000,000	52,000,000	40,160,257	11,839,743	39,442,115
Gratuities	8,785,061	8,785,061	8,785,061	8,785,061	-	12,409,837
Ex-Gratia Awards	1,200,000	1,200,000	1,200,000	1,200,000	-	1,666,073
Current Account Surplus/(Deficit)	149,609,830	155,765,298	158,370,550	200,242,235	(41,871,686)	262,571,800
Capital Revenue	25,720	25,361	25,000	20,000	5,000	26,453
Other	25,720	25,361	25,000	20,000	5,000	26,453
Grants	7,643,814	11,353,814	22,723,681	29,126,638	(6,402,957)	20,740,752
Budgetary Grants	0	0	5,000,000	0	5,000,000	15,351,945
Capital Grants	7,643,814	11,353,814	17,723,681	29,126,638	(11,402,957)	5,388,807
Capital Expenditure and Net Lending	89,695,064	120,158,814	209,651,991	204,746,791	4,905,200	255,536,849
Overall Balance	67,584,300	46,985,659	(28,532,760)	24,642,082	(53,174,843)	27,802,156
Primary Balance	88,468,494	67,556,988	(8,089,441)	41,126,880	(49,216,322)	44,204,442
Principal Payments	34,480,593	32,149,101	32,401,563	33,180,378	(778,815)	22,474,399
Domestic	2,905,856	899,064	882,713	863,570	19,143	813,023
Foreign	31,574,737	31,250,037	31,518,850	32,316,808	(797,958)	21,661,376
Sale of Land	8,000,000	8,000,000	10,000,000	15,000,000	(5,000,000)	7,158,304

Section 2: Financial Summaries 2.2: Fiscal Operations

	2025	2024	2024 Approved	2023
	Estimates \$	Projections \$	Estimates \$	Actuals \$
TOTAL REVENUE AND GRANTS	1,066,144,532	835,307,326	1,082,008,245	1,148,364,648
RECURRENT REVENUE	1,043,395,851	814,945,736	1,052,861,607	1,127,597,443
Tax Revenue	456,077,864	440,751,975	449,763,371	437,271,364
Taxes on Income	128,106,664	122,519,287	130,110,861	130,824,978
Income Tax	65,096,476	56,671,234	69,675,921	71,725,767
Withholding Tax	6,548,160	10,771,173	8,216,916	8,207,845
Housing and Social Development Levy	51,587,510	50,321,945	48,138,829	46,678,888
Unincorporated Business Tax	4,874,518	4,754,935	4,079,195	4,212,478
Taxes on Property	18,425,755	16,022,793	18,689,484	14,198,702
House Tax	15,040,133	12,720,228	16,111,332	9,738,250
Condominium Tax	3,385,622	3,302,565	2,578,152	4,460,452
Taxes on Domestic Goods & Consumption	109,976,494	110,279,917	99,410,935	94,446,774
Value Added Tax	63,204,354	59,556,545	55,652,746	55,688,383
Wheel Tax	7,257,619	7,371,589	7,086,994	6,940,665
Hotel Room Tax	718,430	659,110	1,086,894	851,341
Stamp Duty Unclassified	17,439,134	23,099,134	14,877,720	13,263,094
Licences	10,717,932	9,832,966	10,167,776	8,087,372
of which: Drivers Licence	3,094,928	2,839,384	2,511,440	2,338,117
Business & Occupation	3,119,844	2,862,242	2,887,648	2,353,293
Telecommunications	3,875,220	3,555,248	4,219,626	2,922,328
Insurance Fees	5,953,090	5,461,550	5,779,545	5,369,260
Island Enhancement Fund	4,685,935	4,299,023	4,759,260	4,246,659

2.2: Fiscal Operations

	2025	2024	2024 Approved	2023
	Estimates \$	Projections \$	Estimates \$	Actuals \$
Taxes on Int'l Trade and Transactions	199,568,951	191,929,978	201,552,091	197,800,910
Import Duty	67,808,250	66,144,752	67,176,338	68,792,850
Consumption Tax	575,579	561,458	549,110	516,608
Non-Refundable Duty Free Store Levy	4,527,739	4,416,663	5,080,338	4,948,137
Customs Service Charge	38,388,377	37,446,618	39,741,594	38,419,876
Travel Tax	4,780,573	4,663,294	5,112,537	4,536,660
Environmental Levy	4,577,766	4,465,462	5,143,735	4,861,559
Excise Tax	10,414,688	7,416,121	10,414,688	7,425,733
Value Added Tax	68,495,979	66,815,610	68,333,751	68,299,487
Non Tax Revenue	587,317,987	374,193,761	603,098,236	690,326,079
Fees / Fines / Forfeitures	25,552,750	11,791,093	10,696,464	8,747,040
Rent of Government Property	478,806	435,278	561,884	517,145
Water Services	9,193,522	8,967,983	9,203,684	8,564,585
Post Office	12,034,538	11,572,317	13,541,546	12,196,885
Interest, Dividends and Profits	7,587,524	6,951,962	6,951,962	9,898,403
Stone Crusher	3,500,000	473,744	575,227	448,262
Citizenship by Investment	495,000,000	305,838,741	540,000,000	620,754,504
Maritime Fees	3,479,886	3,163,533	3,471,897	2,977,199
Hospital Fees	5,630,836	3,982,112	4,462,889	3,820,780
Other Revenue	24,860,125	21,016,998	13,632,683	22,401,276

2.2: Fiscal Operations

	2025	2024	2024 Approved	2023
	Estimates \$	Projections \$	Estimates \$	Actuals \$
TOTAL EXPENDITURE	1,094,677,292	1,073,165,763	1,057,366,163	1,120,562,492
RECURRENT EXPENDITURE	885,025,301	916,511,222	852,619,372	865,025,643
Personal Emoluments and Wages	361,714,225	321,929,218	341,302,335	298,707,559
Personal Emoluments	283,802,769	245,177,937	269,757,530	228,663,671
Wages	57,386,727	55,943,250	53,054,863	50,223,734
Allowances	20,524,729	20,808,031	18,489,942	19,820,154
Goods and Services	192,927,311	235,444,989	253,132,286	268,988,039
Supplies and Materials	33,998,153	26,829,026	34,013,153	36,816,342
Operating and Maintenance	28,611,322	32,976,609	27,594,671	37,266,192
Utilities - Electricity	17,000,000	16,904,032	17,000,000	15,585,421
Other	113,317,836	158,735,322	174,524,462	179,320,084
Interest Payments	20,443,319	16,484,798	16,484,798	16,402,286
Domestic	9,079,250	9,909,350	9,909,350	9,794,046
Foreign	11,364,069	6,575,448	6,575,448	6,608,240
Transfers & Subsidies	309,940,446	342,652,217	241,699,953	280,927,759
Expenses on Overseas Missions	5,590,698	6,319,513	5,590,698	5,314,533
Grants and Contributions	199,706,737	236,285,068	148,158,987	175,479,036
Local	172,510,990	218,929,515	122,127,635	159,898,631
Regional	23,181,363	13,013,698	21,689,497	10,984,551
International	4,014,384	4,341,855	4,341,855	4,595,854
Public Assistance	42,657,950	44,038,254	37,804,950	46,616,165
Pensions and Gratuities	61,985,061	56,009,382	50,145,318	53,518,025
Pensions	52,000,000	41,675,416	40,160,257	39,442,115
Gratuities	8,785,061	12,653,725	8,785,061	12,409,837
Ex-Gratia Awards	1,200,000	1,680,241	1,200,000	1,666,073

2.2: Fiscal Operations

	2025	2024	2024	2023
	Estimates \$	Projections \$	Approved Estimates \$	Actuals \$
Current Account Surplus/(Deficit)	158,370,550	(101,565,486)	200,242,235	262,571,800
Capital Reveue Other	25,000 25,000	72,220 72,220	20,000 20,000	26,453 26,453
Grants Budgetary Grants Capital Grants	22,723,681 5,000,000 17,723,681	20,289,370 12,435,613 7,853,757	29,126,638 - 29,126,638	20,740,752 15,351,945 5,388,807
Capital Expenditure and Net Lending	209,651,991	156,654,541	204,746,791	255,536,849
Overall Balance	(28,532,760)	(237,858,437)	24,642,082	27,802,156
Primary Balance	(8,089,441)	(221,373,639)	41,126,880	44,204,442
Principal Payments Domestic Foreign	32,401,563 882,713 31,518,850	33,512,382 864,360 32,648,022	33,180,378 863,570 32,316,808	22,474,399 813,023 21,661,376
Sale of Land	10,000,000	6,447,912	15,000,000	7,158,304

2.3 : Reconciliation of Financial Statements and Fiscal Data

2025 ESTIMATES RECONCILIATION OF FINANCIAL STATEMENTS AND FISCAL DATA FOR THE YEAR ENDED 31 DECEMBER 2023

	Financial Statements	Fiscal Data
RECURRENT ACCOUNT	\$	\$
Revenue Expenditure Recurrent Account Surplus/(Deficit)	1,127,582,372 849,393,884 278,188,488	1,127,597,443 865,025,642 262,571,801
Recurrent Revenue per Financial Statements	1,127,582,372	
Adjustments from Below the Line Activity: Customs Duty Fees/Fines/Forfeitures Post Office Revenue Other Revenue	29,194 236,858 13,975 (264,957)	
Recurrent Revenue per Fiscal Data	1,127,597,443	
Recurrent Expenditure per Financial Statements	849,393,884	
Adjustments from Below the Line Activity: Expenditure for Supplies and Materials Operating and Maintenance Services Expenditure for Professional and Consultancy Fees Expenditure for Rental of Assets Expenditure for Hosting and Entertainment Office and General Expenses Expenditure for Other Goods and Services Interest Payments Arrears Local Grants and Contributions Public Assistance Retiring Benefits	1,884,795 2,173,522 34,235 22,028 2,913,577 1,092,637 3,295,505 200,692 2,197,100 1,616,518 201,148	
Recurrent Expenditure per Fiscal Data	865,025,642	

2025 ESTIMATES RECONCILIATION OF FINANCIAL STATEMENTS AND FISCAL DATA FOR THE YEAR ENDED 31 DECEMBER 2023

	Financial Statements \$	Fiscal Data \$
CAPITAL ACCOUNT		
Revenue and Grants Capital Expenditure and Net Lending	13,374,781 246,602,138	20,767,205 255,536,849
Capital Revenue and Budgetary Grants per Financial Statements	13,374,781	
Adjustments from Below The Line Activity: Budgetary Grants Adjustments to Capital Grants Capital Revenue re Direct Payments per PSIP Report Land Sales classified as Financing Capital Revenue and Budgetary Grants per Fiscal Data	15,351,945 (1,285,721) 484,504 (7,158,304) 20,767,205	
Capital Expenditure and Net Lending per Financial Statements	246,602,138	
Adjustments from Below The Line Activity: Direct payments per PSIP Report Capital Expenditure Net Lending	484,504 8,499,399 (49,192)	
Capital Expenditure and Net Lending per Fiscal Data	255,536,849	

2.4 Macroeconomic Assumptions for 2025 Estimates

Macroeconomic Indicators	Estimates for Current Fiscal Year	Estimates for Fiscal Year		
	2024	2025	•	Projections
	2024	2023	2026	2027
Real GDP (Market price) (%)	1.2	2.5	3.3	2.6
Real GDP (Basic price) (%)	-0.1	1.5	2.6	2.0
Nominal GDP (Market price) (EC \$m)	2,880.0	2,970.8	3,103.3	3,229.0
Nominal GDP (Basic price) (%)	0.6	2.5	3.9	3.9
Nomial GDP (Basic price) (EC \$m)	2,501.1	2,564.0	2,662.9	2,766.9
Inflation Rate (%)	1.50	1.50	1.40	1.40
Total Revenue and Grants (% of GDP)	37.6	35.9	34.1	32.7
Total Expenditure (% of GDP)	36.7	36.8	32.6	30.6
Overall Balance (% of GDP)	0.9	-1.0	1.5	2.1
Primary Balance (% of GDP)	1.4	-0.3	2.2	2.7
Total Public Debt (% of GDP)	53.4	51.8	48.4	44.4
Central Government Debt (% of GDP)	20.8	21.4	20.5	18.7
Total Public Sector Debt (EC \$m)	1,537.4	1,538.0	1,503.2	1,432.5
GDP at Market Price (EC \$m)	2,880.0	2,970.8	3,103.3	3,229.0

2.5 Total Revenue Excluding Land Sales and Loan Financing

Object Code	Portfolio / Autonomous Department	Vote Supply 2025	Main Estimates 2024	Variati	on
		\$	\$	\$	%
R. 01	Revenue collected by Governor General	500	500	-	-
R. 04	Revenue collected by Justice and Legal Affairs	3,146,954	3,295,637	(148,683)	(4.5)
R. 05	Revenue collected by Prime Minister's Office	57,677	4,441	53,236	1,198.7
R. 06	Revenue collected by National Security, Citizenship and Immigration	15,771,831	7,525,637	8,246,194	109.6
R. 07	Revenue collected by International Trade, Industry, Commerce and Consumer Affairs	7,429,194	248,293	7,180,901	2,892.1
R. 08	Revenue collected by Finance	967,528,937	1,001,659,313	(34,130,376)	(3.4)
R. 09	Revenue collected by Social Development and Gender Affairs	49,370	43,604	5,766	13.2
R. 10	Revenue collected by Agriculture, Fisheries and Marine Resources	10,492,906	5,394,700	5,098,206	94.5
R. 11	Revenue collected by Tourism, Civil Aviation and International Transport	3,920,264	3,842,733	77,531	2.0
R. 12	Revenue collected by Public Infrastructure, Energy, Utilities and Domestic Transport	12,848,209	9,868,550	2,979,659	30.2
R. 13	Revenue collected by Education	1,756,955	1,436,627	320,328	22.3
R. 14	Revenue collected by Health and Social Security	7,066,373	4,946,296	2,120,077	42.9
R. 15	Revenue collected by Sports	601,049	490,666	110,383	22.5
R. 16	Revenue collected by Sustainable Development (excluding Land and Property Sales)	23,097,472	29,431,500	(6,334,028)	(21.5)
R. 17	Revenue collected by Foreign Affairs	5,276	3,052	2,224	72.9
R. 21	Revenue collected by Environment, Climate Action and Constituency Empowerment	24,829	12,986	11,843	91.2
R. 22	Revenue collected by Information, Communication, Technology and Posts	12,318,536	13,775,510	(1,456,974)	(10.6)
R. 23	Revenue collected by Youth Empowerment, Ageing and Disabilities	10,200	10,200	-	-
R. 25	Revenue collected by Small Business, Entrepreneurship, Cooperatives and the Creative Economy	18,000	18,000	-	-
	TOTAL	1,066,144,532	1,082,008,245	(15,863,713)	(1.5)

2.6 Total Revenue by Type of Revenue Excluding Loan Financing

		١	/ote Supply -	2025 Revenu	a
Object Code	Portfolio	Recurrent	Capital	Budgetary Grant	Total
		\$	\$	\$	\$
R. 01	Revenue collected by Governor General	500	-	-	500
R. 04	Revenue collected by Justice and Legal Affairs	3,146,954	-	-	3,146,954
R. 05	Revenue collected by Prime Minister's Office	57,677	-	-	57,677
R. 06	Revenue collected by National Security, Citizenship and Immigration	15,771,831	-	-	15,771,831
R. 07	Revenue collected by International Trade, Industry, Commerce and Consumer Affairs	7,429,194	-	-	7,429,194
R. 08	Revenue collected by Finance	967,503,937	25,000	-	967,528,937
R. 09	Revenue collected by Social Development and Gender Affairs	49,370	-	-	49,370
R. 10	Revenue collected by Agriculture, Fisheries and Marine Resources	10,492,906	-	-	10,492,906
R. 11	Revenue collected by Tourism, Civil Aviation and International Transport	3,920,264	-	-	3,920,264
R. 12	Revenue collected by Public Infrastructure, Energy, Utilities and Domestic Transport	12,848,209	-	-	12,848,209
R. 13	Revenue collected by Education	1,756,955	-	-	1,756,955
R. 14	Revenue collected by Health and Social Security	7,066,373	-	-	7,066,373
R. 15	Revenue collected by Sports	601,049	-	-	601,049
R. 16	Revenue collected by Sustainable Development	373,791	27,723,681	5,000,000	33,097,472
R. 17	Revenue collected by Foreign Affairs	5,276	-	-	5,276
R. 21	Revenue collected by Environment, Climate Action and Constituency Empowerment	24,829	-	-	24,829
R. 22	Revenue collected by Information, Communication, Technology and Posts	12,318,536	-	-	12,318,536
R. 23	Revenue collected by Youth Empowerment, Ageing and Disabilities	10,200	-	-	10,200
R. 25	Revenue collected by Small Business, Entrepreneurship, Cooperatives and The Creative Economy	18,000	-	-	18,000
	TOTAL	1,043,395,851	27,748,681	5,000,000	1,076,144,532

2.7 Total Expenditure

		Expenditures					
Object Code	Portfolio / Autonomous Department	Vote Supply 2025	Main Estimates 2024	Variatio	on		
		\$	\$	\$	%		
E. 01	Represent the King	2,083,241	2,151,612	(68,371)	(3.2)		
E. 02	Provide Legislative Services for the Federation	1,644,756	1,374,240	270,516	19.7		
E. 03	Audit the Public Accounts	1,912,169	1,627,423	284,746	17.5		
E. 04	Facilitate Justice and Manage the Country's Legal Affairs	15,158,553	14,766,457	392,096	2.7		
E. 05	Manage the Affairs of the Federation	75,674,778	128,142,442	(52,467,664)	(40.9)		
E. 06	Provide National Security, Citizenship and Immigration	95,712,945	92,978,733	2,734,212	2.9		
E. 07	Support International Trade, Industry, Commerce and Consumer Affairs	7,256,779	6,307,440	949,339	15.1		
E. 08	Manage Finance	319,372,278	307,515,497	11,856,781	3.9		
E. 09	Promote Social Development and Gender Affairs	43,737,040	43,682,221	54,819	0.1		
E. 10	Manage Agriculture, Fisheries and Marine Resources	34,265,521	27,869,967	6,395,554	22.9		
E. 11	Promote and Develop Tourism, Civil Aviation and International Transport	63,505,401	45,245,981	18,259,420	40.4		
E. 12	Manage Public Infrastructure, Energy, Utilities and Domestic Transport	104,739,877	85,876,555	18,863,322	22.0		
E. 13	Manage Education Services	120,410,885	107,885,600	12,525,285	11.6		
E. 14	Manage Health Care and Social Security	104,430,179	100,805,798	3,624,381	3.6		
E. 15	Manage Sports	15,735,115	16,710,648	(975,533)	(5.8)		
E. 16	Manage Sustainable Development	18,320,512	14,859,317	3,461,195	23.3		
E. 17	Manage the Foreign Policy of the Federation	22,475,062	21,019,352	1,455,710	6.9		
E. 18	Manage Legal Representation of the Government and Provide Electoral Services	10,335,718	12,491,448	(2,155,730)	(17.3)		
E. 19	Enhance Labour and Industrial Relations	3,645,808	4,856,330	(1,210,522)	(24.9)		
E. 20	Manage Housing, Human Settlement, Ecclesiastical and Faith- Based Affairs	13,816,693	10,237,915	3,578,778	35.0		
E. 21	Manage Environment, Climate Action and Constituency Empowerment	16,606,434	10,900,969	5,705,465	52.3		
E. 22	Provide Information, Communications, Technology and Posts	19,074,610	18,147,025	927,585	5.1		
E. 23	Manage Youth Empowerment, Ageing and Disabilities	3,158,185	3,391,340	(233,155)	(6.9)		
E. 24	Manage Economic Development and Investment	4,037,762	3,000,958	1,036,804	34.5		
E. 25	Promote and Develop Small Business,Entrepreneurship,Cooperatives and The Creative Economy	9,968,554	8,701,273	1,267,281	14.6		
	TOTAL	1,127,078,855	1,090,546,541	36,532,314	3.3		

2.8 Total Expenditure by Type of Expenditure

		Vote Supply - 2025 Expenditures								
Object				Budgetary						
Code	Portfolio / Autonomous Department	Recurrent	Capital	Transfer	Principal Repayment	Net Lending	Total			
		\$	\$	\$	\$	\$	\$			
E. 01	Represent the King	1,933,241	150,000	-	-	-	2,083,241			
E. 02	Provide Legislative Services for the Federation	1,603,385	-	41,371	-	-	1,644,756			
E. 03	Audit the Public Accounts	1,740,119	159,500	12,550	-	-	1,912,169			
E. 04	Facilitate Justice and Manage the Country's Legal Affairs	10,433,453	2,733,000	1,992,100	-	-	15,158,553			
E. 05	Manage the Affairs of the Federation	22,887,669	4,274,725	48,512,384	-	-	75,674,778			
E. 06	Provide National Security, Citizenship and Immigration	81,578,643	10,075,000	4,059,302	-	-	95,712,945			
E. 07	Support International Trade, Industry, Commerce and Consumer Affairs	5,831,563	1,075,000	350,216	-	-	7,256,779			
E. 08	Manage Finance	195,678,754	8,800,000	82,241,961	32,401,563	250,000	319,372,278			
E. 09	Promote Social Development and Gender Affairs	41,634,383	2,000,000	102,657	-	-	43,737,040			
E. 10	Manage Agriculture, Fisheries and Marine Resources	18,816,214	14,875,000	574,307	-	-	34,265,521			
E. 11	Promote and Develop Tourism, Civil Aviation and International Transport	15,819,683	10,210,712	37,475,006	-	-	63,505,401			
E. 12	Manage Public Infrastructure, Energy, Utilities and Domestic Transport	25,572,792	79,114,085	53,000	-	-	104,739,877			
E. 13	Manage Education Services	93,405,720	12,945,000	14,060,165	-	-	120,410,885			
E. 14	Manage Health Care and Social Security	86,445,076	17,600,000	385,103	-	-	104,430,179			
E. 15	Manage Sports	6,265,034	8,820,000	650,081	-	-	15,735,115			
E. 16	Manage Sustainable Development	8,561,843	9,374,155	384,514	-	-	18,320,512			
E. 17	Manage the Foreign Policy of the Federation	17,209,727	800,000	4,465,335	-	-	22,475,062			
E. 18	Manage Legal Representation of the Government and Provide Electoral Services	9,425,718	150,000	760,000	-	-	10,335,718			
E. 19	Enhance Labour and Industrial Relations	2,606,316	1,000,000	39,492	-	-	3,645,808			
E. 20	Manage Housing, Human Settlement, Ecclesiastical and Faith-Based Affairs	1,366,293	11,625,000	825,400	-		13,816,693			
E. 21	Manage Environment, Climate Action and Constituency Empowerment	9,018,027	5,895,814	1,692,593	-	-	16,606,434			
E. 22	Provide Information, Communications, Technology and Posts	12,958,610	5,700,000	416,000	-	-	19,074,610			
E. 23	Manage Youth Empowerment, Ageing and Disabilities	2,997,985	-	160,200	-	-	3,158,185			
E. 24	Manage Economic Development and Investment	2,987,762	1,050,000	-	-	-	4,037,762			
E. 25	Promote and Develop Small Business,Entrepreneurship,Cooperatives and The Creative Economy	8,540,554	975,000	453,000	-	-	9,968,554			
	TOTAL	685,318,564	209,401,991	199,706,737	32,401,563	250,000	1,127,078,855			

2.9 Total Expenditure by Object of Expenditure

Responsibility Centre: 01 - Governor General

	Expenditures 2025 by 2 - Category (in thousands)							
Programme	Compensation of employees	Interest	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2024		
01001 - Manage General Administration	989	0	944	0	1,933	1,852		
01001 - Invest in Government House	0	0	0	150	150	300		
Total	989	0	944	150	2,083	2,152		
Authorised/Estimated Positions					0	0		

Responsibility Centre: 02 - Parliament

Activity Name: E. 02 - Provide Legislative Services for the Federation

	Expenditures 2025 by 2 - Category (in thousands)				
Programme	Compensation of employees	Grants	Use of Goods and Services	Total	Main Estimates 2024
02011 - Provide Administrative Services	374	41	354	769	659
00964 - Remunerate Members of Parliament	692	0	75	767	607
01484 - Support the Office of the Opposition	0	0	108	108	108
Total Authorised/Estimated Positions	1,066	41	537	1,644 0	1,374 0

Responsibility Centre: 03 - Audit Office

Activity Name: E. 03 - Audit the Public Accounts

	Expenditures 2025 by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2024
03021 - Provide Administrative Support	458	13	280	160	910	712
03022 - Conduct Audits on Government	1,002	0	0	0	1,002	915
Total Authorised/Estimated Positions	1,460	13	280	160	1,912 0	1,627 0

Responsibility Centre: 04 - Ministry of Justice and Legal Affairs

Activity Name: E. 04 - Facilitate Justice and Manage the Country's Legal Affairs

	Expenditures 2025								
	by 2 - Category	by 2 - Category							
Programme	(in thousands)								
	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2024			
04031 - Administer Justice and Legal Affairs	798	0	483	1,983	3,264	3,334			
04033 - Manage the Access to Justice Agency	734	0	54	0	788	726			
04034 - Manage Office of Good Governance	374	0	2	0	376	345			
04059 - Register Legal Documents	3,506	1,992	1,613	750	7,861	7,533			
04060 - Support the Judiciary	1,961	0	465	0	2,426	2,246			
03987 - Law Commission	399	0	45	0	444	573			
03988 - Support to Law Commission	0	0	0	0	0	10			
Total	7,772	1,992	2,662	2,733	15,159	14,767			
Authorised/Estimated Positions					0	0			

Responsibility Centre: 05 - Prime Minister's Office

Activity Name: E. 05 - Manage the Affairs of the Federation

	Expenditures 2025 by 2 - Category (in thousands)										
Programme	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total				
05041 - Manage General Administration	6,429	0	42,000	5,950	4,275	0	58,654				
05041 - Manage Diaspora Unit	374	0	0	373	0	0	747				
05041 - Manage the National Archives and Records	328	0	0	35	0	0	363				
05042 - Manage Human Resources Dept	4,823	0	6,512	1,477	0	0	12,812				
05041 - Manage Citizenship by Investment	0	0	0	0	0	0	0				
05043 - Provide Printing Services for the Gov't	832	0	0	429	0	0	1,261				
05088 - Inform the Public on Government	1,335	0	0	504	0	0	1,839				
Total Authorised/Estimated Positions	14,121	0	48,512	8,768	4,275	0	75,676				

Programme	Main Estimates 2024
05041 - Manage General Administration	37,581
05041 - Manage Diaspora Unit	684
05041 - Manage the National Archives and Records	333
05042 - Manage Human Resources Dept	12,619
05041 - Manage Citizenship by Investment	74,035
05043 - Provide Printing Services for the Gov't	1,182
05088 - Inform the Public on Government	1,708
Total	128,142
Authorised/Estimated Positions	0

Responsibility Centre: 06 - Ministry of National Security, Citizenship and Immigration

Activity Name: E. 06 - Provide National Security, Citizenship and Immigration

	Expenditures 2025 by 2 - Category (in thousands)									
Programme	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items			
06051 - Provide Administrative Support	0	1,978	0	6,344	0	175	C			
06052 - Manage Police Services 06053 - Provide Fire and Rescue Services	700 50	34,628 7,523	3,308 4	5,399 989	19 6	5,200 2,350	750			
06054 - Provide National and Regional Defence 06055 - Provide Prison Services	70	11,477	0	2,043	0	200	C			
06056 - Enhance Disaster Management	61 0	4,603 939	4 743	1,273 220	0 0	0 400	C			
06058 - Prevent and Reduce Drug Abuse 06059 - Provide Immigration Services	0	352	0	216	0	1,000	C			
Total Authorised/Estimated Positions	0 881	2,353 63,853	0 4,059	335 16,819	0 25	0 9,325	750			
Autionseu/Estimateu Positions										

Programme	Total	Main Estimates 2024
06051 - Provide Administrative Support	8,497	8,482
06052 - Manage Police Services	50,003	49,430
06053 - Provide Fire and Rescue Services	10,922	10,131
06054 - Provide National and Regional Defence	13,790	12,919
06055 - Provide Prison Services	5,941	5,974
06056 - Enhance Disaster Management	2,303	2,337
06058 - Prevent and Reduce Drug Abuse	1,568	1,227
06059 - Provide Immigration Services	2,688	2,479
Total	95,712	92,979
Authorised/Estimated Positions	0	0

Responsibility Centre: 07 - Ministry of International Trade, Industry, Commerce and Consumer Affairs Activity Name: E. 07 - Support International Trade, Industry, Commerce and Consumer Affairs

Expenditures 2025 by 2 - Category (in thousands)					
Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2024
1,734	349	329	0	2,412	2,412
1,842	2	297	1,075	3,216	2,464
504	0	10	0	514	378
846	0	271	0	1,117	1,053
4,926	351	907	1,075	7,259	6,307
				0	0
_	by 2 - Category (in thousands) Compensation of employees 1,734 1,842 504 846	by 2 - Category (in thousands) Compensation of employees 1,734 1,842 2 504 0 846 0	by 2 - Category (in thousands)Use of Goods and ServicesCompensation of employeesGrantsUse of Goods and Services1,7343493291,84222975040108460271	by 2 - Category (in thousands)Compensation of employeesGrantsUse of Goods and ServicesFixed Assets1,73434932901,84222971,075504010084602710	by 2 - Category (in thousands) Grants Use of Goods and Services Fixed Assets Total 1,734 349 329 0 2,412 1,842 2 297 1,075 3,216 504 0 10 0 514 846 0 271 0 1,117 4,926 351 907 1,075 7,259

Responsibility Centre: 08 - Ministry of Finance

Activity Name: E. 08 - Manage Finance

	Expenditures 2025						
	by 2 - Category						
	(in thousands)						
Programme	Social Benefits	Compensation of employees	Interest	Grants	Use of Goods and Services	Other Expenses	Fixed Assets
08081 - Administer Government Finances	4,000	11,870	0	82,171	4,790	39,077	4,200
08082 - Manage Government Accounts	61,985	5,475	20,443	0	18,339	0	0
08083 - Manage Collection of IRD Revenue	0	8,030	0	26	3,890	20	3,700
08084 - Manage Collection of CED Revenue	3,000	11,113	0	31	2,631	180	900
08090 - Provide Counter Measures to Money	0	769	0	14	65	0	0
08081 - Net Lending	0	0	0	0	0	0	0
Total	68,985	37,257	20,443	82,242	29,715	39,277	8,800
Authorised/Estimated Positions							

Programme	90-00 Domestic Principal Repayments	91-00 Foreign Principal Repayments	Financial Assets - Domestic	Total	Main Estimates 2024
08081 - Administer Government Finances	0	0	0	146,109	148,698
08082 - Manage Government Accounts	883	31,519	0	138,644	125,706
08083 - Manage Collection of IRD Revenue	0	0	0	15,666	14,695
08084 - Manage Collection of CED Revenue	0	0	0	17,856	17,386
08090 - Provide Counter Measures to Money	0	0	0	848	781
08081 - Net Lending	0	0	250	250	250
Total	883	31,519	250	319,373	307,516
Authorised/Estimated Positions				0	0

Responsibility Centre: 09 - Ministry of Social Development and Gender Affairs

Activity Name: E. 09 - Promote Social Development and Gender Affairs

	Expenditures 2025 by 2 - Category (in thousands)						
Programme	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2024
09101 - Provide General Administration	0	1,204	21	281	0	1,506	1,581
09102 - Manage Community Development	31,460	2,908	2	273	2,000	36,643	37,039
09103 - Gender Affairs Department	15	628	20	91	0	754	637
09104 - Care and Protection for Children	463	1,622	60	79	0	2,224	2,003
09105 - New Horizon Co-Ed Centre	30	2,226	0	356	0	2,612	2,422
Total	31,968	8,588	103	1,080	2,000	43,739	43,682
Authorised/Estimated Positions						0	0

Responsibility Centre: 10 - Ministry of Agriculture, Fisheries and Marine Resources 111 - Permanent Secretary's Office

Activity Name: E. 10 - Manage Agriculture, Fisheries and Marine Resources

	Expenditures 2025 by 2 - Category (in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total	Main Estimates 2024
10111 - Provide General Administration	2,112	0	877	0	0	2,989	2,741
10112 - Development of Agriculture Services	6,708	456	6,640	11,600	1,875	27,278	21,112
10115 - Manage Marine Resources	1,682	119	798	1,200	200	3,999	4,017
Total	10,502	575	8,315	12,800	2,075	34,266	27,870
Authorised/Estimated Positions						0	0

Responsibility Centre: 11 - Ministry of Tourism, Civil Aviation and International Transport

121 - Permanent Secretary's Office

Activity Name: E. 11 - Promote and Develop Tourism, Civil Aviation and International Transport

	Expenditures 2025 by 2 - Category (in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total	Main Estimates 2024
11121 - Manage General Administration	1,231	66	664	0	0	1,961	2,031
11122 - Promote and Develop Tourism	2,770	37,249	10,183	9,711	500	60,413	42,079
12125 - Manage International Transport	368	25	86	0	0	479	472
11126 - Manage Civil Aviation	370	136	147	0	0	653	664
Total	4,739	37,476	11,080	9,711	500	63,506	45,246
Authorised/Estimated Positions						0	0

Responsibility Centre: 12 - Ministry of Public Infrastructure, Energy, Utilities and Domestic Transport 131 - Permanent Secretary's Office

Activity Name: E. 12 - Manage Public Infrastructure, Energy, Utilities and Domestic Transport

	Expenditures 2025						
	by 2 - Category						
	(in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items	Total
12131 - Manage General Administration	1,438	0	1,274	0	0	0	2,712
					-		
12133 - Maintain and Develop Infrastructure	8,706	0	4,901	0	38,700	4,798	57,105
12134 - Manage Energy Unit	370	0	75	0	0	0	445
12135 - Supply and Manage Water	5,738	53	2,865	0	35,616	0	44,272
12136 - Monitor and Regulate Transportation	191	0	15	0	0	0	206
Total	16,443	53	9,130	0	74,316	4,798	104,740
Authorised/Estimated Positions							0

Programme	Main Estimates 2024
12131 - Manage General Administration	1,926
12133 - Maintain and Develop Infrastructure	44,785
12134 - Manage Energy Unit	412
12135 - Supply and Manage Water	38,650
12136 - Monitor and Regulate Transportation	104
Total	85,877
Authorised/Estimated Positions	0

Responsibility Centre: 13 - Ministry of Education

Activity Name: E. 13 - Manage Education Services

	Expenditures 2025 by 2 - Category (in thousands)								
Programme	Social Benefits	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Other Expenses	Fixed Assets		
13141 - Provide Administrative Support	250	9,354	0	1,086	5,577	550			
13141 - Invest in Education	0	0	0	0	0	0	1,870		
13142 - Promote and Support Early Childhood	2,500	8,512	0	0	89	0	0		
13143 - Deliver Primary Education	0	23,685	0	0	1,987	0	8,000		
13144 - Deliver Secondary Education	0	31,255	0	0	421	0	2,500		
13145 - Deliver Post Secondary Education	0	3,575	0	0	540	0	0		
13146 - Deliver Special Education Services	0	2,145	0	0	64	0	0		
13147 - Deliver Tertiary Education - CFBC	0	1,937	0	12,824	0	0	575		
3148 - Provide Public Library Services	0	896	0	151	68	0	0.0		
Total Authorised/Estimated Positions	2,750	81,359	0	14,061	8,746	550	12,945		

Programme	Memorandum Items	Total	Main Estimates 2024
13141 - Provide Administrative Support	0	16,817	14,136
13141 - Invest in Education	0	1,870	2,291
13142 - Promote and Support Early Childhood	0	11,101	9,423
13143 - Deliver Primary Education	0	33,671	24,394
13144 - Deliver Secondary Education	0	34,177	34,455
13145 - Deliver Post Secondary Education	0	4,115	3,739
13146 - Deliver Special Education Services	0	2,209	2,027
13147 - Deliver Tertiary Education - CFBC	0	15,336	16,385
13148 - Provide Public Library Services	0	1,115	1,035
	0	120,411	107,885
Total Authorised/Estimated Positions		0	0

Responsibility Centre: 14 - Ministry of Health and Social Security

Activity Name: E. 14 - Manage Health Care and Social Security

	Expenditures 2025						
	by 2 - Category						
	(in thousands)	· · · · · · · · · · · · · · · · · · ·					
Programme	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items
14151 - Provide Administrative Support		0.007	205	4.014			
14151 - Provide Administrative Support 14152 - Deliver Healthcare in Communities	0	2,327	385	1,911	0	0	0
	0	15,631	0	846	0	3,500	0
14153 - Provide Healthcare through Institutions	6	41,492	0	24,231	0	14,100	0
14154 - National Health Insurance	0	0	0	0	0	0	0
Total Authorised/Estimated Positions	6	59,450	385	26,988	0	17,600	0
Programme	Total	Main Estimates 2024					
ï4151 - Provide Administrative Support	4,623	4,239					
14152 - Deliver Healthcare in Communities	19,977	18,653					
14153 - Provide Healthcare through Institutions	79,830	77,813					
14154 - National Health Insurance	0	100					
Total	104,430	100,805					
Authorised/Estimated Positions	0	0					
Authorised/Estimated Positions	0	0					

Responsibility Centre: 15 - Ministry of Sports

Activity Name: E. 15 - Manage Sports

	Expenditures 2025 by 2 - Category (in thousands)							
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total	Main Estimates 2024	
15161 - Office of the Permanent Secretary	1,236	0	543	0	0	1,779	1,425	
15123 - Develop Sports and People via Sports	3,033	650	1,453	8,820	0	13,956	15,285	
Total	4,269	650	1,996	8,820	0	15,735	16,710	
Authorised/Estimated Positions						0	0	

Responsibility Centre: 16 - Ministry of Sustainable Development

Activity Name: E. 16 - Manage Sustainable Development

	Expenditures 2025						
	by 2 - Category						
	(in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items	Total
6171 - Provide General Administration	1,305	385	322	100	6,870	0	8,982
6172 - Develop Strategic Plans	1,010	0	33	0	500	0	1,543
6173 - Manage Physical Planning	1,572	0	417	0	200	0	2,189
6174 - Collect and Disseminate Statistics	1,281	0	22	0	439	0	1,742
6175 - Support to Control Development	259	0	36	0	0	0	295
6176 - Register and Manage Land Stock	1,424	0	92	0	1,115	0	2,631
6177 - Manage Urban Resilience and Dev.	306	0	90	0	250	0	646
00510 - Manage Department of Land Sales	278	0	13	0	0	0	291
Total	7,435	385	1,025	100	9,374	0	18,319
Authorised/Estimated Positions							0

Programme	Main Estimates 2024
16171 - Provide General Administration	6,461
16172 - Develop Strategic Plans	1,282
16173 - Manage Physical Planning	2,145
16174 - Collect and Disseminate Statistics	1,985
16175 - Support to Control Development	295
16176 - Register and Manage Land Stock	1,903
16177 - Manage Urban Resilience and Dev.	555
00510 - Manage Department of Land Sales	233
Total	14,859
Authorised/Estimated Positions	0

Responsibility Centre: 17 - Ministry of Foreign Affairs

Activity Name: E. 17 - Manage the Foreign Policy of the Federation

	Expenditures 2025						
	by 2 - Category						
	(in thousands)						
Programme	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total
17071 - Manage General Administration	0	3,468	4,465	495	285	515	9,228
17072 - Represent the Federation Abroad	0	6,616	0	6,499	0	0	13,115
Total	0	10,084	4,465	6,994	285	515	22,343
Authorised/Estimated Positions							0
Programme	Main Estimates 2024						
17071 - Manage General Administration	8,171						
	12,848						
17072 - Represent the Federation Abroad							
17072 - Represent the Federation Abroad Total Authorised/Estimated Positions	21,019						

Responsibility Centre: 18 - Office of the Attorney General

Activity Name: E. 18 - Manage Legal Representation of the Government and Provide Electoral Services

	Expenditures 2025 by 2 - Category (in thousands) Compensation of Grants Use of Goods and Other Expenses Fixed Assets Total							
Programme	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Total	Main Estimates 2024	
18092 - Provide Electoral Services	705	0	355	0	150	1,210	1,165	
18032 - Manage General Administration	3,921	760	2,945	1,500	0	9,125	11,326	
Total Authorised/Estimated Positions	4,626	760	3,300	1,500	150	10,335 0	12,491 0	

Responsibility Centre: 19 - Ministry of Employment and Labour

Activity Name: E. 19 - Enhance Labour and Industrial Relations

	Expenditures 2025 by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2024
00780 - Enhance Labour and Industrial	2,152	0	448	0	2,600	2,411
00782 - Provide Telecommunication	0	0	6	0	6	6
19061 - Invest in Employment and Labour	0	0	0	1,000	1,000	2,400
Participation in Regional and International	0	39	0	0	39	39
Total	2,152	39	454	1,000	3,645	4,856
Authorised/Estimated Positions					0	0

Responsibility Centre: 20 - Ministry of Housing, Human Settlement, Ecclesiastical and Faith-based Affairs Activity Name: E. 20 - Manage Housing, Human Settlement, Ecclesiastical and Faith-based Affairs

	Expenditures 2025 by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Services	Memorandum Items	Total	Main Estimates 2024
00781 - Support Ecclesiastical Affairs	288	61	40	0	389	363
114 - Provide General Administration	512	0	0	0	512	471
20113 - Provide and Monitor Human	130	764	197	11,625	12,716	9,204
00782 - Jesus in the City	0	0	150	0	150	150
00783 - Praise Fest	0	0	50	0	50	50
Total	930	825	437	11,625	13,817	10,238
Authorised/Estimated Positions					0	(

Responsibility Centre: 21 - Ministry of Environment, Climate Action and Constituency Empowerment

Activity Name: E. 21 - Manage Environment, Climate Action and Constituency Empowerment

	Expenditures 2025 by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2024
21111 - Provide Administrative Support	407	0	1,635	5,746	7,788	1,303
21173 - Manage and Protect the Environment	5,033	1,693	603	50	7,379	6,838
21041 - Constituency Empowerment	617	0	355	100	1,072	2,442
21174 - Climate Action	302	0	66	0	368	317
Total	6,359	1,693	2,659	5,896	16,607	10,900
Authorised/Estimated Positions					0	0

Responsibility Centre: 22 - Ministry of Information, Communication, Technology and Posts

Activity Name: E. 22 - Provide Information, Communications, Technology and Posts

	Expenditures 2025 by 2 - Category (in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Total	Main Estimates 2024
089 - Provide Communications Services	2,818	196	5,050	0	5,300	13,364	12,846
091 - Provide Administrative Support	514	0	75	0	0	589	563
132 - Provide Postal Services	3,291	220	1,210	1	400	5,122	4,738
Total	6,623	416	6,335	1	5,700	19,075	18,147
Authorised/Estimated Positions						0	0

Responsibility Centre: 23 - Ministry of Youth Empowerment, Ageing and Disabilities

Activity Name: E. 23 - Manage Youth Empowerment, Ageing and Disabilities

	Expenditures 2025 by 2 - Category (in thousands)						
Programme	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2024
23148 - Ministry Secretariat	0	473	0	89	0	561	523
23149 - Support Youth Development	0	532	144	453	0	1,129	1,184
23150 - Seniors Enrichment Development	40	1,029	0	151	0	1,220	1,552
23151 - Support Disabilities Department	0	161	16	71	0	248	133
Total	40	2,195	160	764	0	3,158	3,392
Authorised/Estimated Positions						0	0

Responsibility Centre: 24 - Ministry of Economic Development and Investment

Activity Name: E. 24 - Manage Economic Development and Investment

	Expenditures 2025 by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2024
24085 - Administration	372	0	434	1,050	1,856	774
24086 - Guide and Monitor Economic Dev.	696	0	40	0	736	676
24087 - Promote Investments	559	0	886	0	1,445	1,552
Total Authorised/Estimated Positions	1,627	0	1,360	1,050	4,037 0	3,002 0

Responsibility Centre: 25 - Ministry of Small Business, Entrepreneurship, Cooperatives and the Creative Economy Activity Name: E. 25 - Promote and Develop Small Business, Entrepreneurship, Cooperative and the Creative Economy

	Expenditures 2025						
	by 2 - Category						
	(in thousands)						
Programme	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2024
25074 - Provide Administrative Support	468	0	0	408	0	876	0
5075 - Promote Small Business	583	0	0	88	0	671	1,217
5076 - Support the Cooperatives	380	0	0	107	0	487	444
5090 - Promote and Develop Entrepreneurship	347	0	0	10	150	507	640
25124 - Support and Promote Culture	817	0	453	4,508	475	6,253	4,499
25125 - Promote Entertainment	352	0	0	473	350	1,175	1,900
Total	2,947	0	453	5,594	975	9,969	8,700
Authorised/Estimated Positions						0	0

2.10a Capital Estimates by Ministry

2.10b Capital Estimates by Source of Funds

2.10a Capital Estimates by Ministry

Object Code		Capital Expenditure				
	Portfolio / Autonomous Department	Estimates 2025	Estimates 2024	Variati	tion	
		\$	\$	\$	%	
E. 01	Represent the King	150,000	300,000	(150,000)	(50.0)	
E. 02	Provide Legislative Services for the Federation	-	-	-	-	
E. 03	Audit the Public Accounts	159,500	-	159,500	-	
E. 04	Facilitate Justice and Manage the Country's Legal Affairs	2,733,000	3,025,000	(292,000)	(9.7)	
E. 05	Manage the Affairs of the Federation	4,274,725	14,250,000	(9,975,275)	(70.0)	
E. 06	Provide National Security, Citizenship and Immigration	10,075,000	13,595,000	(3,520,000)	(25.9)	
E. 07	Support International Trade, Industry, Commerce and Consumer Affairs	1,075,000	650,000	425,000	65.4	
E. 08	Manage Finance	8,800,000	11,400,000	(2,600,000)	(22.8)	
E. 09	Promote Social Development and Gender Affairs	2,000,000	2,442,000	(442,000)	(18.1)	
E. 10	Manage Agriculture, Fisheries and Marine Resources	14,875,000	9,375,000	5,500,000	58.7	
E. 11	Promote and Develop Tourism, Civil Aviation and International Transport	10,210,712	17,590,886	(7,380,174)	(42.0)	
E. 12	Manage Public Infrastructure, Energy, Utilities and Domestic Transport	79,114,085	61,695,000	17,419,085	28.2	
E. 13	Manage Education Services	12,945,000	10,618,351	2,326,649	21.9	
E. 14	Manage Health Care and Social Security	17,600,000	21,520,000	(3,920,000)	(18.2)	
E. 15	Manage Sports	8,820,000	10,150,000	(1,330,000)	(13.1)	
E. 16	Manage Sustainable Development	9,374,155	6,122,242	3,251,913	53.1	
E. 17	Manage the Foreign Policy of the Federation	800,000	243,312	556,688	-	
E. 18	Manage Legal Representation of the Government and Provide Electoral Services	150,000	100,000	50,000	50.0	
E. 19	Enhance Labour and Industrial Relations	1,000,000	2,400,000	(1,400,000)	(58.3)	
E. 20	Manage Housing, Human Settlement, Ecclesiastical and Faith- Based Affairs	11,625,000	8,075,000	3,550,000	44.0	
E. 21	Manage Environment, Climate Action and Constituency Empowerment	5,895,814	3,725,000	2,170,814	58.3	
E. 22	Provide Information, Communications, Technology and Posts	5,700,000	5,400,000	300,000	5.6	
E. 23	Manage Youth Empowerment, Ageing and Disabilities	-	425,000	(425,000)	(100.0)	
E. 24	Manage Economic Development and Investment	1,050,000	-	1,050,000	-	
E. 25	Promote and Develop Small Business,Entrepreneurship, Cooperatives and The Creative Economy	975,000	1,395,000	(420,000)	(30.1)	
	TOTAL	209,401,991	204,496,791	4,905,200	2.4	

2.10b Capital Estimates by Source of Funds

	Portfolio / Autonomous Department	2025 Capital Expenditure					
Object Code		Revenue	Loan	Grant	Total		
		\$	\$	\$	\$		
C. 01	Represent the King	150,000	-	-	150,000		
C. 02	Provide Legislative Services for the Federation	-	-	-	-		
C. 03	Audit the Public Accounts	159,500	-	-	159,500		
C. 04	Facilitate Justice and Manage the Country's Legal Affairs	2,375,000	-	358,000	2,733,000		
C. 05	Manage the Affairs of the Federation	2,774,725	-	1,500,000	4,274,725		
C. 06	Provide National Security, Citizenship and Immigration	9,825,000	-	250,000	10,075,000		
C. 07	Support International Trade, Industry, Commerce and Consumer Affairs	1,075,000	-	-	1,075,000		
C. 08	Manage Finance	8,800,000	-	-	8,800,000		
C. 09	Promote Social Development and Gender Affairs	2,000,000	-	-	2,000,000		
C. 10	Manage Agriculture, Fisheries and Marine Resources	11,475,000	-	3,400,000	14,875,000		
C. 11	Promote and Develop Tourism, Civil Aviation and International Transport	5,250,000	-	4,960,712	10,210,712		
C. 12	Manage Public Infrastructure, Energy, Utilities and Domestic Transport	51,777,181	27,236,904	100,000	79,114,085		
C. 13	Manage Education Services	12,945,000	-	-	12,945,000		
C. 14	Manage Health Care and Social Security	7,100,000	10,000,000	500,000	17,600,000		
C. 15	Manage Sports	7,250,000	-	1,570,000	8,820,000		
C. 16	Manage Sustainable Development	7,785,000	-	1,589,155	9,374,155		
C. 17	Manage the Foreign Policy of the Federation	800,000	-	-	800,000		
C. 18	Manage Legal Representation of the Government and Provide Electoral Services	150,000	-	-	150,000		
C. 19	Enhance Labour and Industrial Relations	1,000,000	-	-	1,000,000		
C. 20	Manage Housing, Human Settlement, Ecclesiastical and Faith-Based Affairs	11,625,000	-	-	11,625,000		
C. 21	Manage Environment, Climate Action and Constituency Empowerment	2,400,000	-	3,495,814	5,895,814		
C. 22	Provide Information, Communications, Technology and Posts	5,700,000	-	-	5,700,000		
C. 23	Manage Youth Empowerment, Ageing and Disabilities	-	-	-	-		
C. 24	Manage Economic Development and Investment	1,050,000	-	-	1,050,000		
C. 25	Promote and Develop Small Business,Entrepreneurship, Cooperatives and The Creative Economy	975,000	-	-	975,000		
	TOTAL CAPITAL EXPENDITURE	154,441,406	37,236,904	17,723,681	209,401,991		

Revenue

Section 3: Government Revenue Overview

- 3.1 Summary of Total Estimated Revenue
- 3.2 Revenue Summary by Revenue Type Including Loan Financing
- 3.3 Revenue Summary Compared to Last Year (2024)

Section 4: Revenue Details

- 4.1 Revenue Details by Ministry
- 4.2 Revenue Details by Object Codes
- Section 5: Revenue and Financing by Source of Funds
- 5.1 Revenue and Financing by Source of Funds

Section 3: Government Revenue Overview

3.1 Summary of Total Estimated Revenue

SUMMARY OF TOTAL ESTIMATED REVENUE INCLUDING LAND SALES FOR THE YEAR 2025

Portfolios	Estimates 2025 \$	Estimates 2024 \$	Increase / (Decrease) 2025-2024 \$	Actual 2023 (per Financial Statements) \$
	Ť	Ť	, T	· · ·
Capital Revenue	10,025,000	15,020,000	(4,995,000)	7,184,757
Capital Grants	16,723,681	29,126,638	(12,402,957)	6,190,024
Revenue on Capital Account	26,748,681	44,146,638	(17,397,957)	13,374,781
Revenue from Budgetary Grants	5,000,000	-	5,000,000	-
Capital Revenue and Budgetary Grants	31,748,681	44,146,638	(12,397,957)	13,374,781
Revenue on Recurrent Account	1,043,395,851	1,052,861,607	(9,465,756)	1,127,582,372
TOTAL REVENUE	1,075,144,532	1,097,008,245	(21,863,713)	1,140,957,153

Object Code	Portfolios	Vote Supply 2025 - Revenue				
		Recurrent	Capital	Budgetary Grant	Total	
		\$	\$	\$	\$	
R.01	Revenue collected by the Governor					
	General	500	-	-	500	
01031	Collect Administration	500	_	_	500	
R.04	Revenue collected by Justice and					
	Legal Affairs	3,146,954	-	_	3,146,954	
04031	Collect Administration Revenue	7.659	_	_	7.659	
04033	Collect Access to Justice Agency	1,000			1,000	
0.000	Revenue	14,268	_	_	14,268	
04059	Collect Registrar's Office Revenue	1,540,159	_	-	1,540,159	
04060	Collect Magistrate's Department	1,010,100			1,010,100	
01000	Revenue	1,584,868	_	-	1,584,868	
R.05	Revenue collected by the Prime	.,			.,	
	Minister's Office	57,677	_	-	57,677	
05041	Collect Administrative Revenue	50,000	_	_	50,000	
05088	Collect Information Department	50,000	-	-	50,000	
00000	Revenue	7 077			7 077	
R.06		7,677	-	-	7,677	
R.06	Revenue collected by National					
	Security, Citizenship and	45 774 004			45 334 004	
	Immigration	15,771,831	-	-	15,771,831	
06051	Collect Administration Revenue	9,302,733	-	-	9,302,733	
06052	Collect Police Revenue	988,193	-	-	988,193	
06053	Collect Fire and Rescue Services	(=0.000			170.000	
	Revenue	478,293	-	-	478,293	
06054	Collect Defence Force Revenue	750	-	-	750	
06055	Collect Prison Department Revenue	1,862	-	-	1,862	
06059	Collect Immigration Revenue	5,000,000	-	-	5,000,000	
R.07	Revenue collected by International					
	Trade, Industry, Commerce and					
	Consumer Affairs	7,429,194	-	-	7,429,194	
07074	Collect International Trade Revenue	7,016,267	-	-	7,016,267	
07075	Collect Industry Trade,Commerce and					
	Consumer Affairs Revenue	412,927	-	-	412,927	
R.08	Revenue collected by Finance	967,503,937	25,000	-	967,528,937	
08081	Collect Financial Secretary's Office					
	Revenue	497,451,963	25,000	-	497,476,963	
08082	Collect Accountant General's					
	Department Revenue	13,717,164	-	-	13,717,164	
08083	Collect Inland Revenue Department					
	Revenue	261,213,548	-	-	261,213,548	
08084	Collect Customs and Excise					
	Department Revenue	195,146,262	-	-	195,146,262	
	TOTAL C/F	993,910,093	25,000		993,935,093	

3.2 Revenue Summary by Revenue Type Including Loan Financing

Object Code	Portfolios	Vote Supply 2025 - Revenue					
		Recurrent Capital		Budgetary Grant	Total		
		\$	\$	\$	\$		
	TOTAL B/F	993,910,093	25,000	-	993,935,093		
R.09	Revenue collected by Social						
	Development and Gender Affairs	49,370	-	-	49,370		
09101	Collect Permanent Secretary's Office						
	Revenue	49,370	-	-	49,370		
R.10	Revenue collected by Agriculture, Fisheries and Marine Resources	10,492,906	-	_	10,492,906		
10112	Collect Department of Agriculture	10,452,500			10,452,500		
10112	Revenue	9,174,885	_	-	9,174,885		
10115	Collect Department of Marine	0,111,000			0,111,000		
	Resources Revenue	1,318,021	-	-	1,318,021		
R.11	Revenue collected by Tourism,	3,920,264	-	-	3,920,264		
	Civil Aviation and International						
	Transport						
11121	Collect Tourism Revenue	287,439	-	-	287,439		
11125	Collect Maritime Revenue	3,479,886	-	-	3,479,886		
11126	Collect Civil Aviation Revenue	152,939	-	-	152,939		
R.12	Revenue collected by Public						
	Infrastructure, Energy, Utilities and						
	Domestic Transport	12,848,209	-	-	12,848,209		
12133	Collect Public Infrastructure						
	Department Revenue	3,654,687	-	-	3,654,687		
12135	Collect Water Department Revenue	9,193,522	-	-	9,193,522		
R.13	Revenue collected by Education	1,756,955	-	-	1,756,955		
13141	Collect Administration Revenue	1,756,955	-	-	1,756,955		
R.14	Revenue collected by Health and						
	Social Security	7,066,373	-	-	7,066,373		
14151	Collect Administration Revenue	229,875	-	-	229,875		
14152	Collect Community Health Services						
	Revenue	798,508	-	-	798,508		
14153	Collect Institution Health Services						
	Revenue	6,037,990	-	-	6,037,990		
R.15	Revenue collected by Sports	601,049	-	-	601,049		
15123	Collect Sports Department Revenue	601,049	-	-	601,049		
	TOTAL C/F	1,030,645,219	25,000		1,030,670,219		

Object			Vote Supply	2025 - Revenue	
Code	Portfolios	Recurrent	Capital	Budgetary Grant	Total
		\$	\$	\$	\$
	TOTAL B/F	1,030,645,219	25,000	-	1,030,670,219
R.16	Revenue collected by Sustainable				
	Development	373,791	59,960,585	-	65,334,376
16173	Collect Physical Planning Revenue	351,970	-	-	351,970
16176	Collect Lands and Surveys				
	Department Revenue	-	10,000,000		10,000,000
16172	Multilateral and Bilateral Grants	-	-	5,000,000	5,000,000
16172	Capital Revenue - Grants	-	17,723,681	-	16,723,681
16172	Capital Revenue - Loans	-	32,236,904	-	32,236,904
	Collect Urban Resilience and				
16177	Development Revenue	21,821	-	-	21,821
R.17	Revenue collected by Foreign				
	Affairs	5,276	-	-	5,276
17071	Collect Administration Revenue	5,276	-	-	5,276
R.21	Revenue collected by				
	Environment, Climate Action and				
	Constituency Empowerment	24,829	-	-	24,829
21173	Collect Environment Revenue	24,829	-	-	24,829
R.22	Revenue collected by Information,				
	Communication, Technology and				
	Posts	12,318,536	-	-	12,318,536
22089	Collect Technology Department				
	Revenue	283,997	-	-	283,997
12132	Collect Postal Services Revenue	12,034,539	-	-	12,034,539
R.23	Revenue collected by Youth				
	Empowerment, Ageing and	10,200	-	-	10,200
23150	Collect Seniors Enrichment Revenue	10,200	-	-	10,200
R.25	Revenue collected by Small				
	Business, Entrepreneurship,				
	Cooperatives and The Creative				
	Economy	18,000	-	-	18,000
25101	Collect Small Business Revenue	18,000	-	-	18,000
	TOTAL	1,043,395,851	59,985,585	5,000,000	1,108,381,436

		Vote Supply 2025 - Revenue						
Object Portfolios Code		Vote Supply 2025 \$	Main Estimates 2024 \$	Variatio \$	on %			
R.01	Revenue collected by the Governor							
	General	500	500	-	-			
01031	Collect Administration	500	500	-	-			
R.04	Revenue collected by Justice and Legal Affairs	3,146,954	3,295,637	(148,683)	(4.5			
04031	Collect Administration Revenue	7,659	77,544	(69,885)	(90.1			
	Collect Access to Justice Agency				•			
04033	Revenue	14,268	11,648	2,620	22.5			
04059	Collect Registrar's Office Revenue	1,540,159	1,912,637	(372,478)	(19.5			
04060	Collect Magistrate's Department							
	Revenue	1,584,868	1,293,808	291,060	22.5			
R.05	Revenue collected by the Prime							
	Minister's Office	57,677	4,441	53,236	1,198.7			
05041	Collect Administration Revenue	50,000	-	50,000	-			
05088	Collect Information Department							
	Revenue	7,677	4,441	3,236	72.9			
R.06	Revenue collected by National Security, Citizenship and							
	Immigration	15,771,831	7,525,637	8,246,194	109.6			
06051	Collect Administration Revenue	9,302,733	6,535,105	2,767,628	42.4			
06052	Collect Police Revenue	9,302,733	703,552	2,707,028	42.4			
06052	Collect Fire and Rescue Services	900, 193	703,352	204,041	40.5			
00000	Revenue	478,293	285.026	193,267	67.8			
06054	Collect Defence Force Revenue	750	434	316	72.8			
06055	Collect Prison Department Revenue	1,862	1,520	342	22.5			
06059	Collect Immigration Revenue	5,000,000	-	5,000,000				
R.07	Revenue collected by International	0,000,000		0,000,000				
	Trade, Industry, Commerce and Consumer Affairs							
		7,429,194	248,293	7,180,901	2,892.1			
07074	Collect International Trade	7,016,267	9,410	7,006,857	74,461.8			
07075	Collect Industry Trade, Commerce	1,010,201	0,410	1,000,001	1,401.0			
01010	and Consumer Affairs Revenue	412,927	238,883	174.044	72.9			
R.08	Revenue collected by Finance	967,528,937	1,001,659,313	(34,130,376)	(3.4			
08081	Collect Financial Secretary's Office		1,001,000,010	(0.,.00,010)	(0.4			
00001	Revenue	497,451,963	546,404,025	(48,952,062)	(9.0			
08082	Collect Accountant General's	437,431,903	340,404,023	(40,952,002)	(9.0			
00002	Department Revenue	13,717,164	5,271,961	8,445,203	160.2			
08083	Collect Inland Revenue Department	13,717,104	5,271,301	0,440,200	100.2			
	Revenue	261,213,548	253 212 274	7 800 674	3.1			
08084	Collect Customs and Excise	201,213,340	253,313,874	7,899,674	3.1			
00004	Department Revenue	195,146,262	196,669,453	(1,523,191)	(0.8			
	TOTAL C/F	993,935,093	1,012,733,821	(18,798,728)	(1.9			

3.3 Revenue Summary Compared to Last Year, 2024

Object		Vote Supply 2025 - Revenue						
Code	Portfolios	Vote Supply 2025	Main Estimates 2024	Variation				
		\$	\$	\$	%			
	TOTAL B/F	993,935,093	1,012,733,821	(18,798,728)	(1.9)			
R.09	Revenue collected by Social							
	Development and Gender Affairs	49,370	43,604	5,766	13.2			
09101	Collect Permanent Secretary Office Revenue	49,370	43,604	5,766	13.2			
R.10	Revenue collected by Agriculture,							
	Fisheries and Marine Resources	10,492,906	5,394,700	5,098,206	94.5			
10112	Collect Department of Agriculture Revenue	9,174,885	4,776,838	4,398,047	92.1			
10115	Collect Department of Marine	, ,	, ,					
	Resources Revenue	1,318,021	617,862	700,159	113.3			
R.11	Revenue collected by Tourism, Civil Aviation and International Transport							
		3,920,264	3,842,733	77,531	2.0			
11121	Collect Tourism Revenue	287,439	282,359	5,080	1.8			
11125	Collect Transport Revenue	3,479,886	3,471,897	7,989	0.2			
11126	Collect Civil Aviation Revenue	152,939	88,477	64,462	72.9			
R.12	Revenue collected by Public							
	Infrastructure, Energy, Utilities and							
	Domestic Transport	12,848,209	9,868,550	2,979,659	30.2			
12133	Collect Public Infrastructure							
	Department Revenue	3,654,687	664,865	2,989,822	449.7			
12135	Collect Water Department Revenue	9,193,522	9,203,685	(10,163)	(0.1)			
R.13	Revenue collected by Education	1,756,955	1,436,627	320,328	22.3			
13141	Collect Administration Revenue	1,756,955	1,430,783	326,172	22.8			
13147	Collect Clarence Fitzroy Bryant College Revenue	-	5,844	(5,844)	(100.0)			
R.14	Revenue collected by Health and Social Security	7,066,373	4,946,296	2,120,077	42.9			
14151	Collect Administration Revenue	229,875	36,634	193,241	527.5			
14152	Collect Community Health Services Revenue	798,508	206,109	592,399	287.4			
14153	Collect Institution Health Services	6,037,990	4,703,553	1,334,437	28.4			
R.15	Revenue collected by Sports	601,049	490,666	110,383	22.5			
15123	Collect Sports Department Revenue	601,049	490,666	110,383	22.5			
	TOTAL C/F	1,030,670,219	1,038,756,997	(8,086,778)	(0.8)			

		Vote Supply 2025 - Revenue						
Object Code	Portfolios	Vote Supply 2025 \$	Main Estimates 2024 \$	Variation \$	%			
	TOTAL B/F	1,030,670,219	1,038,756,997	(8,086,778)	(0.8)			
R.16	Revenue collected by Sustainable Development	65,334,376	61,202,851	3,131,525	5.1			
16173	Collect Physical Planning Revenue	351,970	287,331	64,639	22.5			
16176	Collect Lands and Surveys Department Revenue	10,000,000	15,000,000	(5,000,000)	(33.3)			
16172	Multilateral and Bilateral Grants	5,000,000	-	5,000,000	-			
16172	Capital Revenue - Grants	17,723,681	29,126,638	(12,402,957)	(42.6)			
16172	Capital Revenue - Loans	32,236,904	16,771,351	15,465,553	92.2			
16177	Collect Urban Resilience and Development Revenue	21,821	17,531	4,290	24.5			
R.17	Revenue collected by Foreign Affairs	5,276	3,052	2,224	72.9			
17071	Collect Administration Revenue	5,276	3,052	2,224	72.9			
R.21	Revenue collected by Environment, Climate Action and Constituency Empowerment	24,829	12,986	11,843	91.2			
21173	Collect Environment Revenue	24,829	12,986	11,843	91.2			
R.22	Revenue collected by Information, Communication, Technology and Posts	12,318,536	13,775,510	(1,456,974)	(10.6)			
22089	Collect Technology Department Revenue	283.997	233,962	50.035	21.4			
12132	Collect Postal Services	12,034,539	13,541,548	(1,507,009)	(11.1)			
R.23	Revenue collected by Youth Empowerment, Ageing and Disabilities	10,200	10,200					
23150	Collect Seniors Enrichment Revenue	10,200	10,200		_			
R.25	Revenue collected by Small Business, Entrepreneurship, Cooperatives and The Creative Economy							
		18,000	18,000	-	-			
25101	Collect Small Business Revenue	18,000	18,000	-	-			
	TOTAL	1,108,381,436	1,113,779,596	(6,398,160)	(0.6)			

Section 4: Revenue Details

4.1 Revenue Details by Ministry

Portfolio

R. 01 - Revenue collected by the Governor-General

Responsibility Centre

01 - Governor General

Officer in Charge

Goals/Global Objectives

To perform all functions necessary by the Governor General as directed by the Constitution of St. Kitts and Nevis, first as a representative of the King for all purposes of the Government and second, as a federal officer in discharging certain functions on behalf of the Government of the Federation of St. Kitts and Nevis.

Financial Summary

Director

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
01031 - Collect Administration Revenue		1	1	1	2
Total		1	1	1	2

R. 04 - Revenue collected by Justice and Legal Affairs

Responsibility Centre

04 - Ministry of Justice and Legal Affairs

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To provide legal advice to the Government of St. Kitts and Nevis within the confines of the authority of the laws of St. Kitts and Nevis and the constitution or order to endure that fundamental rights and freedom of all citizens are protected.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
04031 - Collect Administration Revenue	61	78	8	9	11
04033 - Collect Access to Justice Agency Revenue	6	12	14	17	20
04059 - Collect Registrar's Office Revenue	800	1,913	1,540	1,924	2,347
04060 - Collect Magistrate's Department Revenue	1,029	1,294	1,585	1,887	2,221
Total	1,896	3,297	3,147	3,837	4,599

R. 05 - Revenue collected by the Prime Minister's Office

Responsibility Centre

05 - Prime Minister's Office

Officer in Charge

Cabinet Secretary

Goals/Global Objectives

To govern the nation's affairs to improve its citizens' quality of life.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
05041 - Collect Administration Revenue			50	53	54
05088 - Collect Information Department Revenue	2	4	8	9	9
Total	2	4	58	62	63

R. 06 - Revenue collected by National Security, Citizenship and Immigration

Responsibility Centre

06 - Ministry of National Security, Citizenship and Immigration

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To collect revenue which covers the portfolio of public safety and security through the development of policies that are fair and accessible to the citizens and investors of St. Kitts and Nevis, foster and safeguard without prejudice, amicable employment relationships between employer and employees, and promote general welfare and harmony with the Federation.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
06051 - Collect Administration Revenue	4,889	6,535	9,303	10,791	12,431
06052 - Collect Police Revenue	307	704	988	1,032	1,079
06053 - Collect Fire and Rescue Services Revenue 06054 - Collect Defence Force Revenue	307	285	478 1	528 1	583 1
06055 - Collect Prison Department Revenue		2	2	2	3
Collect Immigration Revenue			5,000	5,025	5,050
Total	5,503	7,526	15,772	17,379	19,147

R. 07 - Revenue collected by International Trade, Industry, Commerce and Consumer Affairs

Responsibility Centre

07 - Ministry of International Trade, Industry, Commerce and Consumer Affairs

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To provide opportunities for economic development through small business formulation and industrial development. To provide a range of programs aimed at promoting fair and accessible trade. To develop a competitive consumer sensitive domestic market and economy.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
07074 - Collect International Trade Revenue	10	9	7,016	7,053	7,090
07075 - Collect Industry Trade and Commerce Revenue	220	239	413	458	507
Total	230	248	7,429	7,511	7,597

R. 08 - Revenue collected by Finance

Responsibility Centre

08 - Ministry of Finance

Officer in Charge

Financial Secretary

Goals/Global Objectives

To take leadership in the development and implementation of an overall economic and fiscal strategy aimed at promoting financial and economic stability and growth towards the improvement of the standard of living and well being of all citizens of St. Kitts and Nevis

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
08081 - Collect Financial Secretary's Office Revenue	621,458	541,424	497,452	469,717	440,008
08082 - Collect Accountant General's Department Revenue	20,950	10,252	13,717	13,823	17,194
08083 - Collect Inland Revenue Department Revenue	243,878	253,314	261,214	279,620	292,540
08084 - Collect Customs Department Revenue	194,655	196,669	195,146	202,766	210,777
Total	1,080,941	1,001,659	967,529	965,926	960,519

R. 09 - Revenue Collected by Social Development and Gender Affairs

Responsibility Centre

09 - Ministry of Social Development and Gender Affairs

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To provide human services which facilitate and encourage family wellness, gender mainstreaming, full participation and involvement in national development and the promotion of child rights to enhance the uality of life for all people and to foster an enabling environment to empower youths and provide for their sustainable growth and development.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
09101 - Collect Administration Revenue	15	39	44	52	62
09101 - Collect Other Revenue	1				
09101 - Collect Rent on Government Property		5	5	5	5
Total	16	44	49	57	67

R. 10 - Revenue collected by Agriculture, Fisheries and Marine Resources

Responsibility Centre

10 - Ministry of Agriculture, Fisheries and Marine Resources

111 - Permanent Secretary's Office

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To significantly increase agriculture production, to provide employment opportunities within the marine sector in a competitive and sustainable manner with a view to deliver benefits to citizens thereby improving livelihoods.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
10112 - Collect Department of Agriculture Revenue	5,693	4,777	9,175	10,071	11,058
10115 - Collect Department of Marine Resources Revenue	711	618	1,318	1,434	1,562
Total	6,404	5,395	10,493	11,505	12,620

R. 11 - Revenue collected by Tourism, Civil Aviation and International Transport

Responsibility Centre

11 - Ministry of Tourism, Civil Aviation and International Transport

121 - Permanent Secretary's Office

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To provide a quality tourism product that is sustainable.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
11121 - Collect Tourism Revenue	1,602	282	287	318	351
11125 - Collect Maritime Revenue	2,977	3,472	3,480	3,828	4,211
11126 - Collect Civil Aviation Revenue	20	88	153	170	188
Total	4,599	3,842	3,920	4,316	4,750

R. 12 - Revenue collected by Public Infrastructure, Energy, Utilities and Domestic Transport

Responsibility Centre

12 - Ministry of Public Infrastructure, Energy, Utilities and Domestic Transport

131 - Permanent Secretary's Office

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To coordinate the formulation, implementation and monitoring of Government policies and regulations in relation to housing, public works, electricity and water in order to deliver the best quality services to all customers, and to enhance the national economic landscape thus improving the quality of life.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
12133 - Collect Public Infrastructure Department Revenue	620	665	3,655	4,022	4,425
12135 - Collect Water Department Revenue	8,565	9,204	9,194	9,548	9,921
Total	9,185	9,869	12,849	13,570	14,346

R. 13 - Revenue collected by Education

Responsibility Centre

13 - Ministry of Education

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To provide all persons of the state with access and developmental opportunities to satisfy their developmental needs through the provision of equality education which will equip them to achieve their full potential and make a meaningful contribution to national development.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
13141 - Collect Administration Revenue	1,224	1,437	1,757	2,092	2,461
Total	1,224	1,437	1,757	2,092	2,461

R. 14 - Revenue collected by Health

Responsibility Centre

14 - Ministry of Health and Social Security

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To ensure healthy population development by sustaining a cost effective, optimal level of health care which is appropriate, accessible, affordable and acceptable to the citizens and residents of St. Kitts and Nevis

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
14151 - Collect Administration Revenue		37	230	238	248
14152 - Collect Community Health Services Revenue	258	206	799	836	877
14153 - Collect Institution Health Services Revenue	4,134	4,704	6,038	6,645	7,313
Total	4,392	4,947	7,067	7,719	8,438

R. 15 - Revenue collected by Sports

Responsibility Centre

15 - Ministry of Sports

Permanent Secretary

Goals/Global Objectives

To implement sports programmes, strengthen relationships with private and public sector sponsors.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
15123 - Collect Sports Department Revenue	507	491	601	716	842
Total	507	491	601	716	842

R. 16 - Revenue collected by Sustainable Development

Responsibility Centre

16 - Ministry of Sustainable Development

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To provide the necessary policy advice, technical expertise, information, management of the environment, physical planning and distribution of land resources to provide for economic growth, and improved standard of living for St. Kitts and Nevis

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
16173 - Collect Physical Planning Revenue	279	287	352	419	493
16176 - Collect Lands and Surveys Department Revenue	7,158	15,000	10,000	8,000	8,000
16172 - Multilateral and Bilateral Grants			5,000		
16172 - Capital Revenue - Loans		16,771	32,237		
16172 - Capital Revenue - Grants	6,190	29,127	17,724	10,354	6,644
16177 - Collect Urban Resilience and Development Revenue	14	18	22	24	27
Total	13,641	61,203	64,335	18,797	15,164

R. 17 - Revenue collected by Foreign Affairs

Responsibility Centre

17 - Ministry of Foreign Affairs

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To implement the foreign policy of the Federation of St. Kitts and Nevis

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
17071 - Collect Administration Revenue		3	5	6	6
Total		3	5	6	6

R. 21 - Revenue collected by Environment, Climate Action and Constituency Empowerment

Responsibility Centre

21 - Ministry of Environment, Climate Action and Constituency Empowerment

Officer in Charge Permanent Secretary

Goals/Global Objectives

To provide regulatory and technical support for the cooperatives and coordinate environmental management activities in the federation of St. Kitts and Nevis

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
21173 - Collect Rent of Government Property	32	13	25	27	30
Total	32	13	25	27	30

R. 22 - Revenue Collected by Information, Communications, Technology and Posts

Responsibility Centre

22 - Ministry of Information, Communication, Technology and Posts

Officer in Charge	Permanent Secretary
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Goals/Global Objectives

To provide opportunities for economic development through small business formulation and costefficient and timely information technology support and training for the Public Service, and provide the public with an affordable and modern postal service.

Programme	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
22089 - Collect Technology Department Revenue	199	234	284	336	393
12132 - Collect Postal Services Revenue	12,183	13,542	12,035	12,499	12,987
Total	12,382	13,776	12,319	12,835	13,380

R. 23 - Revenue Collected by Youth Empowerment, Ageing and Disabilties

Responsibility Centre

23 - Ministry of Youth Empowerment, Ageing and Disabilities

Officer in Charge	Permanent
	i cinianoni

Goals/Global Objectives

To build a Nation where all youth, older adults and persons with disabilities are placed at the forefront of all that we do through inclusiveness and equitable access to resources that transform, enhance and encourage persons to be contributing members in society.

Revenue Revenue Revenue Revenue Revenue Actual Estimated Planned Projected Projected Programme 2023 2025 2026 2027 2024 (in thousands) 23150 - Collect Seniors Enrichment Revenue 10 10 17 25 Total 10 10 17 25

Financial Summary

Secretary

R. 25 - Revenue collected by Small Business, Entrepreneurship, Cooperatives and the Creative Economy

Responsibility Centre

25 - Ministry of Small Business, Entrepreneurship, Cooperatives and the Creative Economy

Officer in Charge

Permanent Secretary

Goals/Global Objectives

To provide regulatory and technical support for small businesses, entrepreneurship, cooperatives and the Creative Economy.

Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025 (in thousands)	Revenue Projected 2026	Revenue Projected 2027
	18	18	18	18
	18	18	18	18
	Actual	Revenue ActualRevenue Estimated 202320232024	Revenue Actual 2023Revenue Estimated 2024Revenue Planned 2025 (in thousands)1818	Actual 2023Estimated 2024Planned 2025

4.2 Revenue Details by Object Codes

Org Unit Name: 01 - Governor General

Activity Type: Programme

Activity Name: R. 01 - Revenue collected by the Governor-General

01031 - Collect Administration Revenue

		Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025	Revenue Projected 2026	Revenue Projected 2027
				(in thousands)		
Recurrent						
Revenue			1	1	1	2
54 Fees, Fines and Forfeiture			1	1	1	2
54-38 Fees - Tours			1	1	1	2
	Total		1	1	1	2
	Total		1	1	1	2

031 - Permanent Secretary's Office

Activity Type: Programme

Activity Name: R. 04 - Revenue collected by Justice and Legal Affairs

04031 - Collect Administration Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue	61	77	8	9	11
54 Fees, Fines and Forfeiture	5	6	7	8	10
54-03 Fees - Public Institutions	5	6	7	8	10
55 Rent of Government Property	55	71			
55-16 Rental of C and C Building	55	71			
61 Other Revenue	1		1	1	1
61-50 Unclassified	1		1	1	1
т	otal 61	77	8	9	11
т	otal 61	77	8	9	11

031 - Permanent Secretary's Office

033 - Access to Justice Agency

Activity Type: Programme

Activity Name: R. 04 - Revenue collected by Justice and Legal Affairs

04033 - Collect Access to Justice Agency Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2023	2024	2025 (in thousands)	2026	2027
Recurrent						
Revenue		6	12	14	17	20
54 Fees, Fines and Forfeiture		6	12	14	17	20
54-03 Fees - Public Institutions		6	12	14	17	20
	Total	6	12	14	17	20
	Total	6	12	14	17	20

031 - Permanent Secretary's Office

059 - Registrar's Office

Activity Type: Programme

Activity Name: R. 04 - Revenue collected by Justice and Legal Affairs

04059 - Collect Registrar's Office Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2023	2024	2025	2026	2027
				(in thousands)		
Recurrent						
Revenue		800	1,913	1,540	1,924	2,348
54 Fees, Fines and Forfeiture		641	528	647	770	907
54-01 Fees - Judicial Stamps		641	528	647	770	907
61 Other Revenue		159	1,385	893	1,154	1,441
61-31 Sale of Forms		125	40	68	76	84
61-33 Miscellaneous Fees		34	1,345	825	1,078	1,357
	Total	800	1,913	1,540	1,924	2,348
	Total	800	1,913	1,540	1,924	2,348

031 - Permanent Secretary's Office

060 - Magistrates Department

Activity Type: Programme

Activity Name: R. 04 - Revenue collected by Justice and Legal Affairs

04060 - Collect Magistrate's Department Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2023	2024	2025	2026	2027
				(in thousands)		
Recurrent						
Revenue		1,029	1,294	1,585	1,887	2,221
54 Fees, Fines and Forfeiture		1,029	1,294	1,585	1,887	2,221
54-02 Fees - Magistrates Court		4	14	17	20	24
54-21 Fines and Forfeiture		1,025	1,280	1,568	1,867	2,197
	Total	1,029	1,294	1,585	1,887	2,221
	Total	1,029	1,294	1,585	1,887	2,221

Org Unit Name: 05 - Prime Minister's Office

041 - Permanent Secretary

Activity Type: Programme

Activity Name: R. 05 - Revenue collected by the Prime Minister's Office

05041 - Collect Administration Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue			50	53	54
61 Other Revenue			50	53	54
61-71 - National Heroes Park			50	53	54
Total			50	53	54
Total			50	53	54

Org Unit Name: 05 - Prime Minister's Office

041 - Permanent Secretary

Activity Type: Programme

Activity Name: R. 05 - Revenue collected by the Prime Minister's Office

05088 - Collect Information Department Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2023	2024	2025	2026	2027
				(in thousands)		
Recurrent						
Revenue		2	4	8	9	9
61 Other Revenue		2	4	8	9	9
61-13 Sale of Acts, etc.		2	4	8	9	9
1	Total	2	4	8	9	9
1	Total	2	4	8	9	9

Org Unit Name: 06 - Ministr	y of National	Security, Ci	tizenship an	d Immigratio	n			
051 - Per	manent Sec	retary's Offi	ice					
Activity Type: Programme Activity Name: R. 06 - Revenue collected by National Security, Citizenship and Immigration 06051 - Collect Administration Revenue								
	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025	Revenue Projected 2026	Revenue Projected 2027			
Deserved			(in thousands)					
Recurrent Revenue	4.890	6,537	9,303	10,791	12,432			
54 Fees, Fines and Forfeiture	4,175	5,922	7,243	8,616	10,129			
54-16 Fees - Certificate of Citizenship	1,072	712	873	1,039	1,223			
54-17 Fees - Work Permits	1,731	2,927	3,585	4,269	5,023			
54-18 Fees - Visa Extensions	1,333	2,190	2,683	3,195	3,760			
54-19 Fees - Ordinances	39	43	52	62	73			
54-58 - Work Permit/Residency Card		50	50	50	50			
61 Other Revenue	715	615	2,060	2,175	2,303			
61-11 Gains on Exchange	15	3	5	5	6			
61-14 Passports	415	524	1,905	2,004	2,112			
61-33 Miscellaneous Fees	280	60	103	114	127			
61-34 Flags	5	5	8	9	10			
61-70 Non National Entry Letter		23	39	43	48			
Total	4,890	6,537	9,303	10,791	12,432			
Total	4,890	6,537	9,303	10,791	12,432			

Org Unit Name: 06 - Minis	stry of National	Security, Ci	tizenship an	d Immigratio	n		
052 - P	olice						
Activity Type: Programme Activity Name: R. 06 - Revenue collected by National Security, Citizenship and Immigration 06052 - Collect Police Revenue							
	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025	Revenue Projected 2026	Revenue Projected 2027		
			(in thousands)				
Recurrent							
Revenue	308	703	988	1,032	1,080		
61 Other Revenue	308	703	988	1,032	1,080		
61-24 Sale of Books	21	19	32	36	40		
61-25 Police Certificates and Reports 61-28 Rental of Cots 61-50 Unclassified	204	483	408	410	412		
61-59 Police Escort Services		1	2	3	3		
61-65 - Permits for hosting functions	83	200	546	583	625		
Tota	I 308	703	988	1,032	1,080		
Tota	I 308	703	988	1,032	1,080		

Org Unit Name: 06 - Ministry of National Security, Citizenship and Immigration

053 - Fire and Rescue Services

Activity Type: Programme

Activity Name: R. 06 - Revenue collected by National Security, Citizenship and Immigration

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2023	2024	2025	2026	2027
				(in thousands)		
Recurrent						
Revenue		308	286	478	528	583
55 Rent of Government Property		18	21	21	21	21
55-12 Rent - Other		18	21	21	21	21
61 Other Revenue		290	265	457	507	562
61-47 Vehicle Registration		290	265	457	507	562
61-50 Unclassified						
	Total	308	286	478	528	583
	Total	308	286	478	528	583

06053 - Collect Fire and Rescue Services Revenue

Org Unit Name: 06 - Mir	nistry of Nationa	al Security, C	itizenship an	d Immigratio	n	
054 -	St. Kitts and N	levis Defend	e Force			
Activity Type: Program	nme					
Activity Name: R. 06 - Revenue collected by National Security, Citizenship and						
-	Immigration					
06054	4 - Collect Defe	ence Force I	Revenue			
	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected	
	2023	2024	2025	2026	2027	
			(in thousands)			
Recurrent						
Revenue			1	1	1	
61 Other Revenue			1	1	1	
61-28 Rental of Cots			1	1	1	
Тс	otal		1	1	1	
Тс	otal		1	1	1	

Org Unit Name: 06 - Minis	try of Nationa	al Security, Ci	itizenship an	d Immigratio	'n				
055 - Pr	ison Depart	ment							
Activity Type: Programm	Programme								
Activity Name: R. 06 - Re	R. 06 - Revenue collected by National Security, Citizenship and								
Im	migration								
06055 -	Collect Pris	on Departme	ent Revenue	9					
	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected				
	2023	2024	2025	2026	2027				
	(in thousands)								
Recurrent									
Revenue		2	2	2	:				
54 Fees, Fines and Forfeiture		2	2	2	3				
54-20 Fees - Prison Services		2	2	2	:				
Total		2	2	2	÷				
Total		2	2	2	:				

Org Unit Name: 06 - Ministr 059 - Imi	ry of Nationa migration	al Security, C	itizenship an	d Immigratio	n				
Activity Type: Programme Activity Name: R. 06 - Revenue collected by National Security, Citizenship and Immigration Collect Immigration Revenue									
	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025	Revenue Projected 2026	Revenue Projected 2027				
		-	(in thousands)		-				
Recurrent									
Revenue			5,000	5,025	5,050				
54 Fees, Fines and Forfeiture			5,000	5,025	5,050				
54-64 - Border Security ETA Fee			5,000	5,025	5,050				
Total			5,000	5,025	5,050				
Total			5,000	5,025	5,050				

Org Unit Name: 07 - Ministry of International Trade, Industry, Commerce and Consumer Affairs

074 - International Trade

Activity Type: Programme

Activity Name: R. 07 - Revenue collected by International Trade, Industry, Commerce and Consumer Affairs

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue	10	9	7,016	7,053	7,090
54 Fees, Fines and Forfeiture			7,000	7,035	7,070
54-41 Labelling of Imported Goods					
54-62 - Expired Items Fee			7,000	7,035	7,070
61 Other Revenue	10	9	16	18	20
61-71 - Approved Small Business Fee					
61-56 CARICOM Skills Certificate	10	9	16	18	20
Tota	l 10	9	7,016	7,053	7,090
Tota	I 10	9	7,016	7,053	7,090

07074 - Collect International Trade Revenue

Org Unit Name: 07 - Ministry of International Trade, Industry, Commerce and Consumer Affairs

075-293 - Bureau of Standards

Activity Type: Programme

Activity Name: R. 07 - Revenue collected by International Trade, Industry, Commerce and Consumer Affairs 07075 - Collect Industry Trade and Commerce Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected			
		2023	2024	2025	2026	2027			
		(in thousands)							
Recurrent									
Revenue		220	239	413	458	507			
61 Other Revenue		220	239	413	458	507			
61-39 Multi-Purpose Laboratory		220	239	413	458	507			
	Total	220	239	413	458	507			
	Total	220	239	413	458	507			

081 - Financial Secretary's Office

Activity Type: Programme

Activity Name: R. 08 - Revenue collected by Finance

08081 - Collect Financial Secretary's Office Revenue

	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025	Revenue Projected 2026	Revenue Projected 2027
			(in thousands)		
Recurrent					
Revenue	621,431	541,404	497,427	469,692	439,982
54 Fees, Fines and Forfeiture	620,754	540,000	495,000	467,001	437,000
54-15 Fees - Citizenship by Investment	422,592	318,159	309,400	291,913	272,954
54-34 Citizenship by Investment (Application	9,558	9,094			
Fees) 54-35 Citizenship by Investment (Background Checks)	107,602	103,137			
54-36 Citizenship by Investment (HRF Contribution)	333	322			
54-37 Citizenship by Investment (SGF Contribution)	80,669	58,663			
54-40 Citizenship by Investment (Sustainable Island State Contribution)		50,625	185,600	175,088	164,046
61 Other Revenue	677	1,404	2,427	2,691	2,982
61-37 Centralised Purchasing Unit	677	1,404	2,427	2,691	2,982
61-50 Unclassified					
Total	621,431	541,404	497,427	469,692	439,982
Capital					
Revenue	26	20	25	25	26
72 Capital Revenue - Sale of Property	26	20	25	25	26
72-00 Capital Revenue - Sale of Property	26	20	25	25	26
Total	26	20	25	25	26
Total	621,457	541,424	497,452	469,717	440,008

082 - Accountant General's Department

Activity Type: Programme

Activity Name: R. 08 - Revenue collected by Finance

08082 - Collect Accountant General's Department Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue	20,951	10,252	13,716	13,824	17,195
55 Rent of Government Property	4	5	3	4	4
55-02 Rent - Land and Houses	4	5	3	4	4
57 Interest, Dividends and Currency Profits	9,899	6,952	7,588	7,058	9,730
57-01 Interest on Advances and Deposits	6,284	5,448	5,946	5,531	7,625
57-03 Dividends and Royalties	3,615	1,504	1,642	1,527	2,105
61 Other Revenue	11,048	3,295	6,125	6,762	7,461
61-03 Overpayments Recovered	1,424	720	1,744	1,880	2,029
61-04 Commission on Insurance	133	96	166	184	204
61-05 Pension Contributions					
61-06 Pension Contributions - Legislators	11	19	32	36	39
61-07 Trademarks and Patents	531	484	837	929	1,029
61-08 Insurance Claims Settlements	4,076		300	315	331
61-11 Gains on Exchange					
61-12 Commissions on Airlines Pay Later	92	81	140	156	173
Plan	4.044	4 070	0.700	0.454	0.544
61-33 Miscellaneous Fees	4,211	1,879	2,798	3,151	3,541
61-50 Unclassified	570	16	108	111	115
Total	20,951	10,252	13,716	13,824	17,195
Total	20,951	10,252	13,716	13,824	17,195

083 - Inland Revenue Department

Activity Type: Programme

Activity Name: R. 08 - Revenue collected by Finance

08083 - Collect Inland Revenue Department Revenue

	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025	Revenue Projected 2026	Revenue Projected 2027
			(in thousands)		
Recurrent					
Revenue	243,877	253,314	261,214	279,623	292,539
50 Taxes on International Trade and	5,166	6,003	5,663	5,881	6,111
Transactions 50-08 Travel Tax	4 507	E 110	4 704	4.005	E 1E0
	4,537	5,113	4,781	4,965	5,159
50-14 Duty Free Shops 50-16 Excise Tax	629	890	882	916	952
51 Taxes on Domestic Goods and Consumption	93,673	98,489	108,980	115,168	121,801
51-02 Wheel Tax	6,941	7,087	7,258	7,538	7,832
51-05 Hotel Rooms and Restaurant Tax	851	1,087	718	783	854
51-07 Stamp Duty Unclassified	13,263	14,878	17,439	19,009	20,719
51-08 Licenses - Agents and Peddlars	3	3	3	4	4
51-09 Licenses - Arms	198	239	274	299	325
51-12 Licenses - Liqour and Tobacco	272	306	351	382	417
51-14 Licenses - Motor Car Drivers	2,338	2,511	3,095	3,373	3,677
51-16 Licenses - Businesses and	1,581	1,966	2,124	2,315	2,523
Occupations	0.000	4 000	0.075	4 00 4	4.004
51-18 Licenses - Telecommunications	2,922	4,220	3,875	4,224	4,604
51-21 Insurance Fees	5,369	5,780	5,953	6,489	7,073
51-24 Island Enhancement Fund	4,247	4,759	4,686	5,108	5,567
51-27 Value Added Tax (VAT)	55,688	55,653	63,204	65,644	68,206
52 Taxes on Income	130,825	130,111	128,107	142,052	147,457
52-01 Income Tax	71,726	69,676	65,096	76,609	79,600
52-02 Withholding Tax	8,208	8,217	6,548	6,801	7,066
52-03 Housing and Social Development Levy	46,679	48,139	51,588	53,579	55,670
52-04 Unincorporated Business Tax	4,212	4,079	4,875	5,063	5,121
53 Taxes on Property	14,198	18,689	18,426	16,479	17,123
53-01 House Tax	9,738	16,111	15,040	12,963	13,469
53-02 Condominium Tax	4,460	2,578	3,386	3,516	3,654
61 Other Revenue	15	22	38	43	47
61-50 Unclassified	15	22	38	43	47
Total	243,877	253,314	261,214	279,623	292,539
Total	243,877	253,314	261,214	279,623	292,539

084 - Customs and Excise Department

Activity Type: Programme

Activity Name: R. 08 - Revenue collected by Finance

08084 - Collect Customs Department Revenue

	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025	Revenue Projected 2026	Revenue Projected 2027		
	(in thousands)						
Recurrent							
Revenue	194,656	196,670	195,144	202,766	210,776		
50 Taxes on International Trade and Transactions	192,607	195,550	193,907	201,390	209,253		
50-01 Consumption Tax - Customs	517	549	576	598	621		
50-02 Import Duties on Articles other than Alcoholic Liquors	67,616	66,328	66,952	69,536	72,251		
50-03 Import Duties on Alcoholic Liquors	1,148	848	856	889	924		
50-06 Customs Service Charge	38,420	39,742	38,388	39,870	41,427		
50-10 Environmental Levy	4,862	5,144	4,578	4,754	4,940		
50-13 Nonrefundable Duty Free Stores	4,948	5,080	4,528	4,702	4,886		
50-15 Input VAT	68,299	68,334	68,496	71,140	73,917		
50-16 Excise Tax	6,797	9,525	9,533	9,901	10,287		
51 Taxes on Domestic Goods and Consumption 51-12 Licenses - Liqour and Tobacco	773	922	996	1,086	1,183		
51-16 Licenses - Businesses and Occupations 51-19 Licenses - Unclassified	773	922	996	1,086	1,183		
54 Fees, Fines and Forfeiture	165	195	240	285	335		
54-06 Fees - Customs Officers	140	157	192	228	269		
54-21 Fines and Forfeiture		5	7	8	9		
54-25 Fees - Yachts	25	33	41	49	57		
61 Other Revenue	1,111	3	4	5	5		
61-50 Unclassified	1,111	3	4	5	5		
Total	194,656	196,670	195,144	202,766	210,776		
Total	194,656	196,670	195,144	202,766	210,776		

Org Unit Name: 09 - Ministry of Social Development and Gender Affairs

Activity Type: Programme

Activity Name: R. 09 - Revenue Collected by Social Development and Gender Affairs

09101 - Collect Administration Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected		
		2023	2024	2025	2026	2027		
		(in thousands)						
Recurrent								
Revenue		15	39	44	52	62		
54 Fees, Fines and Forfeiture		15	39	44	52	62		
54-45 - Community Center Fees		15	23	28	34	40		
54-59 - Adoption Committee Fees			10	10	10	12		
54-60 - Counseling Fees			6	6	8	10		
	Total	15	39	44	52	62		
	Total	15	39	44	52	62		

Org Unit Name: 09 - Ministry of Social Development and Gender Affairs

Activity Type: Programme

Activity Name: R. 09 - Revenue Collected by Social Development and Gender Affairs

09101 - Collect Other Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)	
Recurrent					
Revenue	1				
61 Other Revenue	1				
61-50 Unclassified	1				
Tota	I 1				
Tota	I 1				

Org Unit Name: 09 - Ministry of Social Development and Gender Affairs

Activity Type: Programme

Activity Name: R. 09 - Revenue Collected by Social Development and Gender Affairs

09101 - Collect Rent on Government Property

	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025	Revenue Projected 2026	Revenue Projected 2027			
	(in thousands)							
Recurrent								
Revenue		5	5	5	5			
55 Rent of Government Property		5	5	5	5			
55 -18 - House Rental		5	5	5	5			
Tota	I	5	5	5	5			
Tota	I	5	5	5	5			

Org Unit Name: 10 - Ministry of Agriculture, Fisheries and Marine Resources

111 - Permanent Secretary's Office

112 - Department of Agriculture

Activity Type: Programme

Activity Name: R. 10 - Revenue collected by Agriculture, Fisheries and Marine

Resources

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue	5,695	4,776	9,175	10,071	11,059
54 Fees, Fines and Forfeiture	116	89	109	130	153
54-08 Fees - Abattoire	111	85	104	124	146
54-11 Fees - Cemetary	5	4	5	6	7
55 Rent of Government Property	96	110	81	89	98
55-06 Rent - Agricultural Lands	13	14	10	11	12
55-12 Rent - Other	83	96	71	78	86
61 Other Revenue	5,483	4,577	8,985	9,852	10,808
61-15 La Guerite Experimental Station	15	29	50	56	62
61-16 Public Markets	38	21	37	41	45
61-18 Veterinary Division	98	37	64	71	79
61-50 Unclassified	12	10	18	19	22
61-66 - Small Farmers Agricultural Supplies	1,815	1,500	2,593	2,875	3,186
61-67 - Small Farmers Machinery Pool	115	80	138	153	170
61-68 - Veterinary Mobile Lab Services	3,390	2,900	4,933	5,479	6,080
61-72 - Pepper Mash			1,152	1,158	1,164
Total	5,695	4,776	9,175	10,071	11,059
Total	5,695	4,776	9,175	10,071	11,059

10112 - Collect Department of Agriculture Revenue

Org Unit Name: 10 - Ministry of Agriculture, Fisheries and Marine Resources

111 - Permanent Secretary's Office

115 - Department of Marine Resources

Activity Type: Programme

Activity Name: R. 10 - Revenue collected by Agriculture, Fisheries and Marine

Resources

10115 - Collect Department of M	larine Resources Revenue
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	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected		
	2023	2024	2025	2026	2027		
	(in thousands)						
Recurrent							
Revenue	711	618	1,318	1,434	1,562		
61 Other Revenue	711	618	1,318	1,434	1,562		
61-38 Basseterre Fisheries Complex	711	608	1,301	1,415	1,541		
61-69 - Sale of Fishing Equipment and		10	17	19	21		
Gears							
Total	711	618	1,318	1,434	1,562		
Total	711	618	1,318	1,434	1,562		

Org Unit Name: 11 - Ministry of Tourism, Civil Aviation and International Transport 121 - Permanent Secretary's Office Activity Type: Programme Activity Name: R. 11 - Revenue collected by Tourism, Civil Aviation and International Transport 11121 - Collect Tourism Revenue Revenue Revenue Revenue Revenue Revenue Actual Estimated Planned Projected Projected 2023 2024 2025 2026 2027 (in thousands) Recurrent Revenue 287 351 1,603 282 318 55 Rent of Government Property 251 279 282 312 344 55-08 Rent - Tourism Mall 229 256 245 271 299 55-09 Rent - Ferry Dock Booths 14 15 25 27 30 55-10 Rent - Amino Craft Market 8 8 12 14 15 61 Other Revenue 1,352 3 5 6 7 61-08 Insurance Claims Settlements 7 61-50 Unclassified 1,352 3 5 6 1,603 Total 282 287 318 351

1,603

282

287

318

351

Total

97

			O' 'I A ' ''				
Org Unit Name:	11 - Ministi	y of Tourism	, Civil Aviatio	on and Interr	national Iran	sport	
	121 - Pei	rmanent Sec	retary's Off	ice			
Activity Type:	Programme	е					
Activity Name:	R. 11 - Rev	R. 11 - Revenue collected by Tourism, Civil Aviation and International					
		nsport	-				
		Collect Marit	ime Revenu	le			
		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected	
		2023	2024	2025	2026	2027	
				(in thousands)			
Recurrent							
Revenue		2,977	3,472	3,480	3,828	4,211	
61 Other Revenue		2,977	3,472	3,480	3,828	4,21	
61-55 Maritime Fees		2,977	3,472	3,480	3,828	4,21	
	Total	2,977	3,472	3,480	3,828	4,211	
	Total	2,977	3,472	3,480	3,828	4,211	

Org Unit Name: 11 - Ministry of Tourism, Civil Aviation and International Transport 121 - Permanent Secretary's Office Activity Type: Programme Activity Name: R. 11 - Revenue collected by Tourism, Civil Aviation and International Transport 11126 - Collect Civil Aviation Revenue Revenue Revenue Revenue Revenue Revenue Actual Estimated Planned Projected Projected 2023 2024 2025 2026 2027 (in thousands) Recurrent Revenue 188 20 88 153 170 61 Other Revenue 20 88 153 170 188 61-51 Airport Permits and Licenses 20 88 153 170 188 Total 20 88 153 170 188 170 Total 20 88 153 188

Org Unit Name: 12 - Ministry of Public Infrastructure, Energy, Utilities and Domestic Transport

131 - Permanent Secretary's Office

133 - Public Infrastructure Department

Activity Type: Programme

Activity Name: R. 12 - Revenue collected by Public Infrastructure, Energy, Utilities and Domestic Transport

12133 - Collect Public Infrastructure De	partment Revenue
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		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2023	2024	2025	2026	2027
				(in thousands)		
Recurrent						
Revenue		619	665	3,654	4,022	4,425
55 Rent of Government Property						
55-12 Rent - Other						
61 Other Revenue		619	665	3,654	4,021	4,425
61-36 Sand Receipts		60	74	127	141	157
61-50 Unclassified		111	16	27	30	33
61-52 Stone Crusher Receipts		448	575	3,500	3,850	4,235
	Total	619	665	3,654	4,022	4,425
	Total	619	665	3,654	4,022	4,425

Org Unit Name: 12 - Ministry of Public Infrastructure, Energy, Utilities and Domestic Transport

131 - Permanent Secretary's Office

135 - Water Services Department

Activity Type: Programme

Activity Name: R. 12 - Revenue collected by Public Infrastructure, Energy, Utilities and Domestic Transport

12135 - Collect	Water	Department	Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected			
	2023	2024	2025	2026	2027			
	(in thousands)							
Recurrent								
Revenue	8,565	9,204	9,194	9,548	9,921			
58 Utilities (Water)	8,565	9,204	9,194	9,548	9,921			
58-01 Water Rates	8,550	9,175	9,182	9,536	9,908			
58-02 Water Connections and Repairs	15	29	12	12	13			
Total	8,565	9,204	9,194	9,548	9,921			
Total	8,565	9,204	9,194	9,548	9,921			

Org Unit Name: 13 - Ministry of Education

141 - Permanent Secretary's Office

Activity Type: Programme

Activity Name: R. 13 - Revenue collected by Education

13141 - Collect Administration Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2023	2024	2025	2026	2027
				(in thousands)		
Recurrent						
Revenue		1,224	1,437	1,757	2,092	2,461
54 Fees, Fines and Forfeiture		1,215	1,431	1,753	2,087	2,456
54-05 Fees - College / University		1,215	1,431	1,753	2,087	2,456
55 Rent of Government Property		9	6	4	5	5
55-02 Rent - Land and Houses		9	6	4	5	5
· · · ·	Total	1,224	1,437	1,757	2,092	2,461
-	Total	1,224	1,437	1,757	2,092	2,461

Org Unit Name: 14 - Ministry of Health and Social Security

151 - Office of Policy Development and Information Management

Activity Type: Programme

Activity Name: R. 14 - Revenue collected by Health

14151 - Collect Administration Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue		37	230	238	248
54 Fees, Fines and Forfeiture		37	45	53	63
54-04 Fees - Registrar General		37	45	53	63
61 Other Revenue			185	185	185
61-50 Unclassified					
61-62 COIVD-19 Revenue					
61-73 - Issuance of Certificates			185	185	185
	Total	37	230	238	248
	Total	37	230	238	248

Org Unit Name: 14 - Ministry of Health and Social Security

151 - Office of Policy Development and Information Management

152 - Community Based Health Services

Activity Type: Programme

Activity Name: R. 14 - Revenue collected by Health

14152 - Collect Community Health Services Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue	258	206	800	837	877
54 Fees, Fines and Forfeiture	173	146	646	682	721
54-04 Fees - Registrar General	1	2	3	3	4
54-22 Fees - Dental Services	120	84	570	592	616
54-28 Pharmacutical Prescription Fees	41	42	51	61	71
54-29 Fees - Vaccines for Adults	11	18	22	26	30
61 Other Revenue	85	60	154	155	156
61-44 Registration of Doctors	2		1	1	1
61-45 Food Handlers Permits	76	59	151	151	152
61-46 Rental of Chemical Toilets			1	1	1
61-50 Unclassified	7	1	1	2	2
Total	258	206	800	837	877
Total	258	206	800	837	877

Org Unit Name: 14 - Ministry of Health and Social Security

151 - Office of Policy Development and Information Management

153 - Institution Based Health Services

Activity Type: Programme

Activity Name: R. 14 - Revenue collected by Health

14153 - Collect Institution Health Services Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue	4,135	4,704	6,038	6,645	7,314
54 Fees, Fines and Forfeiture	3,821	4,463	5,631	6,194	6,814
54-23 Fees - Hospital	3,821	4,463	4,071	4,478	4,926
54-63 - MRI Fees			1,560	1,716	1,888
55 Rent of Government Property	24	15	17	19	21
55-11 Rent - Space at JNF Hospital	24	15	17	19	21
61 Other Revenue	290	226	390	432	479
61-49 Supply Department	289	192	332	368	408
61-50 Unclassified	1	34	58	64	71
То	tal 4,135	4,704	6,038	6,645	7,314
Το	tal 4,135	4,704	6,038	6,645	7,314

Org Unit Name: 15 - Ministry of Sports

123 - Sports Department

Activity Type: Programme

Activity Name: R. 15 - Revenue collected by Sports

15123 - Collect Sports Department Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2023	2024	2025	2026	2027
				(in thousands)		
Recurrent						
Revenue		507	491	601	716	842
54 Fees, Fines and Forfeiture		507	491	601	716	842
54-33 Fees - Sports		502	454	556	662	779
54-44 Hosting of Antenna		5	37	45	54	63
	Total	507	491	601	716	842
	Total	507	491	601	716	842

173 - Physical Planning Department

Activity Type: Programme

Activity Name: R. 16 - Revenue collected by Sustainable Development

16173 - Collect Physical Planning Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected		
		2023	2024	2025	2026	2027		
		(in thousands)						
Recurrent								
Revenue		279	287	352	419	493		
54 Fees, Fines and Forfeiture		279	287	352	419	493		
54-07 Fees - Building Board		279	287	352	419	493		
	Total	279	287	352	419	493		
	Total	279	287	352	419	493		

176 - Lands and Survey Department

Activity Type: Programme

Activity Name: R. 16 - Revenue collected by Sustainable Development

16176 - Collect Lands and Surveys Department Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected		
	2023	2024	2025	2026	2027		
	(in thousands)						
Capital							
Revenue	7,158	15,000	10,000	8,000	8,000		
71 Capital Revenue - Sale of Lands	7,158	15,000	10,000	8,000	8,000		
71-00 Capital Revenue - Sale of Lands	7,158	15,000	10,000	8,000	8,000		
Total	7,158	15,000	10,000	8,000	8,000		
Total	7,158	15,000	10,000	8,000	8,000		

172 - Public Sector Investment Planning Department

Activity Type: Programme

Activity Name: R. 16 - Revenue collected by Sustainable Development

16172 - Multilateral and Bilateral Grants

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected		
	2023	2024	2025	2026	2027		
	(in thousands)						
Budgetary Grant							
Revenue			5,000				
80 Grants and Donations			5,000				
80-03 From International Organisations			5,000				
Total			5,000				
Total			5,000				

172 - Public Sector Investment Planning Department

Activity Type: Programme

Activity Name: R. 16 - Revenue collected by Sustainable Development

16172 - Capital Revenue - Loans

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected				
	2023	2024	2025	2026	2027				
		(in thousands)							
Capital									
Revenue		16,771	32,237						
73 Capital Revenue - Loans		16,771	32,237						
73-00 Capital Revenue - Loans		16,771	32,237						
т	otal	16,771	32,237						
T	otal	16,771	32,237						

172 - Public Sector Investment Planning Department

Activity Type: Programme

Activity Name: R. 16 - Revenue collected by Sustainable Development

16172 - Capital Revenue - Grants

		Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025	Revenue Projected 2026	Revenue Projected 2027
		2023	-	(in thousands)	2020	2027
Capital						
Revenue		6,190	29,127	17,724	10,354	6,644
74 Capital Revenue - Grants		6,190	29,127	17,724	10,354	6,644
74-00 Capital Revenue - Grants		6,190	29,127	17,724	10,354	6,644
т	otal	6,190	29,127	17,724	10,354	6,644
т	otal	6,190	29,127	17,724	10,354	6,644

177 - Department of Urban Resilience and Development

Activity Type: Programme

Activity Name: R. 16 - Revenue collected by Sustainable Development

16177 - Collect Department of Urban Resilience and Development Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2023	2024	2025	2026	2027
				(in thousands)		
Recurrent						
Revenue		14	18	22	24	27
55 Rent of Government Property		14	18	22	24	27
55-15 Rent - Booth		14	18	22	24	27
	Total	14	18	22	24	27
	Total	14	18	22	24	27

Org Unit Name: 17 - Minis	stry of Foreig	gn Affairs			
Activity Type: Programm	ne				
Activity Name: R. 17 - Re	evenue collec	ted by Foreig	n Affairs		
17071 -	Collect Adm	ninistration I	Revenue		
	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue		3	5	6	6
61 Other Revenue		3	5	6	6
61-50 Unclassified		3	5	6	6
Total		3	5	6	6
Total		3	5	6	6

Org Unit Name: 21 - Ministry of Environment, Climate Action and Constituency Empowerment 117 - Permanent Secretary 173 - Environment Unit Activity Type: Programme Activity Name: R. 21 - Revenue collected by Environment, Climate Action and **Constituency Empowerment** 21173 - Collect Rent of Government Property Revenue Revenue Revenue Revenue Revenue Actual Estimated Planned Projected Projected 2023 2025 2024 2026 2027

	(in thousands)				
Recurrent					
Revenue	32	13	25	27	30
55 Rent of Government Property	32	13	25	27	30
55-17 - Lease Land for Coffee Growing	32	13	25	27	30
Total	32	13	25	27	30
Total	32	13	25	27	30

Org Unit Name: 22 - Ministry of Information, Communication, Technology and Posts 089 - Communications

089 Technology Department

Activity Type: Programme

Activity Name: R. 22 - Revenue Collected by Information, Communications, Technology

and Posts

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue	200	234	283	336	393
54 Fees, Fines and Forfeiture	184	209	255	304	358
54-42 Domain Fees	184	209	255	304	358
55 Rent of Government Property	16	19	18	20	22
55-12 Rent - Other	16	19	18	20	22
61 Other Revenue		6	10	12	13
61-62 Global Certification Testing		6	10	12	13
т	otal 200	234	283	336	393
T	otal 200	234	283	336	393

22089 - Collect Technology Department Revenue

Org Unit Name: 22 - Ministry of Information, Communication, Technology and Posts

132 - Postal Services

Activity Type: Programme

Activity Name: R. 22 - Revenue Collected by Information, Communications, Technology and Posts

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2023	2024	2025	2026	2027
			(in thousands)		
Recurrent					
Revenue	12,182	13,543	12,034	12,499	12,986
60 Postal Services	12,182	13,543	12,034	12,499	12,986
60-02 Commission on Money Orders	2	2	1	1	
60-05 Parcel Post	12	127	12	13	1:
60-06 Rent of P. O. Boxes	138	176	238	240	25
60-07 Sale of Postage Stamps	11,393	12,611	10,967	11,420	11,89
60-10 Transit Dues					
60-12 Express Mail Services	2	3	1	1	
60-13 Receipts from Philatelic Operations	2	3	1	1	
60-14 Unclassified	24	28	33	34	3
60-16 Commission on E-Topups		1	1	1	
60-17 - US Mailbox Service	609	592	780	788	788
Total	12,182	13,543	12,034	12,499	12,980
Total	12,182	13,543	12,034	12,499	12,98

12132 - Collect Postal Services Revenue

Org Unit Name: 23 - Minist	ry of Youth	Empowerm	ent, Ageing	and Disabil	ities		
Activity Type: Programme	Э						
Activity Name: R. 23 - Revenue Collected by Youth Empowerment, Ageing and Disabilties 23150 - Collect Seniors Enrichment Revenue							
	Revenue Revenue Revenue Revenue Reve Actual Estimated Planned Projected Proje						
	2023	2024	2025	2026	2027		
			(in thousands)				
Recurrent							
Revenue		10	10	17	25		
54 Fees, Fines and Forfeiture		10	10	17	25		
54-61 Seniors Enrichment Programme		10	10	17	25		
Total		10	10	17	25		
Total		10	10	17	25		

Org Unit Name: 25 - Ministry of Small Business, Entrepreneurship, Cooperatives and the Creative Economy

Activity Type: Programme

Activity Name: R. 25 - Revenue collected by Small Business, Entrepreneurship, Cooperatives and the Creative Economy

25101 - Collect Small Bus	iness Revenue
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	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected		
	2023	2024	2025	2026	2027		
	(in thousands)						
Recurrent							
Revenue		18	18	18	18		
61 Other Revenue		18	18	18	18		
61-71 - Approved Small Business Fee		18	18	18	18		
Total		18	18	18	18		
Total		18	18	18	18		

Section 5: Revenue by Source of Funds

5.1 Revenue Summary by Source of Funds

Source of Funds	Revenue Actual 2023	Revenue Estimated 2024	Revenue Planned 2025	Revenue Projected 2026	Revenue Projected 2027
	\$	\$	\$	\$	\$
Development Aid (Grant)	20,740,752	29,126,638	22,723,681	11,353,814	7,643,814
Loans	-	16,771,351	32,236,904	-	-
Revenue	1,134,782,200	1,067,881,607	1,053,420,851	1,056,037,375	1,057,430,405
Total	1,155,522,952	1,113,779,596	1,108,381,436	1,067,391,189	1,065,074,219

Appendices

ST. KITTS ESTIMATES, 2025

LIST OF APPENDICES

No.	1	Listing of Accounting Officers
	2	Schedule of Estimated Debt Service Charges for 2025
	3	Approved Salary and Increment Schedule as at January 1st, 2025
	4	Approved Salary Scales and Grades as at January 1st, 2025

ACCOUNTING OFFICERS

	MINISTRIES	OFFICERS
01 02 03 04	Governor General Parliament Audit Office Justice and Legal Affairs	Director Clerk of the National Assembly Director of Audit Permanent Secretary
05	Prime Minister's Office Human Resource Management Department	Cabinet Secretary Chief Personnel Officer
06 07	National Security, Citizenship and Immigration International Trade, Industry, Commerce and Consumer Affairs	Permanent Secretary Permanent Secretary
08 09 10 11 12	Finance Social Development and Gender Affairs Agriculture, Fisheries and Marine Resources Tourism, Civil Aviation and International Transport Public Infrastructure, Energy, Utilities and Domestic Transport	Financial Secretary Permanent Secretary Permanent Secretary Permanent Secretary Permanent Secretary
13 14 15 16 17	Education Health and Social Security Sports Sustainable Development Foreign Affairs and Aviation	Permanent Secretary Permanent Secretary Permanent Secretary Permanent Secretary Permanent Secretary
18 19 20	Office of the Attorney General Employment and Labour Housing, Human Settlement, Ecclesiastical and Faith- Based Affairs	Permanent Secretary Permanent Secretary Permanent Secretary Permanent Secretary
21	Environment, Climate Action and Constituency Empowerment	Permanent Secretary
22 23 24	Information, Communication, Technology and Posts Youth Empowerment, Ageing and Disabilities Economic Development and Investment Small Business, Entrepreneurship, Cooperatives and	Permanent Secretary Permanent Secretary Permanent Secretary
25	the Creative Economy	Permanent Secretary

	2025			
	PR	IN	ОТ	TOTAL
Domestic				
SK Treasury Bills - Over the counter	- 1	6,555,946	-	6,555,946
National Savings Scheme	- 1	103,251	-	103,251
Interest on Savings Bank	-	499,374	-	499,374
Treasury Savings Certificate Interest	-	50,820	-	50,820
Purchase of Equipment Loan from PSKN @ 1%	515,320	65,912	-	581,232
Domestic portion of US Dollar Discount Bond @ 3%	367,393	84,022	-	451,415
Domestic portion of EC Dollar Par Bond @ 1.5%	-	1,687,735	32,190	1,719,925
Total Domestic	882,713	9,047,060	32,190	9,961,963
External				
Agency for International Development Loan	350,419	166,793	-	517,212
Petroleos de Venezuela S.A. Loan	9,363,020	637,551	-	10,000,571
Caribbean Development Bank Loans	16,807,820	3,720,428	21,390	20,549,638
European Investment Bank	122,528	1,540	-	124,068
International Development Association Loan	201,216	11,444	-	212,660
External portion of US Dollar Discount Bond @ 3%	4,649,788	1,063,399	93,836	5,807,023
External portion of EC Dollar Par Bond @ 1.5%	-	328,363	-	328,363
External portion of Parallel Discount Bond	25,269	5,779	-	31,048
Parallel Par Bond	-	3,625	-	3,625
Restructured BNS/GOKN loans	800,479	1,145,951	-	1,946,430
EX-IM Bank	-	4,756,282	-	4,756,282
Total External	32,320,539	11,841,155	115,226	44,276,920
Other Restructured External Instruments	+			
Onlent NHC Discount & Par Bond	(102,165)	(51,206)	(17,069)	(170,440)
Onlent NHC Parallel Discount & Par Bond	(23,096)	(11,576)	(3,859)	(38,531
Onlent SCASPA Discount Bond	(194,265)	(83,005)	(27,668)	(304,938
Onlent SCASPA/BNS Canada Loan	(482,163)	(397,929)	-	(880,092
Total Other Restructured External Instruments	(801,689)	(543,716)	(48,596)	(1,394,001
Total Debt Service	32,401,563	20,344,499	98,820	52,844,882

CENTRAL GOVERNMENT ESTIMATED DEBT SERVICE PAYMENTS (EC\$)

Approved Salar	v Schedule as at 、	January 1st, 2025
		····· · ··· · ··· · ····

Salary	Bi-Monthly	Monthly	Annual
Scale	Salary	Salary	Salary
	\$	\$	\$
K 1	618.00	1,236	14,832
K 2	653.50	1,307	15,684
K 3	689.00	1,378	16,536
K 4	734.00	1,468	17,616
K 5	778.00	1,556	18,672
K 6	829.00	1,658	18,896
K 7	879.00	1,758	21,096
K 8	936.00	1,872	22,464
K 9	977.50	1,955	23,460
K10	1,021.50	2,043	24,516
K11	1,075.00	2,150	25,800
K12	1,122.50	2,245	26,940
K13	1,173.50	2,347	28,164
K14	1,221.00	2,442	29,304
K15	1,271.00	2,542	30,504
K16	1,322.00	2,644	31,728
K17	1,381.50	2,763	33,156
K18	1,440.50	2,881	34,572
K19	1,500.00	3,000	36,000
K20	1,562.00	3,124	37,488
K21	1,633.50	3,267	39,204
K22	1,716.50	3,433	41,196
K23	1,800.00	3,600	43,200
K24	1,883.00	3,766	45,192

Salary Scale	Bi-Monthly Salary	Monthly Salary	Annual Salary
	\$	\$	\$
K25	1,966.00	3,932	47,184
K26	2,049.50	4,099	49,188
K27	2,132.50	4,265	51,180
K28	2,219.00	4,438	53,256
K29	2,304.50	4,609	55,308
K30	2,394.00	4,788	57,456
K31	2,483.00	4,966	59,592
K32	2,575.50	5,151	61,812
K33	2,670.50	5,341	64,092
K34	2,759.50	5,519	66,228
K35	2,857.00	5,714	68,568
K36	2,999.50	5,999	71,988
K37	3,136.50	6,273	75,276
K38	3,282.00	6,564	78,768
K39	3,421.50	6,843	82,116
K40	3,585.00	7,170	86,040
K41	3,748.00	7,496	89,952
K42	3,923.50	7,847	94,164
K43	4,119.50	8,239	98,868
K44	4,345.50	8,691	104,292
K45	4,645.00	9,290	111,480
K46	4,951.50	9,903	118,836
K47	5,284.00	10,568	126,816

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
С	Governor General	198,000	
	Honourable Prime Minister	180,000	
	Honourable Attorney General	147,600	
	Honourable Minister	139,200	Deputy Prime Minister receives an annual allowance of \$12,600
	Honourable Minister of State	139,200	anowance of \$12,000
K47	Head of Civil Service Cabinet Secretary Financial Secretary	126,816	
K45	Accountant General Advisor Ambassador Ambassador Ambassador/High Commissioner Assistant Director of Public Prosecution Chief Parliamentary Crown Council Chief Personnel Officer Deputy Financial Secretary Director of Audit Director of Public Prosecution Financial Advisor General Counsel Head of Regional Integration & Diaspora Unit (RIDU) Law Commissioner Legal Advisor Ombudsman/Information Commissioner Permanent Secretary Senior Legal Officer Solicitor General Special Prosecutor	111,480	
K44	Advisor, National Crime Commission Chief Fire Officer Chief Immigration Officer Chief Medical Officer Deputy Chief Parliamentary Crown Counsel Comptroller of Customs Comptroller of Inland Revenue Commissioner of Police	104,292	

APPROVED SALARY SCALES AND GRADES WITH EFFECT FROM 1ST JANUARY, 2025

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K44	Commissioner of Corrections Director Director General, Information Services Director, Financial Intelligence Unit Director, Technology Foreign Officer Head of Unit, Cannabis Authority Lieutenant Colonel, Defence Force National Disaster Coordinator, NEMA Press Secretary Senior Magistrate	104,292	
K43-K44	Crown Counsel II	98,868-104,292	
К43	Agriculture Development Advisor Anaesthetist Cardiologist Chairman, Electoral Commission Chief Dental Surgeon Chief Education Officer Chief Education Planner Chief Policy Analyst Clinical Psychologist Coordinator, Community Nursing Coordinator, Nat'l Council on Drug Abuse/Prevention Deputy Accountant General Deputy Chief Personnel Officer Director Director, Budget Division Director, Budget Division Director, Budget Division Director, Communications Director, Community Health Services Director, Constituency Empowerment Director, Constituency Empowerment Director, Economic Development and Investment Director, Educational Planning Director, Fiscal Affairs and Policy Unit Director, Foreign Affairs Director, Government House Director, Institutional Nursing Director, Investment and Debt Management Unit Director, Lands and Survey	98,868	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
К43	Director, Marine Resources Director, Operations Director, Physical Planning Director, Procurement Director, Procurement Director, Public Sector Investment Planning Director, Public Works Director, Statistics Director, Statistics Director, Support Innovative Services Ear, Nose and Throat Specialist Emergency Specialist General Surgeon Health Planner ICT Policy Advisor Labour Commissioner Legal Advisor Magistrate Manager/ Water Engineer Medical Chief of Staff/General Surgeon Medical Internist Medical Specialist Obstetrician/Gynaecologist Orthopaedist Paediatrician Pathologist Paediatrician Pathologist Public Defender Pulmonologist Radiologist Radiologist Registrar of Land and Property Registrar of Intellectual Property Urologist Vascular Surgeon	98,868	
K42-K43	Principal Nursing Officer Senior Assistant Secretary	94,164-98,868	
K41-K43	Director, Counselling Unit	89,952-98,868	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K41-K43	Director, Gender Affairs Director, New Horizons CO-ED Training Centre Director, Policy Planning and Projects Director, Probation and Child Protection Services Director, Social & Community Development	89,952-98,868	
K39-K42/ K43	Dental Surgeon	82,116-94,164/ 98,868	
K39-K41/ K42-K43	Postmaster General	82,116-89,952/ 94,164-98,868	
K33-K40/ K41-K43	Forestry Officer	64,092-86,040/ 89,952-98,868	
K33-K38/ K39-K41/ K43	Epidemiologist	64,092-78,768/ 82,116-89,952/ 98,868	
K42	Chief Engineer Chief Protocol Officer Chief Veterinary Officer Deputy Chief Fire Officer Deputy Chief Officer Deputy Commissioner of Corrections Deputy Commissioner of Police Deputy Comptroller, Inland Revenue Deputy Comptroller, Customs Deputy Director of Audit Deputy Director, Bureau of Standards Deputy Director of Financial Intelligence Unit (FIU) Deputy Director of Public Works Director Director, Climate Action Unit Director, Human Resources Management Department Director, Urban Resilience and Development Head - Fiscal Affairs and Policy Unit Head - Investment and Debt Management Unit Health Promotion Coordinator Major, Defence Force Manager, Printery Personnel Officer Procurement Manager Senior Administrative Officer Senior Budget Analyst Senior Development Control Officer	94,164	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K42	Senior Economic Development Planning Officer Senior Engineer Senior GIS Officer Senior Investment Officer Senior Physical Planning Officer Senior Project Analyst Senior Project Officer Senior Statistician Systems Manager	94,164	
K41-K42	Senior Education Officer	89,952-94,164	
K40-K42	Deputy Director, New Horizons Co-Ed Training Centre Deputy Director, Probation and Child Protection Services Deputy Director, The National Counselling Centre	86,040-94,164	
K39-K41/ K42	Director, Consumer Affairs Director, Industry and Commerce Director of Trade Research Medical Officer	82,116-89,952/ 94,164	
K36-K41/ K42	District Medical Officer Medical Officer, Institutions & Psychiatry	71,988-89,952/ 94,164	
K35-K42	Crown Counsel I Counsel I	68,568-94,164	
K41	Assistant Accountant General Assistant Director, Institutional Nursing Services Assistant Commissioner of Police Assistant Comptroller II, Customs Assistant Comptroller of Inland Revenue Audit Manager Chief Executive Officer Deputy Chief Immigration Officer Deputy, Coordinator - Community Nursing Director, AVEC Director, Curriculum Unit Director, Management Information System Director, National Crime Commission Education Officer Librarian Principal, High School	89,952	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K39-K41	Assessment Quality and Assurance Officer Captain, Coast Guard Captain, Defence Force Chemist II Chief Valuation Officer Clerk to the National Assembly Coordinator - Development Coordinator - Networks Crown Counsel Deputy Labour Commissioner Director Director, Early Childhood Education Director, Raritime Affairs Director, Project and Building Management Unit Director, Naritime Affairs Director, Project and Building Management Unit Director, St. Kitts Spectrum Services Financial Analyst Funds Manager National Examinations Registrar Occupational Therapist Project Officer II Registrar Senior Accountant Senior Assistant Secretary Senior Foreign Service Officer Senior Information Officer Senior Intelligence Analyst Senior Metrologist Standards Development Head Systems Manager Senior Trade Policy Officer Quality Assurance Officer	82,116-89,952	
K39-K40/ K41	Mental Health Coordinator	82,116-86,040/ 89,952	
K38/ K39-K41	Chief Environmental Health Officer	78,768/ 82,116-89,952	
K35-K38/ K39-K41	Laboratory Manager - Health Occupational Therapist Physiotherapist Chief Pharmacist	68,568-78,768/ 82,116-89,952	
K33-K41	Assistant Engineer, Water Services	64,092-89,952	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K33-K41	Assistant Registrar Engineer Housing and Planning Officer Project Officer Senior Veterinary Officer	64,092-89,952	
K33-K38/ K39-K41	Accountant Accounts Manager Administrative Officer Administrative/Research Assistant Architect Assistant Secretary Budget Analyst I/Budget Analyst II Business Analyst Cash Management Analyst Chief Electrical Inspector Cybersecurity Analyst Debt Analyst I/Debt Analyst II Deputy Director, Constituency Empowerment Deputy Director, Social & Community Development Deputy Director, Social & Community Development Deputy National Disaster Coordinator, NEMA Development Control Ompliance Officer Development Control Officer I/II Director, Creative Economy Director, Creative Economy Director, Creative Economy Director of Youth Economist I/Economist II Environmental Education Officer Environmental Officer I/II Financial Analyst Financial Analyst I/Financial Analyst II Financial Inspector Health Information Systems Administrator Human Resource Manager Internal Auditor II Investment Officer I/Investment Officer II Microbiologist NCD Programme Coordinator Network Administrator Nutrition Surveillance Coordinator Network Administrator Nutrition Surveillance Coordinator Operations Manager, JNF Operations Manager, CIU Operations Manager Finance Operations Manager Finance Operations Manager Finance Procurement Officer Programme Officer Policy and Research Analyst	64,092-78,768/ 82,116-89,952	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K33-K38/ K39-K41	Project Analyst I/Project Analyst II Project Management Officer Project Officer Psychologist Quality Assurance Inspector Senior Assistant Secretary Senior Tax Inspector Social Planner Speech Therapist Statistician I/Statistician II Systems Administrator Systems Coordinator Systems Coordinator I/II Tax Specialist	64,092-78,768/ 82,116-89,952	
K30-K41	Surveyor	57,456-89,952	
K30-K38/ K39-K41	Surveyor	57,456-78,768/ 82,116-89,952	
K28-K32/ K33-K38/ K39-K41	Assistant Systems Administrator Systems Administrator	53,256-61,812/ 64,092-78,768/ 82,116-89,952	
K40	Coordinator, Assessment Deputy Principal Senior Tax Inspector III School Psychologist Veterinary Laboratory Manager	86,040	
K39-K40	Project Coordinator Deputy Director	82,116-86,040	
K38/ K39-K40	Deputy Chief Environmental Health Officer	78,768/ 82,116-86,040	
K38-K39/ K40	Administrative Night Coordinator Admission & Discharge Planning Nurse Community Nurse Manager Infection Control Officer Nurse Anaesthetist Nurse Manager	78,768-82,116/ 86,040	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K37-K39/ K40	Psychiatric Nurse	75,276-82,116/ 86,040	
K36-K40	Assistant Comptroller I, Customs	71,988-86,040	
K35-K38/ K39-K40	Executive Director - Accreditation Services	68,568-78,768/ 82,116-86,040	
K33-K40	Agronomist Agricultural Officer Agricultural Engineer Assessment Officer Coordinator Coordinator, Health and Well-being Curriculum Coordinator, Language Enrichment Coordinator, Language Enrichment Coordinator, Modern Languages Curriculum Coordinator, Information and Communication Technology Director, National Skills Guidance Counsellor Health and Well-being Curriculum Coordinator Laboratory Technician Livestock Production Officer Manager, Agro-Processing Unit Manager, Marketing Unit Project Officer, Procurement Project Officer Quarantine Officer Quary Manager Registrar Senior Inspector/Surveyor Teacher Veterinary Officer	64,092-86,040	
K33-K38/ K39-K40	Assessment and Training Officer Assistant Secretary Director, Media Unit Guidance Counsellor Secretary General Senior Pharmacist Senior Environmental Health Officer Standards Officer	64,092-78,768/ 82,116-86,040	
K30-K40	Research Officer	57,456-86,040	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
К30-К40	Sports Coordinator Subject Coordinator, Special Education Teacher Venue Manager	57,456-86,040	
K28-K32/ K33-K40	Senior Computer Technician/Specialist	53,256-61,812/ 64,092-86,040	
K10-K21/ K25-K32/ K33-K40	Teacher	24,516-39,204/ 47,184-61,812/ 64,092-86,040	
K39	Chief Officer/Matron Communications Officer, Police Divisional Fire Officer Senior Tax Inspector II Superintendent, Police	82,116	
K38-K39	Quality Assurance Officer	78,768-82,116	
K37-K39	Clinical Instructor	75,276-82,116	
K37-K38 K39	Admission and Discharge Planning Nurse Assistant Nurse Manager Clinical Instructor ICU Nurse In-Service Coordinator	75,276-78,768 82,116	
K36-K38 K39	Community Nurse	71,988-75,768 82,116	
K38	Inspector	78,768	
K36-K37/ K38	Nurse Preceptor Staff Nurse	71,988-75,276 78,768	
K36-K38	Community Nurse	71,988-78,768	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K35-K38	Chief Radiographer Dietitian Manager, Central Drug & Medical Stores Supervisor, Cardin Home	68,568-78,768	
K33-K35/ K36-K38	Biomedical Engineering Technician Physical Plant Maintenance Technician Senior Lab Technologist	64,092-68,568/ 71,988-78,768	
K33-K38	Administrative Assistant Administrative/Research Assistant Administrative Officer Accounts Officer Agricultural Officer Agricultural Planner Air Quality Officer I Aquaculture Officer Assistant Deputy Director, New Horizons Assistant Deputy Director, New Horizons Assistant Deputy Director, New Horizons Assistant Begistrar Assistant Registrar Assistant Secretary Business Advisor I Cartographic Officer Case Manager Chemist I Chief Production Officer Chief Investigations Officer Civil Aviation Officer II Communications Officer Collections Manager Coordinator, Disabilities Services Coordinator, Seniors Enrichment Programme Counsellor Coust Administrator Database Administrator Debt Analyst I Dental Therapist Deputy Clerk to the National Assembly Deputy Postmaster General Drug Misuse Intervention Officer Energy Officer Energy Officer	64,092-78,768	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K33-K38	Executive Officer Executive Secretary Finance Officer Fore Finance Officer Foreign Service Officer Forensic Accountant Forensic Accountant Forensic Analyst GIS Officer II Guidance Counsellor Hazard Analysis and Critical Control Points Coordinator Health Educator/Counsellor Health Educator/Counsellor Health Educator/Counsellor Health Services Administrative Officer Human Resource Officer ICT Administrator ICT Development Officer Information Officer Information Officer Information Content Officer Information Content Officer Information Content Officer Institutional Liaison Intelligence Analyst IT Business Analyst IT Specialist IXP Peering Coordinator Labour Officer IV Land Evaluator Legal Researcher Librarian Logistics Coordinator Maintenance Officer Manager, Government Repair Shop Marine Management Areas & Habitat Officer Microbiologist Multimedia Market & Research Officer Network Specialist Oceanography & GIS Officer Parsonal Accreditation Officer Personal Accreditation Officer Personal Accreditation Officer Policy Development Officer Policy Development Officer Policy Development Officer Policy Development Officer Pont Health Surveillance Officer Pont State Control Officer Pont State Control Officer Pont Health Surveillance Officer Pont State Control Officer Pont State Control Officer Pont Health Surveillance Officer Ponter Ponter	64,092-78,768	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K33-K38	Project Officer Project Officer I Psychiatric Social Worker Psychologist Public Relations Officer Registry Operations Manager Rehabilitation Officer Research Assistant Research and Communications Officer Secretary to PSC Senior Analyst Senior Auditor Senior Community Development Officer Senior Customs Officer IV Senior Industry Officer Senior Tax Inspector I Senior Tourism Officer Software Engineer Standards Officer I Statistician Strategic Planning Officer Supervisor, Central Purchasing Unit Systems Analyst Trade Policy Officer Teacher Tourism Officer Tv Content Producer	64,092-78,768	
K32-K34/ K35-K38	Inspector, Police	61,812-66,228/ 68,568-78,768	
K30-K38	Administrative Officer Assistant Librarian Technical Vocational Officer Physical Planning Officer	57,456-78,768	
K28-K32/ K33-K38	Case Manager Child Protection Officer II Development Control Administrative Officer Case Worker, New Horizon Co-Ed Training Centre Family Counsellor Finance Officer Human Resource Assistant Paramedic Personal Assistant Probation and Child Justice Officer II Probation/Truancy Officer	53,256-61,812/ 64,092-78,768	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K28-K32/ K33-K38	Project Officer Server Administrator Statistical Officer Tourism Officer Youth Officer II	53,256-61,812/ 64,092-78,768	
K27-K32/ K33-K38	Project/Research Officer	51,180-61,812/ 64,092-78,768	
K25-K32/ K33-K38	Deputy Principal HIV Case Manager Lab Technologist Molecular Biologist Pharmacist Port Health Nurse Radiographer Teacher	47,184-61,812/ 64,092-78,768	
K22-K27/ K28-K32/ K33-K38	Community Development Officer Case Manager Gender Field Officer II Price Control Officer Stakeholder Relation Officer	41,196-51,180/ 53,256-61,812/ 64,092-78,768	
K20-K30/ K33-K38	Resource Teacher	37,488-57,456/ 64,092-78,768	
K12-K23/ K25-K32/ K33-K38	Nutrition Officer Environmental Health Officer	26,940-43,200/ 47,184-61,812/ 64,092-78,768	
K10-K21/ K22-K27/ K28-K32/ K33-K38	Sports Officer	24,516-39,204/ 41,196-51,180/ 53,256-61,812/ 64,092-78,768	
K34-K37	Lieutenant, Coast Guard Lieutenant, Defence Force	66,228-75,276	
K33-K37	Analyst Police Officer	64,092-75,276	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K28-K32/ K33-K36	Roads Supervisor	53,256-61,812/ 64,092-71,988	
K33-K36	Clerk of Works	64,092-71,988	
K32-K36	Coordinator, Project Strong Coordinator, Remedial Education Coordinator, SELF Headteacher Teacher	61,812-71,988	
K33-K35	Cleansing Supervisor Community Registered Nurse Medical Supplies Officer Registered Nurse	64,092-68,568	
K32-K35	Medical Statistician Customs Officer IV	61,812-68,568	
K30-K35	Arts Specialist Events Specialist Executive Director, Festival Secretariat Instructor/Trainee Research and Documentation Specialist	57,456-68,568	
K34	Communications Specialist Fisheries Law Enforcement Officer	66,228	
K32-K34	Inspector, Police Fire Station Officer Warrant Officer Class I Principal Prison Officer	61,812-66,228	
K33	Nursing Assistant II	64,092	
K28-K32	Accounts Officer Administrative Officer Assistant Accountant	53,256-61,812	

	SALARY SCALE		
	GRADE AND POST	PER ANNUM	NOTES
		\$	
K28-K32	Assistant Customer Service Manager	53,256-61,812	
1120-1102	Assistant Land Surveyor	33,230-01,012	
	Assistant to Secretary to PSC		
	Assistant Public Relations Officer		
	Assistant Sports Coordinator		
	Boat Captain		
	Building Inspector		
	Chief Foreman Mechanic		
	Comptroller and Private Secretary		
	Constituency Empowerment Officer		
	Coordinator		
	Coordinator, Teacher Resource Centre		
	Debt Officer I		
	District Coordinator		
	Electrical Inspector		
	Executive Officer		
	Executive Research Officer		
	Executive Secretary		
	Finance Officer		
	Fisheries Officer		
	Foreman		
	Funds Supervisor		
	GIS Officer I		
	Head, Department of Land Sales		
	Immigration Officer III		
	Inspector of Pumps, Electrical		
	Inspector of Pumps, Mechanical		
	Inspector of Treatment		
	Inspector of Works		
	Internal Auditor I		
	Labour Officer III		
	Mall Manager		
	Manager, Abattoir and Public Markets		
	Manager, National Heroes Park		
	Maintenance Officer		
	Maritime Inspector II		
	Oncology Technician		
	Payroll Supervisor		
	Personal Assistant		
	Personal Assistant/Secretary Personal		
	and Research Assistant Personal		
	Secretary		
	Personnel Officer Assistant		
	Photographer		
	Plant Supervisor		
	Procurement Officer		
	Public Relations Officer		
	Secretary		

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K28-K32	Security Officer Senior Draughtsman II Statistical Clerk II Tax Inspector Teacher Technical Specialist Treatment Plant Operator Veterinary Assistant	53,256-61,812	
K25-K32	Agricultural Assistant Agronomy Assistant Dental Hygienist Extension Officer Health Educator Manager, Saddlers Home Medical Records Technician School Attendance Counsellor School Attendance Officer Teacher (Trained) Teacher (TVET) Tree Crops Officer	47,184-61,812	
K24-K32	Draughtsman Laboratory Technician - PWD	45,192-61,812	
K22-K32	Customs Systems Technician	41,196-61,812	
K22-K27/ K28-K32	Accounts Supervisor Assistant Manager, Abattoir and Public Markets Auditor I/Auditor II Business Officer I/II Digital Development Officer Human Resource Technician Engineering Assistant Investigations Officer Laboratory Assistant Lab Technician, Food Quality Lab Technician, Soil Analysis Librarian Payroll Technician Programmer II Senior Assistant Surveyor Technician II	41,196-51,180/ 53,256-61,812	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K12-K23/ K25-K32	Assistant Maintenance Technician Medical Equipment Maintenance Technician	26,940-43,200/ 47,184-61,812	
K10-K21/ K22-K27/ K28-K32	Cameraman Assistant Archivist Archive Assistant Learning Specialist	24,516-39,204/ 41,196-51,180/ 53,256-61,812	
K31	Warrant Officer Class II Pound Keeper	59,592	
K30	Fire Sub-Station Officer II Station Sergeant, Police Staff Sergeant	57,456	
K26-K30	Customs Officer III	49,188-57,456	
K25-K30	Coordinator, School Meals	47,184-57,456	
K22-K30	Case Manager Coordinator Court Stenographer Mediation Coordinator	41,196-57,456	
K20-K30	Conservation Officer I Guidance Counsellor Job Development Specialist Teacher Social Skills Trainer	37,488-57,456	
K26-K28	Fire Sub-Station Officer I Sergeant Technician	49,188-51,180	
K23-K28	Administrative Assistant Secretary	43,200-51,180	

	GRADE AND POST	PER ANNUM \$	NOTES
K22-K27	Administrative Assistant Accounts Supervisor Accounts Officer Air Quality Technician Archivist Assistant Coordinator Assistant Coordinator Assistant Fisheries Officer Assistant Urban Resilience and Development Officer Budget Analyst Assistant Cash Management Officer II Cashier Supervisor Child Protection Officer Civil Aviation Officer I Constituency Empowerment Officer Complaints and Investigation Officer Customer Service Officer Customer Service Officer Draughtsman Electrician Finance Officer Foreman of Works Ground Supervisor Home Care Programme Supervisor House Parent Human Resource Officer Intake Officer Intake Officer Maintenance Technician Maritime Inspector I Mechanic Media Support Officer		NOTES
	Payroll Officer II Personal Assistant Plant Operator Postal Inspector Probation and Child Justice Officer Pump Operator		
	Research Assistant Roads Foreman Secretary Security Detail/Driver		

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K22-K27	Security Officer Senior Bailiff Senior Clerk Senior Draughtsman Senior Foreman Mechanic (Vehicles) Senior Library Technician Senior Press Operator Senior Tax Officer Shop Technician Social Assistance Officer Supervisor Supervisor of Parks Technician Technical Officer Technical Support Officer Welder	41,196-51,180	
K17-K27	Assistant Project Analyst Research Officer	33,156-51,180	
K12-K21/ K22-K27	Emergency Medical Technician GIS Assistant	26,940-39-204/ 41,196-51,180	
K10-K21/ K22-K27	Accounts Officer Assistant Personnel Secretary Collections Officer Junior Electrical Inspector Laboratory Technician Monitor, Evaluation and Surveillance Officer Port Health Officer Secretary Statistical Clerk I Supervisor IT Clerk	24,516-39,204/ 41,196-51,180	
K26	Clerk of Works	49,188	
K19-K26	Laboratory Technician	36,000-49,188	
K22-K25	Corporal Fire Sub-Officer	41,196-47,184	

	GRADE AND POST	SALARY SCALE PER ANNUM	NOTES
		\$	
K18-K25	Supervisor - Old Road Fisheries Complex	34,572-47,184	
K17-K25	Administrative Assistant Secretary	33,156-47,184	
K10-K25	Draughtsman/Technician Library Technician Mechanic Grade I	24,516-47,184	
K10-K17/ K18-K25	Customs Officer I/II	24,516-33,156/ 34,572-47,184	
K12-K23	Dental Assistant Laboratory Assistant, PWD Student Dietary Assistant Student Lab Technician Student Pharmacy Technician Student X-Ray Technician	26,940-43,200	
K19-K22	Heavy Equipment Operator	36,000-41,196	
K17-K22	Orderly Supervisor	33,156-41,196	
K12-K22	Community Nursing Assistant Nursing Assistant	26,940-41,196	
K18-K21	Lance Corporal Logistic Support Officer	34,572-39,204	
K16-K21	Technical Support Officer	31,728-39,204	
K15-K21	Constable, Police Fire Officer Prison Officer	30,504-39,204	
K12-K21	Development Control Assistant Environmental Planning Assistant	26,940-39,204	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K12-K21	Junior Clerk Physical Planning Assistant	26,940-39,204	
K10-K21	Accounts Clerk Accounts Officer Administrative Assistant Administrative and Communications Officer Agricultural Trainee Assistant Farm Manager Assistant Farm Manager Assistant Farm Manager Assistant Plant Operator Assistant Plant Operator Assistant Research and Document Specialist Assistant Technical Officer Audit Assistant Attendant/Driver Bailiff Binder Blood Bank Advocate/Counsellor Cashier Clerk Clerk/Bailiff Clerk/Binder Clerk/Management Information System Community Nursing Attendant Community Nursing Attendant Community Nursing Attendant Complaint Officer Cultural Heritage Officer Customs Assistant Data Administrator Deputy House Parent Dental Clerk Diver/Messenger Farm Assistant Field Officer Fisheries Assistant Gender Field Officer I Home Care Officer Housekeeper Human Resource Clerk Immigration Officer I	24,516-39,204	

		SALARY SCALE	
	GRADE AND POST	PER ANNUM \$	NOTES
K10-K21	Internal Audit Assistant Junior Assistant Land Surveyor Junior Clerk Junior Clerk/Store Clerk Junior Maritime Inspector Junior Tax Officer Laboratory Technician Laboratory Trainee Labour Officer I Maintenance Officer Marketing Clerk Marketing Clerk Marketing Trainee Meter Reader Messenger/Office Assistant Nursing Assistant Office Assistant Office Assistant Officer I Programme Officer Payroll Officer I Programme Officer Programme Officer Psychiatric Aide Phlebotomist Postman Public Service Driver Inspector Pupil Draughtsman Receptionist/Secretary Registry Clerk Secretary Secretary/Registrar Security Officer Supernumerary Teacher Supervisor, Laundry Teacher Teacher Aides Teacher in Training Teaching Assistant Technician I Telecom Operator Telephone Operator	\$ 24,516-39,204	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K10-K21	Typist Vital Statistics Clerk Water Overseer Youth Officer I	24,516-39,204	
K7-K17/ K18-K21	Press Operator	21,096-33,156/ 34,572-39,204	
K12-K19	Scrub Technician Student of Nursing	26,940-36,000	
K8-K19	Office Attendant/Driver Telephone Operator	22,464-36,000	
K10-K17	Private/Recruit, Coast Guard Private/Recruit, Defence Force	24,516-33,156	
K7-K17	Assistant Binder Attendant/Driver Book Binder Driver Driver Driver/Attendant Driver/Messenger Forestry Guard Forestry Ranger Insect/Vector Control Officer Library Assistant Market Driver Messenger, Postal Services Orderly Office Attendant Park Caretaker Port Health Vector Control Officer Repository Assistant Seamstress Sub-Postclerk Van Driver	21,096-33,156	
K1-K17	Attendant/Messenger Driver Driver/Messenger	14,832-33,156	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K1-K17	Messenger/Janitor Office Attendant/Driver	14,832-33,156	
K10-K16	Special Constable	24,516-31,728	
K15	Civilian Worker, Prisons	30,504	
K10-K15	Attendant Nursing Attendant	24,516-30,504	
K10-K14	Marketing Attendant	24,516-29,304	
K1-K14	Attendant Driver/Messenger Janitor Messenger Messenger/Attendant Messenger/Driver Office Attendant	14,832-29,304	
K12	Office Attendant/Cleaner	26,940	