

# ESTIMATES FOR THE YEAR

2016

**VOLUME I** 

# GOVERNMENT EXPENDITURE AND REVENUE PLANS

ADOPTED BY THE NATIONAL ASSEMBLY ON THE 15<sup>TH</sup> DECEMBER, 2015

### ST. CHRISTOPHER AND NEVIS

### **ESTIMATES**

FOR THE YEAR

2016

**VOLUME I** 

## St. Christopher and Nevis

# Expenditure and Revenue Plan for the Year 2016

Volume 1

#### St. Christopher and Nevis

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#### Section 1: Introduction

#### 1.1 Minister of Finance Message

I am delighted to present the 2016 Estimates of the Government of St. Christopher and Nevis in an activity-based and performance-based budgeting format. The Estimates are consistent with the Medium Term Fiscal Framework (MTFF) which covers the period 2016-2018. The format adopted for the presentation of the Estimates is intended to create greater transparency and accountability to the citizens of the Federation.

The 2016 Estimates therefore provide details on programs of each Ministry along with indicators whereby Ministries can measure the extent to which they have achieved their goals and objectives for the fiscal year.

I am certain that the wealth of information provided in the Budget documents would bring greater awareness and understanding of the Government's plans for the upcoming fiscal year. They would also assist the public to assess performance during the year and hold the various Agencies accountable for delivery of services based on the stated commitments. The Budget documents will also be used by Government Ministries and Departments to assist them in monitoring and evaluating the quality and adequacy of the services they provide to meet the demands of our citizens and residents.

Dr the Honourable Timothy Harris
Prime Minister and Minister of Finance

#### 1.2 Budget Presentation Documents

The Estimates of Revenue and Expenditure for the Federal Government's operations for the fiscal year ending 31 December 2016 are presented in this document. It provides details of Government's expenditure intentions and revenue projections, reflecting the presentation of the state budget to the National Assembly and the Public.

This activity based and performance budget provides information through two volumes:

- Volume 1 Government Expenditure and Revenue Plans
- Volume 2 Ministry Expenditure Plans

Volume 1 consists of a broad presentation of the Government's plans for both revenue collection and expenditure. It highlights the total amounts proposed for spending by Ministry, by Expenditure Type (i.e. Recurrent, Transfer and Capital) and by Expenditure Category (i.e. Personal Emoluments and Wages, Goods and Services, Interest, etc.).

It also covers the Government Consolidated Revenue which provides an overview of the revenue projections for the Federal Government. It summarizes Total Government Revenue – Recurrent and Capital Revenue by Ministry (portfolio) as well as Budgetary Grants for the fiscal year. It compares the projected revenue at the Ministry and Department level for the fiscal year and the previous year's estimates, to allow for year-over-year comparisons. It shows over time the share of Government Revenue derived from recurrent proceeds, loans and development aid (grants).

Volume 2 is a detailed report on plans and priorities for each Ministry. For the 2016 Estimates the Chapters in Volume 2 have been expanded to nineteen (19) to account for the creation of a new

Ministry of Nevis Affairs, Labour, Social Security and Ecclesiastical Affairs. Generally, each Chapter of Volume 2 includes an overview of the Ministry – Minister's Message, Mission Statement, Summary of the portfolio planning for the voted year and an update on the major capital projects within the portfolio. It provides an active summary sheet for each program.

The framework of these two Volumes offers the advantages of a modular approach to government budget presentation. A global perspective can be derived from Volume 1 (Expenditure and Revenue) and more detailed expenditure information at the Ministry level can be obtained from a set of concise documents in Volume 2.

#### 1.3 Definition and Structure of the Government Expenditure Plan

The Government Expenditure plan for 2016 is aimed at prioritizing expenditure in a manner that allows for all critical programmes to be adequately resourced while at the same time facilitating the objective of achieving a surplus position on all major accounts of the Government. Capital Revenue from the sale of lands, loan funds and grant funds will contribute to the development of Capital Projects that will spur economic growth in the Federation.

In 2016, Total Expenditure is projected to reach \$667 million of which \$50 million is reserved for principal repayments on the public debt. The remaining \$617 million would be used to support Recurrent Expenditure in the amount of \$489 million, Capital Expenditure in the amount of \$126 million while \$1 million would be allocated to Net Lending. Of the amount allocated for Recurrent Expenditure, \$210 million will cover Personal Emoluments, Wages and Allowances, \$125 million will cover Goods and Services, \$29 million will cover Debt Interest Payments and \$125 million will cover Transfers and Subsidies.

Total Revenue is projected to be \$694 million in 2016. It is expected that \$608 million would be raised from Recurrent Revenue, \$50 million from Capital Grants and \$36 million from Budgetary Grants.

#### 1.4 Presentation by Portfolio, Ministry and Autonomous Departments

The proposed Federal Government structure for the 2016 fiscal year provides for the inclusion of nineteen (19) portfolios covering sixteen (16) Ministries and three (3) autonomous Departments.

The Autonomous Departments are:

The Governor General which covers the portfolio of representing Her Majesty in the Federation.

Parliament which provides legislative support and governance.

Audit Office which reports to Parliament on the government accounts and operations.

The Ministries and their respective portfolios are:

Ministry of Justice, Legal Affairs and Communications facilitates all matters of the delivery of justice and telecommunications.

The Office of the Prime Minister manages the affairs of the Prime Minister, human resources, promoting investments, people empowerment and constituency empowerment, government printing services and the St. Kitts and Nevis Information Service.

Ministry of National Security covers fire services, prison services, police services, military defence, disaster management and immigration services.

Ministry of International Trade, Industry, and Commerce supports the portfolios of managing international trade, industry, commerce and consumer affairs.

Ministry of Finance covers the portfolios of managing the Financial Secretary's Office, Accountant General, Customs and Excise, Inland Revenue, Financial Intelligence Unit and Centralized Purchasing Unit.

Ministry of Community Development, Gender Affairs and Social Services covers the portfolios of the management of social protection, community development and gender affairs.

Ministry of Agriculture, Human Settlement, Cooperatives and Environment administers the portfolios of the management of agriculture, housing solutions, cooperatives, marine resources and environment.

Ministry of Tourism manages the portfolio of promoting and developing tourism.

Ministry of Public Infrastructure, Post, Urban Development and Transport manages the portfolio of urban development, the delivery of common works services, administration of local transport, the delivery of water services, managing maritime affairs and the delivery of postal services.

Ministry of Education covers the portfolio of managing education services.

Ministry of Health administers the portfolio of managing health care and environmental health services.

Ministry of Youth, Sports, and Culture covers the portfolios of the development of youth, sports, and culture.

Ministry of Sustainable Development manages the portfolios of Economic Affairs and the Public Sector Investment Program (PSIP), Statistics, Physical Planning, Lands and Surveys.

Ministry of Foreign Affairs and Aviation supports the management of Foreign Affairs and civil aviation.

The Office of the Attorney General deals with representing the government in all legal matters and management of electoral services.

Ministry of Nevis Affairs, Labour, Social Security and Ecclesiastical Affairs covers the portfolio of managing labour industrial relations, social security and ecclesiastical services.

#### 1.5 Definition of the Standard Objects of Expenditure

#### RECURRENT EXPENDITURE OBJECT CODES

- 01 Personal Emoluments Salaries, Social Security Contributions and Overtime
- 02 Wages Wages, Bonuses, Social Security Contributions and Overtime
- 03 Allowances Allowances and Social Security Contributions
- 04 Retiring Benefits Gratuities, Pensions, Ex-Gratia Awards
- 05 Travel and Subsistence Mileage, Travel Expenses, Subsistence

- 06 Office and General Expenses Stationery, Uniforms, Books and Publications
- 07 Supplies and Materials Consumable Supplies and Materials
- 08 Communications Expenses Telephones, Facsimile, Internet and Postage
- 09 Operating and Maintenance Services Fuel, Repairs and Servicing Expenses
- 10 Grants and Contributions Grants, Contributions and Subsidies
- 11 Commissions To Agents, Vendors of Stamps and Crown Agents
- 12 Rewards and Incentives
- 13 Public Assistance Includes Casual Relief
- 14 Purchase of Tools, Instruments, Furniture and Equipment
- 15 Rental of Assets Land, Buildings, Furniture, Equipment and Vehicles
- 16 Hosting and Entertainment National Celebrations, Local Hosting and Entertainment
- 17 Training Local and Overseas Training
- 18 Domestic Interest Payments and other charges
- 19 Foreign Interest Payments and other charges
- 20 Refunds Refunds, Rebates and Drawbacks
- 21 Professional and Consultancy Services
- 22 Insurance Vehicle, Medical, Property, Travel and Indemnity Insurance
- 23 Allowance to Unofficial Members
- 24 Constituency Allowance to Elected Members
- 25 Student Education Learning Fund (SELF) Includes Exam Fees, Books, etc. for Students
- 26 Claims Against Government
- 27 Production and Marketing Expenses Promotion, Production and Marketing Expenses
- 28 Sundry Expenses
- 29 Contingency Fund Reserve Account under the Ministry of Finance
- 33 Election Expenses
- 36 Utilities Electricity
- 37 Utilities Water

#### CAPITAL EXPENDITURE OBJECT CODES

- 40 Consultancy, Feasibility and Tendering Costs
- 41 Wages
- 42 Supplies and Materials
- 43 Rental of Equipment/Vehicles
- 44 Purchase of Equipment/Vehicles
- 45 Acquisition/Construction of Physical Assets
- 46 Other Costs

#### **Section 2: Financial Summaries**

- 2.1 Financial Summary by Economic Classification
- 2.2 Fiscal Operations
- 2.3 Reconciliation of Financial Statements and Fiscal Data

#### Section 2: Financial Summaries

#### 2.1: Financial Summary by Economic Classification

	2018 Estimates	2017 Estimates	2016 Estimates	Approved 2015 Estimates	2016/2015 INCREASE/ (DECREASE)	2014 Actual
	\$	\$	\$	\$	(DECKLASE)	Actual \$
TOTAL REVENUE AND GRANTS	686,593,012	641,504,454	694,474,112	738,454,440	(43,980,328)	835,493,883
RECURRENT REVENUE	638,190,461	606,935,091	608,272,370	657,444,683	(49,172,313)	767,891,255
Tax Revenue	476,357,252	447,985,135	402,155,045	401,881,663	273,382	383,692,201
Taxes on Income	115,659,445	109,186,705	102,820,455	86,271,656	16,548,799	82,330,134
Income Tax	56,484,695	53,323,598	50,214,507	41,740,651	8,473,856	40,565,471
Withholding Tax	12,538,150	11,836,468	11,146,330	6,163,481	4,982,849	6,674,261
Housing and Social Development Levy	46,636,600	44,026,639	41,459,618	38,367,524	3,092,094	35,090,402
Taxes on Property	16,615,289	15,685,435	14,770,879	14,040,577	730,302	13,973,738
House Tax	10,530,374	9,941,055	9,361,431	8,898,583	462,848	8,502,754
Condominium Tax	6,084,915	5,744,380	5,409,448	5,141,994	267,454	5,470,984
Taxes on Domestic Goods & Consumption	111,414,278	104,959,127	98,750,994	111,307,478	(12,556,484)	113,676,327
Value Added Tax (IRD)	56,056,561	52,919,423	49,833,898	61,249,813	(11,415,915)	55,460,174
Wheel Tax	6,511,168	6,146,778	5,788,384	5,009,190	779,194	4,969,655
Traders Tax	0	0	0	0	0	56,285
Hotel Room Tax	0	0	0	0	0	164,568
Stamp Duty Unclassified	23,388,656	22,079,738	20,792,355	24,705,197	(3,912,842)	33,917,144
Licences	9,242,089	8,724,867	8,216,154	8,175,180	40,974	7,252,351
of which: Banks Licence	0	0	0	418,808	(418,808)	365,249
Drivers Licence	2,159,094	2,036,881	1,921,586	1,913,909	7,677	1,746,896
Business & Occupation	2,348,678	2,280,270	2,192,567	1,931,569	260,998	1,686,590
Telecommunications	3,744,892	3,566,564	3,364,683	3,021,732	342,951	2,951,476
Vehicle Rental Tax	0	0	0	0	0	740
Insurance Fees	4,325,948	4,083,852	3,845,738	3,203,036	642,702	3,023,394
Consumption Tax	0	0	0	0	0	18,386
Island Enhancement Fund	5,526,848	5,003,163	4,625,324	4,325,635	299,689	4,005,994
Vacation Time Share	144,497	130,806	120,927	113,589	7,338	102,250
Unincorporated Business Tax	6,218,511	5,870,500	5,528,214	4,525,838	1,002,376	4,705,386

#### Section 2: Financial Summaries

#### 2.1: Financial Summary by Economic Classification

				Approved	2016/2015	
	2018	2017	2016	2015	INCREASE/	2014
	Estimates	Estimates	Estimates	Estimates	(DECREASE)	Actual
	\$	\$	\$	\$	\$	\$
Taxes on Int'l Trade and Transactions	232,668,240	218,153,868	185,812,717	190,261,952	(4,449,235)	173,712,002
Import Duty	65,243,061	61,183,429	51,681,922	51,394,312	287,610	46,200,006
Export / Excise Duty	0	0	0	3,868	(3,868)	0
Consumption Tax	566,713	553,863	507,479	449,415	58,064	640,932
Non Refundable Duty Free Store Levy	6,284,321	5,891,547	5,353,904	4,689,114	664,790	4,413,470
Duty Free Shop Tax	0	0	0	0	0	151,581
Customs Service Charge	53,131,899	49,824,314	42,421,987	37,901,416	4,520,571	33,670,638
Travel Tax	3,829,463	3,466,610	3,204,812	2,705,178	499,634	2,668,558
Environmental Levy	5,368,882	5,033,323	4,573,999	2,606,225	1,967,774	2,749,174
Excise Tax	10,593,214	10,000,378	9,417,295	8,951,685	465,610	11,906,231
Value Added Tax (CED)	87,650,687	82,200,404	68,651,319	81,560,739	(12,909,420)	71,311,412
Non Tax Revenue	161,833,209	158,949,956	206,117,325	255,563,020	(49,445,695)	384,199,054
Fees / Fines / Forfeitures	11,203,479	10,576,490	9,959,816	8,121,138	1,838,678	7,240,755
Rent of Government Property	676,170	638,328	601,111	595,907	5,204	1,079,000
Water Services	10,968,409	10,354,576	9,750,841	9,268,740	482,101	8,779,031
Post Office	6,330,682	5,976,393	5,627,933	4,091,356	1,536,577	5,087,765
Interest, Dividends & Profits	11,627,604	11,554,046	11,484,886	10,256,112	1,228,774	19,492,642
Stone Crusher	3,976,009	3,753,497	3,534,645	2,817,060	717,585	3,292,925
Hospital Fees	3,894,319	3,676,378	3,462,021	3,105,031	356,990	2,938,130
Citizenship by Investment	100,000,000	100,000,000	150,000,000	200,000,000	(50,000,000)	325,408,073
Maritime Fees	1,638,971	1,547,248	1,457,034	1,753,112	(296,078)	1,678,177
Other Revenue	11,517,566	10,873,000	10,239,038	15,554,564	(5,315,526)	9,202,556

#### 2.1: Financial Summary by Economic Classification

	2018 Estimates \$	2017 Estimates \$	2016 Estimates \$	Approved 2015 Estimates \$	2016/2015 INCREASE/ (DECREASE) \$	2014 Actual \$
TOTAL EXPENDITURE	601,029,573	616,782,248	616,919,398	599,879,650	17,039,748	600,333,148
RECURRENT EXPENDITURE	493,857,054	491,073,794	489,203,759	466,670,532	22,533,227	482,558,353
Personal Emoluments and Wages	216,445,846	213,174,708	209,967,711	195,643,071	14,324,640	193,626,658
Personal Emoluments	166,832,939	163,561,801	160,354,804	148,280,483	12,074,321	144,903,623
Wages	35,922,759	35,922,759	35,922,759	34,670,234	1,252,525	36,812,353
Allowances	13,690,148	13,690,148	13,690,148	12,692,354	997,794	11,910,682
Goods and Services	125,725,206	125,550,642	125,269,645	121,268,318	4,001,327	129,033,003
Supplies and Materials	18,092,518	17,797,022	17,506,466	14,635,505	2,870,961	16,058,371
Operating and maintenance	14,182,064	14,405,181	14,248,758	12,837,198	1,411,560	11,706,773
Fuel - Electricity Department	0	0	0	0	0	369,836
Other	93,450,624	93,348,439	93,514,421	93,795,615	(281,194)	100,898,023
Interest Payments	26,733,254	27,475,485	29,171,899	38,989,483	(9,817,584)	45,653,623
Domestic	18,067,900	18,319,616	18,642,448	22,181,127	(3,538,679)	31,166,405
Foreign	8,665,354	9,155,869	10,529,451	16,808,356	(6,278,905)	14,487,218
Transfers & Subsidies	124,952,748	124,872,959	124,794,504	110,769,660	14,024,844	114,245,069
Pensions and Gratuities	34,613,531	34,613,531	34,613,531	34,523,005	90.526	36,566,621
Pensions	22,163,872	22,163,872	21,557,250	22,390,568	(833,318)	25,196,644
Gratuities	12,449,659	12,449,659	13,056,281	12,132,437	923,844	10,722,312
Ex-Gratia Awards	0	0	0	0	0	647,665
Regional and Int'l Contributions	77,859,009	77,859,009	77,859,009	63,995,030	13,863,979	60,556,189
Local	56,272,845	56,272,845	56,272,845	44,433,555	11,839,290	42,643,810
Regional	16,189,484	16,189,484	16,189,484	14,170,563	2,018,921	14,096,810
International	5,396,680	5,396,680	5,396,680	5,390,912	5,768	3,815,569
Public Assistance	7,707,000	7,707,000	7,707,000	7,636,661	70,339	12,691,700
Expenses on Overseas Missions	4,773,208	4,693,419	4,614,964	4,614,964	0	4,430,559
Current Account Surplus / (Deficit)	144,333,407	115,861,297	119,068,611	190,774,151	(71,705,540)	285,332,902

Section 2: Financial Summaries

#### 2.1: Financial Summary by Economic Classification

	2018	2017	2016	Approved 2015	2016/2015 INCREASE/	2014
	Estimates	<b>Estimates</b>	Estimates	Estimates	(DECREASE)	Actual
	\$	\$	\$	\$	\$	\$
Grants	48,402,551	34,569,363	86,201,742	81,009,757	5,191,985	67,602,628
Budgetary Grants	0	0	36,150,000	14,700,000	21,450,000	32,296,338
Capital Grants	48,402,551	34,569,363	50,051,742	66,309,757	(16,258,015)	35,306,290
Capital Expenditure and Net Lending	107,172,519	125,708,454	127,715,639	133,209,118	(5,493,479)	117,774,795
Overall Balance	85,563,439	24,722,206	77,554,714	138,574,790	(61,020,076)	235,160,735
Primary Balance	112,296,693	52,197,691	106,726,613	177,564,273	(70,837,660)	280,814,358
Principal Payments	22,536,677	23,862,869	50,246,192	122,558,623	(72,312,431)	141,887,937
Domestic	779,280	765,682	922,318	19,272,969	(18,350,651)	54,377,530
Foreign	21,757,397	23,097,187	49,323,874	103,285,654	(53,961,780)	87,510,407
Land and Property Sales	5,000,000	5,000,000	5,000,000	40,000,000	(35,000,000)	34,318,115

## Section 2: Financial Summaries 2.2: Fiscal Operations

#### 2016 Estimates Fiscal Operations Economic Classification

	2016 Estimates \$	2015 Projections \$	2014 Actuals \$
TOTAL REVENUE AND GRANTS	694,474,112	773,774,906	835,493,883
RECURRENT REVENUE	608,272,370	733,291,179	767,891,255
Tax Revenue Taxes on Income Income Tax Withholding Tax	<b>402,155,045</b> <b>102,820,455</b> 50,214,507 11,146,330	<b>398,277,135</b> <b>105,715,741</b> 56,583,222 11,804,729	383,692,201 82,330,134 40,565,471
Housing and Social Development Levy	41,459,618	37,327,790	6,674,261 35,090,402
Taxes on Property House Tax Condominium Tax	<b>14,770,879</b> 9,361,431 5,409,448	<b>18,086,001</b> 8,898,583 9,187,418	<b>13,973,738</b> 8,502,754 5,470,984
Taxes on Domestic Goods & Consumption  Value Added Tax  Wheel Tax  Traders Tax  Hotel Room Tax  Stamp Duty Unclassified  Licences of which: Banks Licence  Drivers Licence  Business & Occupation  Telecommunications  Vehicle Rental Tax  Insurance Fees  Consumption Tax  Island Enhancement Fund  Vacation Time Share  Unincorporated Business Tax	98,750,994 49,833,898 5,788,384 20,792,355 8,216,154 - 1,921,586 2,192,567 3,364,683 - 3,845,738 - 4,625,324 120,927 5,528,214	107,884,641 56,573,400 5,709,272 6,441 344,255 24,666,388 8,175,180 220,000 1,796,759 1,670,169 3,687,748 50 3,254,025 5,688 4,195,898 - 4,954,044	113,676,327 55,460,174 4,969,655 56,285 164,568 33,917,144 7,252,351 365,249 1,746,896 1,686,590 2,951,476 740 3,023,394 18,386 4,005,994 102,250 4,705,386
Taxes on Int'l Trade and Transactions Import Duty Export Duty Consumption Tax Non-refundable Duty Free Store Levy Customs Service Charge Travel Tax Environmental Levy Duty free shop tax Excise Tax Value Added Tax	185,812,717 51,681,922 - 507,479 5,353,904 42,421,987 3,204,812 4,573,999 - 9,417,295 68,651,319	166,590,753 45,109,938 101,656 521,399 5,040,414 35,035,739 2,804,496 4,638,518 40,807 16,829,742 56,468,044	173,712,002 46,200,006 - 640,932 4,413,470 33,670,638 2,668,558 2,749,174 151,581 11,906,231 71,311,412

## Section 2: Financial Summaries 2.2: Fiscal Operations

#### 2016 Estimates Fiscal Operations Economic Classification

	2016 Estimates \$	2015 Projections \$	2014 Actuals \$
Non Tax Revenue	206,117,325	335,014,044	384,199,054
Fees / Fines / Forfeitures	9,959,816	8,455,370	7,240,755
Rent of Government Property	601,111	571,816	1,079,000
Water Services	9,750,841	8,667,850	8,779,031
Post Office	5,627,933	5,091,497	5,087,765
Interest, Dividends & Profit	11,484,886	10,256,112	19,492,642
Stone Crusher	3,534,645	3,395,634	3,292,925
Citizenship by Investment	150,000,000	284,628,449	325,408,073
Maritime Fees	1,457,034	1,389,961	1,678,177
Hospital/Medical Fees	3,462,021	3,274,233	2,938,130
Other Revenue	10,239,038	9,283,122	9,202,556
TOTAL EXPENDITURE	616,919,398	633,827,160	600,333,148
RECURRENT EXPENDITURE	489,203,759	511,174,427	482,558,353
Personal Emoluments and Wages	209,967,711	193,430,700	193,626,658
Personal Emoluments	160,354,804	144,335,924	144,903,623
Wages	35,922,759	36,670,720	36,812,353
Allowances	13,690,148	12,424,056	11,910,682
Goods and Services	125,269,645	136,256,029	129,033,003
Supplies and Materials	17,506,466	13,554,935	16,058,371
Operating and maintenance	14,248,758	13,012,208	11,706,773
Fuel - Electricity Department	-	313,481	369,836
Other	93,514,421	109,375,405	100,898,023
Interest Payments	29,171,899	32,718,038	45,653,623
Domestic	18,642,448	17,982,752	31,166,405
Foreign	10,529,451	14,735,286	14,487,218
Transfers & Subsidies	124,794,504	148,769,660	114,245,069
Pensions and Gratuities	34,613,531	34,523,005	36,566,621
Pensions	21,557,250	22,390,568	25,196,644
Gratuities	13,056,281	12,132,437	10,722,312
Ex-Gratia Awards	-	-	647,665
Regional and Int'l Contributions	77,859,009	85,995,030	60,556,189
Local	56,272,845	66,433,555	42,643,810
Regional	16,189,484	14,170,563	14,096,810
International	5,396,680	5,390,912	3,815,569
Public Assistance	7,707,000		
		23,636,661	12,691,700
Expenses on Overseas Missions	4,614,964	4,614,964	4,430,559

## Section 2: Financial Summaries 2.2: Fiscal Operations

#### 2016 Estimates Fiscal Operations Economic Classification

	2016 Estimates \$	2015 Projections \$	2014 Actuals \$
Current Account Surplus / (Deficit)	119,068,611	222,116,752	285,332,902
Grants Budgetary Grants Capital Grants	<b>86,201,742</b> 36,150,000 50,051,742	<b>40,483,727</b> 16,635,201 23,848,526	<b>67,602,628</b> 32,296,338 35,306,290
Capital Expenditure and Net Lending	127,715,639	122,652,733	117,774,795
Overall Balance	77,554,714	139,947,746	235,160,735
Primary Balance	106,726,613	172,665,784	280,814,358
Principal Payments  Domestic  Foreign	<b>50,246,192</b> 922,318 49,323,874	<b>220,026,916</b> 23,631,191 196,395,725	<b>141,887,937</b> 54,377,530 87,510,407
Land and Property Sales	5,000,000	8,000,000	34,318,115

#### 2.3: Reconciliation of Financial Statements and Fiscal Data

# 2016 ESTIMATES RECONCILIATION OF FINANCIAL STATEMENTS AND FISCAL DATA FOR THE YEAR ENDED 31 DECEMBER 2014

	Financial	
	Statements	Fiscal Data
	\$	\$
RECURRENT ACCOUNT		
Revenue	772,416,842	767,891,255
Expenditure	484,615,409	482,558,353
Recurrent Account Surplus/(Deficit)	287,801,433	285,332,902
Recurrent Revenue per Financial Statements	772,416,842	
·	, ,	
Adjustments:		
Adjustments from Below the Line activity	(4,525,587)	
Recurrent Revenue per Fiscal Data	767,891,255	
·	, ,	
Decreased Francischer and Financial Otatan ante	404 045 400	
Recurrent Expenditure per Financial Statements	484,615,409	
Adjustments:		
Expenditure on Personal Emoluments recorded Below the Line	17,256	
Expenditure on Goods and Services recorded Below the Line	5,545,027	
Expenditure on Transfers recorded Below the Line	648,514	
Interest Payments Arrears	1,947,127	
Domestic Interest Payments for Prior Years recorded Above the Line	(10,214,980)	
Recurrent Expenditure per Fiscal Data	482,558,353	

# 2016 ESTIMATES RECONCILIATION OF FINANCIAL STATEMENTS AND FISCAL DATA FOR THE YEAR ENDED 31 DECEMBER 2014

	Financial Statements	Fiscal Data
	\$	\$
CAPITAL ACCOUNT		
Revenue and Grants	93,633,455	67,602,628
Expenditure and Net Lending	112,533,252	117,774,795
Capital Revenue per Financial Statements	93,633,455	
Adjustments:		
Budgetary Grants recorded Below the Line	1,826,335	
Capital Grants recorded Below the Line	3,507,953	
Capital Revenue re direct payments per PSIP report	2,953,000	
Land and Property Sales classified as Financing	(34,318,115)	
Capital Revenue per Fiscal Data	67,602,628	
Capital Expenditure and Net Lending per Financial Statements	112,533,252	
Adjustments:		
Direct payments per PSIP report	2,953,000	
Capital Expenditure recorded Below the Line	1,633,960	
Net Lending recorded Below the Line	654,583	
Capital Expenditure and Net Lending per Fiscal Data	117,774,795	
Capital Experience and Not Editaling por Flood Bata	, ,	

#### 2.4 Total Revenue

	Revenue (in thousands)			
Portfolio / Autonomous Department	Vote Supply	Main Estimates	Variat	ion
	2016	2015	Amount	%
R.04 - Revenue collected by Justice, Legal Affairs and Communications	2,196	1,776	420	23.6
R. 05 - Revenue collected by Office of the Prime Minister	7	223	(216)	(96.9)
R. 06 - Revenue collected by National Security	7,401	4,455	2,946	66.1
R. 07 - Revenue collected by International Trade, Industry, and Commerce	238	320	(82)	(25.6)
R. 08 - Revenue collected by Finance	571,015	624,654	(53,639)	(8.6)
R. 10 - Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment	964	1,192	(228)	(19.1)
R. 11 - Revenue collected by Tourism	196	2,232	(2,036)	(91.2)
R. 12 - Revenue collected by Public Infrastructure, Post, Urban Development, and Transport	20,687	12,731	7,956	62.5
R. 13 - Revenue collected by Education	552	1,221	(669)	(54.8)
R. 14 - Revenue collected by Health	4,018	4,044	(26)	(0.6)
R. 15 - Revenue collected by Youth, Sports, and Culture	448	4,278	(3,830)	(89.5)
R. 16 - Revenue collected by Sustainable Development	86,752	81,328	5,424	6.7
TOTAL	694,474	738,454	(43,980)	(6.0)

#### 2.5 Total Revenue by Type of Revenue

	Vote Supply 2016 - Revenue			
	(in thousands)			
Portfolio			Budgetary	Total
	Recurrent	Capital	Budgetary Grant	
Portfolio				
R.04 - Revenue collected by Justice, Legal Affairs and Communications	2,196			2,196
R.05 - Revenue collected by the Office of the Prime Minister	7			7
R.06 - Revenue collected by National Security	7,401			7,401
R.07 - Revenue collected by International Trade, Industry, Commerce and Consumer Affairs	238			238
R.08 - Revenue collected by Finance	571,015			571,015
R.10 - Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment	964			964
R.11 - Revenue collected by Tourism	196			196
R.12 - Revenue collected by Public Infrastructure, Post, Urban Development and Transport	20,687			20,687
R.13 - Revenue collected by Education	552			552
R.14 - Revenue collected by Health	4,018			4,018
R.15 - Revenue collected by Youth, Sports and Culture	448			448
R.16 - Revenue collected by Sustainable Development	550	55,052	36,150	91,752
Total	608,272	55,052	36,150	699,474

#### 2.6 Total Expenditure

		Expenditure (in thousands)					
	Portfolio / Autonomous Department	Vote Supply	Main Estimates		ation		
		2016	2015	Amount	%		
01	Represent the Queen	1,846	1,521	325	21.4		
02	Provide Legislative Services for the Federation	1,677	1,652	25	1.5		
03	Audit the Public Accounts	913	875	38	4.3		
04	Facilitate Justice and Manage the Country's Legal Affairs	11,982	9,386	2,596	27.7		
05	Manage the Affairs of the Federation	41,868	89,769	(47,901)	(53.4)		
06	Provide National Security	63,026	20,721	42,305	204.2		
07	Support Small Business Development, Industry and Commerce	3,905	3,885	20	0.5		
08	Manage Finance	229,905	304,604	(74,699)	(24.5)		
09	Promote Community Development, Gender Affairs and Social Services	13,412	22,070	(8,658)	(39.2)		
10	Manage Agriculture, Human Settlement, Cooperatives and Environment	12,629	12,373	256	2.1		
11	Promote and Develop Tourism	27,723	20,269	7,454	36.8		
12	Manage Public Infrastructure, Post, Urban Development and Transport	43,192	46,194	(3,002)	(6.5)		
	Manage Education Services	85,041	76,846	8,195	10.7		
14	Manage Health Care and Health Environmental Services	61,047	52,035	9,012	17.3		
15	Manage Youth, Sports and Culture	16,819	13,081	3,738	28.6		
16	Manage Sustainable Development	13,689	14,526	(837)	(5.8)		
17	Manage the Foreign Policy of the Federation and Manage Aviation	19,063	22,857	(3,794)	(16.6)		
18	Manage Legal Representation of the Government and Provide Electoral Services	12,125	9,773	2,352	24.1		
19	Enhance Labour and Industrial Relations	7,303	0	7,303	0.0		
	TOTAL	667,166	722,438	(55,272)	(7.7)		

#### 2.7 Total Expenditure by Type of Expenditure

	Vote Supply 2016 - Expenditur			
	(in thousands)			
Portfolio / Autonomous Department			Budgetary	
	Recurrent	Capital	Transfer	Principal Repayment
Portfolio				
E.01 - Represent the Queen	1,046	800		
E.02 - Provide Legislative Services for the Federation	1,635		41	
E.03 - Audit the Public Accounts	909		4	
E.04 - Facilitate Justice and Manage the Country's Legal Affairs	8,370	1,860	1,752	
E.05 - Manage the Affairs of the Federation	36,528	1,230	4,109	
E.06 - Provide National Security	44,312	15,404	3,309	
E.07 - Support Small Business Development, Industry and Commerce	3,266	327	312	
E.08 - Manage Finance	135,728	11,700	31,230	50,246
E.09 - Promote Community Development, Gender Affairs and Social Services	6,846	6,060	507	
E.10 - Manage Agriculture, Human Settlement, Cooperatives and Environment	8,000	4,168	461	
E.11 - Promote and Develop Tourism	5,256	5,718	16,749	
E.12 - Manage Public Infrastructure, Post, Urban Development and Transport	19,949	22,985	258	
E.13 - Manage Education Services	69,028	15,606	406	
E.14 - Manage Health Care and Health Environmental Services	44,416	14,900	1,731	
E15 - Manage Youth, Sports and Culture	6,368	10,451		
E.16 - Manage Sustainable Development	4,984	8,494	212	
E.17 - Manage the Foreign Policy of the Federation and Manage Aviation	11,192	512	7,359	
E.18 Attorney General	11,625	500		
E. 19 - Enhance Labour and Industrial Relations	1,288	6,000	15	
Total	420,747	126,716	68,456	50,246

	Vote Supply 2016 - Expenditure (in thousands)	
Portfolio / Autonomous Department		Total
	Net Lending	
Portfolio		
E.01 - Represent the Queen		1,846
E.02 - Provide Legislative Services for the Federation		1,677
E.03 - Audit the Public Accounts		913
E.04 - Facilitate Justice and Manage the Country's Legal Affairs		11,982
E.05 - Manage the Affairs of the Federation		41,868
E.06 - Provide National Security		63,026
E.07 - Support Small Business Development, Industry and Commerce		3,905
E.08 - Manage Finance	1,000	229,905
E.09 - Promote Community Development, Gender Affairs and Social Services		13,412
E.10 - Manage Agriculture, Human Settlement, Cooperatives and Environment		12,629
E.11 - Promote and Develop Tourism		27,723
E.12 - Manage Public Infrastructure, Post, Urban Development and Transport		43,192
E.13 - Manage Education Services		85,041
E.14 - Manage Health Care and Health Environmental Services		61,047
E15 - Manage Youth, Sports and Culture		16,819
E.16 - Manage Sustainable Development		13,689
E.17 - Manage the Foreign Policy of the Federation and Manage Aviation		19,063
E.18 Attorney General		12,125
E. 19 - Enhance Labour and Industrial Relations		7,303
Total	1,000	667,166

#### 2.8 Total Expenditure by Object of Expenditure

Responsibility Centre: 01 - Governor General
Activity Name: E.01 - Represent the Queen

	by 2 - Category (in thousands)					
Programme	Compensation of employees	Interest	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2015
01001 - Manage General Administration	567	0	479	0	1,046	1,021
01001 - Invest in Government House	0	0	0	800	800	500
Total	567	0	479	800	1,846	1,521
Authorised/Estimated Positions					0	0

Responsibility Centre: 02 - Parliament

Activity Name: E.02 - Provide Legislative Services for the Federation

	by 2 - Category (in thousands)				
Programme	Compensation of employees	Grants	Use of Goods and Services	Total	Main Estimates 2015
02011 Provide Administrative and Support	29	41	251	321	320
00964 Remunerate Members of Parliament	486	0	800	1,286	1,286
01484 Support the Office of the Leader of	34	0	36	70	45
Total Authorised/Estimated Positions	548	41	1,087	1,677 0	1,652 0

Responsibility Centre: 03 - Audit Office

Activity Name: E.03 - Audit the Public Accounts

	by 2 - Category (in thousands)				
Programme	Compensation of employees	Grants	Use of Goods and Services	Total	Main Estimates 2015
03021- Provide Administrative, Logistics	158	4	55	217	9
03022- Conduct Audits on Government	641	0	55	695	666
Total Authorised/Estimated Positions	799	4	109	913 0	675 0

Responsibility Centre: 04 - Ministry of Justice, Legal Affairs and Communications

Activity Name: E.04 - Facilitate Justice and Manage the Country's Legal Affairs

	by 2 - Category (in thousands)					
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2015
04089- Provide Telecommunications	1,444	140	785	1,460	3,829	0
04031 Administer Justice and Legal Affairs	692	35	162	0	889	865
04033 Provide Legal Services to the Public	294	0	47	0	341	271
04031 Provide Legal Services to the	497	88	267	400	1,252	3,381
04034 Manage Office of the Ombudsman	105	0	7	0	112	107
04059 Register Legal Documents	1,514	360	918	0	2,793	2,046
04060 Support the Judiciary	1,308	1,397	62	0	2,767	2,717
Total	5,854	2,020	2,249	1,860	11,982	9,386
Authorised/Estimated Positions					0	0

Responsibility Centre: 05 - Office of the Prime Minister

Activity Name: E.05 - Manage the Affairs of the Federation

	Expenditures 2016 by 2 - Category						
Programme	(in thousands)  Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total	Main Estimates 2015
05041- Manage General Administration	2,520	0	3,096	955	0	6,570	6,795
05041- Manage Regional Integration and	245	0	65	0	0	310	299
05041- Manage the National Archives and	161	0	29	0	0	190	180
05041 - Manage the Citizenship by	1,116	0	21,623	0	0	22,739	21,486
05042- Manage the Human Resources of	3,830	3,386	873	246	30	8,365	9,012
05087- Promote Investments	339	0	1,281	0	0	1,620	1,902
05088- Inform the Public on Government	954	0	340	0	0	1,294	0
05043 Provide Printing Services for the	534	0	246	0	0	780	0
Total	9,699	3,386	27,553	1,200	30	41,868	39,674
Authorised/Estimated Positions						0	0
Authorised/Estimated Positions						0	

Responsibility Centre: 06 - Ministry of National Security
Activity Name: E.06 - Provide National Security

	by 2 - Category (in thousands)	3					
Programme	Social Benefits	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Other Expenses	Fixed Assets
06052 - Manage Police Services	550	20,754	0	2,725	2,771	0	13,429
06051- Manage the Ministry and Provide	0	1,989	0	137	1,748	0	475
06053- Provide Fire and Rescue Services	50	4,615	0	0	569	6	1,000
06055- Provide Prison Services	21	2,307	0	0	892	0	0
06056- Enhance Disaster Management in	0	451	0	0	48	0	0
06058- Program to Prevent and Reduce	0	128	0	0	42	0	0
06052123 - Provide National Defence and	70	6,087	0	0	1,662	0	500
Total Authorised/Estimated Positions	691	36,331	0	2,862	7,731	6	15,404

Programme	Memorandum Items	Total	Main Estimates 2015
06052 - Manage Police Services	0	40,229	0
06051- Manage the Ministry and Provide	0	4,350	2,792
06053- Provide Fire and Rescue Services	0	6,240	5,867
06055- Provide Prison Services	0	3,219	3,060
06056- Enhance Disaster Management in	0	499	476
06058- Program to Prevent and Reduce	0	170	159
06052123 - Provide National Defence and	0	8,319	0
Total	0	63,026	12,354
Authorised/Estimated Positions		0	0

Responsibility Centre: 07 - Ministry of International Trade, Industry and Commerce

Activity Name: E.07 - Support Small Business Development, Industry and Commerce

	Expenditures 2016 by 2 - Category (in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2015	
07074- Provide Administrative Support	960	312	359	0	1,631	1,559	
07075- Establish and Monitor Standards	652	0	206	0	857	827	
07075- Promote Small Business	284	0	22	0	307	294	
07117- Manage Consumer Affairs	672	0	111	0	783	752	
07074- Invest in Trade	0	0	0	77	77	162	
nvest in Bureau of Standards	0	0	0	250	250	290	
Total	2,568	312	698	327	3,905	3,885	
Authorised/Estimated Positions					0	(	

Responsibility Centre: 08 - Ministry of Finance Activity Name: E.08 - Manage Finance

	Expenditures 2016	6							
	by 2 - Category (in thousands)								
Programme	Social Benefits	Compensation of employees	Interest	Subsidies	Grants	Use of Goods and Services	Other Expenses		
08081- Administer Government Finances	0	4,076	0	0	33,845	5,064	18,475		
08082- Manage Government Accounts	34,296	3,081	29,172	0	0	16,948	0		
08083- Manage the Administration and	0	5,050	0	0	26	2,322	20		
08084- Manage Collection of Customs	5,000	6,983	0	0	31	1,699	180		
08090- Provide Counter Measures to Money	0	543	0	0	11	137	0		
08081- Net Lending	0	0	0	0	0	0	0		
Total Authorised/Estimated Positions	39,296	19,732	29,172	0	33,912	26,170	18,675		

Programme	Fixed Assets	Memorandum Items	90-00 Domestic Principal Repayments	91-00 Foreign Principal Repayments	Financial Assets - Domestic	Total	Main Estimates 2015
08081- Administer Government Finances	7,200	0	0	0	0	68,660	57,713
08082- Manage Government Accounts	1,900	0	922	49,324	0	135,643	218,912
08083- Manage the Administration and	1,000	0	0	0	0	8,418	8,568
08084- Manage Collection of Customs	1,600	0	0	0	0	15,493	17,804
08090- Provide Counter Measures to Money	0	0	0	0	0	691	608
08081- Net Lending	0	0	0	0	1,000	1,000	1,000
Total	11,700	0	922	49,324	1,000	229,905	304,604
Authorised/Estimated Positions						0	0

Responsibility Centre: 09 - Ministry of Community Development, Gender Affairs and Social Services

101 - Permanent Secretary's Office

Activity Name: E.09 - Promote Community Development, Gender Affairs and Social Services

	Expenditures 2016 by 2 - Category (in thousands)								
Programme	Social Benefits	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items		
09101- Provide General Administration	0	892	0	6	245	0	0		
09102-Manage Community Development and	1,840	1,562	0	0	74	5,191	869		
09104- Provide Care and Protection for	140	720	0	40	27	0	0		
09142 Society for the Blind	0	0	0	12	30	0	0		
00349- Facilitate Gender Awareness	0	361	0	0	60	0	0		
09105- Provide Probationary Services at	30	900	0	0	414	0	0		
Total Authorised/Estimated Positions	2,010	4,435	0	58	850	5,191	869		

Programme	Total	Main Estimates 2015
09101- Provide General Administration	1,143	1,047
09102-Manage Community Development and	9,535	15,393
09104- Provide Care and Protection for	927	872
09142 Society for the Blind	42	42
00349- Facilitate Gender Awareness	421	329
09105- Provide Probationary Services at	1,344	30
Total	13,412	17,713
Authorised/Estimated Positions	0	0

Responsibility Centre: 10 - Ministry of Agriculture, Human Settlement, Cooperatives, and Environment

111 - Permanent Secretary's Office

Activity Name: E.10 - Manage Agriculture, Human Settlement, Cooperatives and Environment

	Expenditures 2016 by 2 - Category (in thousands)	2 - Category					
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total	Main Estimates 2015
10173- Manage and protect the Environment	438	0	0	0	0	438	0
10113- Provide and Monitor Housing	182	0	12	0	0	194	0
10111- Provide General Administration	1,211	0	245	0	0	1,457	1,290
10112- Support the Development of	3,367	581	430	2,451	0	6,830	7,586
00055- Promote and Regulate the	255	0	31	0	0	286	236
10115- Manage Marine Resources	870	99	739	1,511	206	3,425	3,262
Total	6,325	679	1,456	3,962	206	12,629	12,373
Authorised/Estimated Positions						0	0

Responsibility Centre: 11 - Ministry of Tourism

121 Permanent Secretary's Office
Activity Name: E.11 - Promote and Develop Tourism

	Expenditures 2016 by 2 - Category (in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Total	Main Estimates 2015
11121- Manage General Administration	683	150	694	0	0	1,526	1,466
11122- Promote and develop Tourism	1,452	16,549	2,478	0	5,718	26,197	18,195
Total	2,135	16,699	3,172	0	5,718	27,723	19,661
Authorised/Estimated Positions						0	0

Responsibility Centre: 12 - Ministry of Public Infrastructure, Post, Urban Development and Transport

131 -Permanent Secretary's Office

Activity Name: E.12 - Manage Public Infrastructure, Post, Urban Development and Transport

	by 2 - Category (in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items	Total
12131- Manage General Administration	565	0	324	0	0	0	889
12133- Maintain and Develop Infrastructure	7,168	0	4,214	0	14,115	0	25,498
12134- Generate and Distribute Electricity	0	0	0	0	0	0	0
12135- Supply and Manage Water	3,566	33	1,212	0	2,670	6,000	13,481
12132 Provide Postal Services	2,058	220	394	1	200	0	2,873
12136- Monitor and Regulate Transportation	271	25	94	0	0	0	390
12137 - Manage Urban Development Unit	61	0	0	0	0	0	61
Total Authorised/Estimated Positions	13,689	278	6,239	1	16,985	6,000	43,192 0

Programme	Main Estimates 2015
12131- Manage General Administration	866
12133- Maintain and Develop Infrastructure	32,023
12134- Generate and Distribute Electricity	0
12135- Supply and Manage Water	13,083
12132 Provide Postal Services	0
12136- Monitor and Regulate Transportation	38
12137 - Manage Urban Development Unit	0
Total	46,009
Authorised/Estimated Positions	0

Responsibility Centre: 13 - Ministry of Education

Activity Name: E.13 - Manage Education Services

	Expenditures 2016						
	by 2 - Category						
	(in thousands)						
Programme	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items	Total
13141- Provide Administrative support for	5,277	702	2,233	550	0	0	8,762
13141- Invest in Education	0	0	0	0	1,900	300	2,200
13142- Promote and support Early	5,546	0	105	0	185	1,000	6,836
13143- Deliver Primary Education	14,078	0	1,911	0	0	0	15,989
13144- Deliver Secondary Education	21,148	0	370	0	10,000	0	31,518
13145- Deliver Post Secondary Education	4,721	0	294	0	0	0	5,015
13146 - Deliver Special Education Services	1,392	0	62	0	0	0	1,454
13147 - Deliver Tertiary Education through	1,813	8,392	0	0	1,421	800	12,426
13148- Provide Public Library Services	626	151	64	0	0	0	841
Total Authorised/Estimated Positions	54,602	9,244	5,037	550	13,506	2,100	85,041 0

Programme	Main Estimates 2015
13141- Provide Administrative support for	8,349
13141- Invest in Education	5,818
13142- Promote and support Early	8,251
13143- Deliver Primary Education	15,322
13144- Deliver Secondary Education	20,347
13145- Deliver Post Secondary Education	4,717
13146 - Deliver Special Education Services	1,395
13147 - Deliver Tertiary Education through	10,118
13148- Provide Public Library Services	812
Total Authorised/Estimated Positions	75,129 0

Responsibility Centre: 14 - Ministry of Health

Activity Name: E.14 - Manage Health Care and Health Environmental Services

		Expenditures 2016	<u> </u>					
		by 2 - Category						
		(in thousands)						,
	Programme	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items
	Provide Ministry Management and	0	885	231	655	0	10,000	0
14152	Deliver Health Care in Communities	0	12,483	1,500	1,027	0	2,000	0
14153	Provide Health Care through	6	20,248	0	9,112	0	2,900	0
	Total Authorised/Estimated Positions	6	33,616	1,731	10,794	0	14,900	0
	Programme	Total	Main Estimates 2015					
14151	Provide Ministry Management and	11,771	8,676					
14152	Deliver Health Care in Communities	17,010	1,570					
14153	Provide Health Care through	32,266	23,670					
	Total	61,047	33,917					
	Authorised/Estimated Positions	0	0					

Responsibility Centre: 15 - Ministry of Youth, Sports and Culture
Activity Name: E15 - Manage Youth, Sports and Culture

	Expenditures 2016 by 2 - Category in thousands)						
Programme	Compensation of employees	Subsidies	Grants	Use of Goods and Services	Fixed Assets	Memorandum Items	Total
15161- Administer Youth, Sports and	620	0	0	191	0	0	811
15124- Invest in Cultural Development	0	0	0	0	205	1,500	1,705
15149- Support Youth Development	449	0	109	241	0	100	899
15123- Develop Sports and people through	1,588	0	526	843	2,691	5,955	11,602
15124 Organise, support and promote	404	0	413	985	0	0	1,802
Total Authorised/Estimated Positions	3,061	0	1,048	2,259	2,896	7,555	16,819 0

Programme	Main Estimates 2015
15161- Administer Youth, Sports and	664
15124- Invest in Cultural Development	0
15149- Support Youth Development	759
15123- Develop Sports and people through	5,591
15124 Organise, support and promote	0
Total	7,014
Authorised/Estimated Positions	0

Responsibility Centre: 16 - Ministry of Sustainable Development
Activity Name: E.16 - Manage Sustainable Development

	Expenditures 2016 by 2 - Category (in thousands)	y 2 - Category						
Programme	Compensation of employees	Grants	Use of Goods and Services	Other Expenses	Fixed Assets	Memorandum Items	Total	
16171- Provide general administration	575	342	263	100	4,026	0	5,305	
16172- Develop and maintain strategic	891	0	8	0	0	0	899	
16173- Manage Physical Planning	1,218	0	215	0	1,141	0	2,574	
16174- Collect, compile and dessiminate	783	0	13	0	148	30	974	
16176- Register and Manage Land Stock	642	0	146	0	3,150	0	3,937	
Total Authorised/Estimated Positions	4,109	342	644	100	8,464	30	13,689 0	

Programme	Main Estimates 2015
16171- Provide general administration	5,279
16172- Develop and maintain strategic	857
16173- Manage Physical Planning	1,306
16174- Collect, compile and dessiminate	1,093
16176- Register and Manage Land Stock	5,573
Total	14,108
Authorised/Estimated Positions	0

Responsibility Centre: 17 - Ministry of Foreign Affairs and Aviation

Activity Name: E.17 - Manage the Foreign Policy of the Federation and Manage Aviation

	by 2 - Category (in thousands)	3					
Programme	Social Benefits	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total	Main Estimates 2015
17071- Manage General Administration	0	2,027	0	289	512	2,828	7,378
17072- Represent the Federation Abroad	317	5,439	0	4,359	0	10,115	9,821
00399 Regulate and Monitor Civil Aviation	0	72	0	61	0	133	0
03760 International Civil Aviation	0	0	136	0	0	136	0
Participation in Regional and International	0	867	4,728	256	0	5,851	5,659
Total	317	8,405	4,864	4,965	512	19,063	22,857
Authorised/Estimated Positions						0	0

Responsibility Centre: 18 - Office of the Attorney General

Activity Name: E.18 Attorney General

ndum s	Total
0	1,331
0	10,794
0	12,125
	0
	0 0

Responsibility Centre: 19 - Ministry of Nevis Affairs, Labour, Social Security and Ecclesiastical Affairs
Activity Name: E. 19 - Enhance Labour and Industrial Relations

	Expenditures 2016 by 2 - Category (in thousands)				
Programme	Compensation of employees	Grants	Use of Goods and Services	Fixed Assets	Total
00780- Enhance Labour and Industrial	1,131	0	157	0	1,288
Invest in Labour Department	0	0	0	6,000	6,000
Participation in Regional and International	0	15	0	0	15
Total Authorised/Estimated Positions	1,131	15	157	6,000	7,303 (

2.9a Capital Estimates by Ministry

2.9b Capital Estimates by Source of Funds

# 2.9a Capital Estimates by Ministry

		Capital	Expenditure	(in thousand	ds)
	Portfolio / Autonomous Department	Estimates 2016	Estimates 2015	Variation	on
		\$	\$	\$	%
01	Represent the Queen	800	500	300	60.0
02	Provide Legislative Services for the Federation	1	-	-	
03	Audit the Public Accounts	-	-	-	
04	Facilitate Justice and Manage the Country's Legal Affairs	1,860	2,550	(690)	(27.1)
05	Manage the Affairs of the Federation	1,230	19,439	(18,209)	(93.7)
06	Provide National Security	15,404	8,520	6,884	80.8
07	Support Small Business Development, Industry and Commerce	327	452	(125)	(27.7)
80	Manage Finance	11,700	12,798	(1,098)	(8.6)
09	and Social Services	6,060	13,552	(7,492)	(55.3)
10	Manage Agriculture, Human Settlement, Cooperatives and Environment	4,168	4,957	(789)	(15.9)
11	Promote and Develop Tourism	5,718	768	4,950	644.5
12	Manage Public Infrastructure, Post, Urban Development and Transport	22,985	29,642	(6,657)	(22.5)
	Manage Education Services	15,606	8,938	6,668	74.6
14	Manage Health Care and Health Environmental Services	14,900	11,400	3,500	30.7
15	Manage Youth, Sports and Culture	10,451	3,975	6,476	162.9
	Manage Sustainable Development	8,494	9,290	(796)	(8.6)
	Manage the Foreign Policy of the Federation and Manage Aviation	512	5,178	(4,666)	(90.1)
18	Manage Legal Representation of the Government and Provide Electoral Services	500	250	250	100.0
19	Enhance Labour and Industrial Relations	6,000	0	6,000	0.0
	TOTAL CAPITAL EXPENDITURE	126,716	132,209	(5,494)	(4.2)

# 2.9b Capital Estimates by Source of Funds

		2016 Ca	oital Ex	penditur	e (in thousands)
	Portfolio / Autonomous Department	Revenue \$	Loan \$	Grant \$	TOTAL \$
01	Represent the Queen	800	ı	1	800
02	Provide Legislative Services for the Federation	-	1	1	-
03	Audit the Public Accounts	,	-	-	-
04	Facilitate Justice and Manage the Country's Legal Affairs	1,060	-	800	1,860
05	Manage the Affairs of the Federation	1,190	-	40	1,230
06	Provide National Security	10,404	-	5,000	15,404
07	Support Small Business Development, Industry and Commerce	250	-	77	327
	Manage Finance	11,700	-	-	11,700
	Promote Community Development, Gender Affairs and Social Services	1,401	1	4,659	6,060
10	Manage Agriculture, Human Settlement, Cooperatives and Environment	1,876	1	2,292	4,168
11	Promote and Develop Tourism	4,490	-	1,228	5,718
12	Manage Public Infrastructure, Post, Urban Development and Transport	12,985	-	10,000	22,985
13	Manage Education Services	9,306	-	6,300	15,606
14	Manage Health Care and Health Environmental Services	3,500	1	11,400	14,900
15	Manage Youth, Sports and Culture	8,647	-	1,804	10,451
	Manage Sustainable Development	6,043	-	2,451	8,494
	Manage the Foreign Policy of the Federation and Manage Aviation	512	•	-	512
18	Manage Legal Representation of the Government and Provide Electoral Services	500	-	-	500
19	Enhance Labour and Industrial Relations	2,000	-	4,000	6,000
	TOTAL CAPITAL EXPENDITURE	76,664	-	50,052	126,716

# REVENUE

#### **Section 3: Government Revenue Overview**

# 3.1 Summary of Total Estimated Revenue

# **Section 3: Government Revenue Overview**

# **3.1 Summary of Total Estimated Revenue**

# **SUMMARY OF TOTAL ESTIMATED REVENUE FOR THE YEAR 2016**

	Estimates 2016 \$ '000	Estimates 2015 \$ '000	Increase / (Decrease) 2016 - 2015 \$ '000	Actual 2014 (per Financial Statements) \$ '000
Capital Revenue Capital Loans Capital Development Aid	5,000 - 50,052	40,000 - 66,310	(35,000) - (16,258)	34,318 - 28,845
Revenue on Capital Account	55,052	106,310	(51,258)	63,163
Capital Revenue and Budgetary Grants  Revenue on Recurrent Associates	91,202	14,700	(29,808)	93,633
Revenue on Recurrent Account  TOTAL REVENUE	608,272 699,474	778,455	(49,173)	

# 3.2 Revenue Summary by Revenue Type

	Vote Supply 2016 - Revenue			
	(in thousands)			
Portfolio			Budgetary	Total
	Recurrent	Capital	Budgetary Grant	
Portfolio				
R.04 - Revenue collected by Justice, Legal Affairs and Communications	2,196			2,196
04031 - Collect Administration Revenue	9			g
04033 - Collect Legal Aid Clinic Revenue	5			5
04059 - Collect Registrar's Office Revenue	1,578			1,578
04060 - Collect Magistrate's Department Revenue	604			604
R.05 - Revenue collected by the Office of the Prime Minister	7			7
05088 - Collect Information Department Revenue	7			7
R.06 - Revenue collected by National Security	7,401			7,401
06052 - Collect Police Revenue	200			200
06051 - Collect Administration Revenue	6,878			6,878
06053 - Collect Fire and Rescue Services Revenue	305			305
06055 - Collect Prison Department Revenue	16			16
06052 Collect Defence Force Revenue	1			1
R.07 - Revenue collected by International Trade, Industry, Commerce and Consumer Affairs	238			238
07074 - Collect International Trade Revenue	15			15
07075 - Collect Industry Trade and Commerce Revenue	224			224
R.08 - Revenue collected by Finance	571,015			571,015
08081 - Collect Financial Secretary's Office Revenue	151,585			151,585
08082 - Collect Accountant General's Department Revenue	16,937			16,937
08083 - Collect Inland Revenue Department Revenue	219,310			219,310
08084 - Collect Customs Department Revenue	183,183			183,183
R.10 - Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment	964			964
10113 - Collect Department of Housing Revenue	8			8
10112 - Collect Department of Agriculture Revenue	349			349
10115 - Collect Department of Marine Resources Revenue	607			607
R.11 - Revenue collected by Tourism	196			196
11121 - Collect Tourism Revenue	196			196

	Vote Supply 2016 - Revenue			
	(in thousands)			
Portfolio			Budgetary	Total
	Recurrent	Capital	Budgetary Grant	
R.12 - Revenue collected by Public Infrastructure, Post, Urban Development and Transport	20,687			20,687
12132 Collect Postal Services	5,628			5,628
12133 - Collect Public Infrastructure Department Revenue	3,827			3,827
12125 - Collect International Transport Revenue	1,482			1,482
12135 - Collect Water Department Revenue	9,751			9,751
R.13 - Revenue collected by Education	552			552
13141 - Collect Administration Revenue	548			548
13147 - Collect Clarence Fitzroy Bryant College Revenue	4			4
R.14 - Revenue collected by Health	4,018			4,018
14151 - Collect Administration Revenue	37			37
14152 - Collect Community Health Services Revenue	347			347
14153 - Collect Institution Health Services Revenue	3,634			3,634
R.15 - Revenue collected by Youth, Sports and Culture	448			448
15123 - Collect Sports Department Revenue	448			448
R.16 - Revenue collected by Sustainable Development	550	55,052	36,150	91,752
16173 - Collect Physical Planning Revenue	538			538
16176 - Collect Lands and Surveys Department Revenue	12	5,000		5,012
16172 - Multilateral and Bilateral Grants			36,150	36,150
16172 - Capital Revenue - Grants		50,052		50,052
Total	608,272	55,052	36,150	699,474

# 3.3 Revenue Summary Compared to Last Year

		Revenue (in thous	ands)		
Portfolios	Vote Supply	Main Estimates	Variation		
	2016	2015	Amount	%	
R.04 - Revenue collected by Justice, Legal					
Affairs and Communications	2,196	1,776	420	24	
04031 - Collect Administration Revenue	9	9	-	-	
04033 - Collect Legal Aid Clinic Revenue	5	-	5	-	
04059 - Collect Registrar's Office	1,578	1,019	559	55	
Revenue			-		
04060 - Collect Magistrate's Department	604	747	(143)	(19)	
Revenue					
R.05 - Revenue collected by the Office of the					
Prime Minister	7	8	(1)	(13)	
05088 - Collect Information Department	7	8	(1)	(13)	
Revenue					
R.06 - Revenue collected by National Security	7,400	4,678	2,722	58	
06051 - Collect Administration Revenue	6,878	4,143	2,735	66	
06052 - Collect Police Revenue	200	223	(23)	(10)	
06052 - Collect Defence Force Revenue	1	-	1	-	
06053 - Collect Fire and Rescue Services	305	312	(7)	(2)	
Revenue			-	-	
06055 - Collect Prison Department	16	-	16	-	
Revenue			-	-	
R.07 - Revenue collected by International					
Trade, Industry, Commerce and Consumer					
Affairs	239	320	(81)	(25)	
07074 - Collect International Trade	15	24	(9)	(38)	
07075 - Collect Industry Trade and Commerce					
Revenue	224	296	(72)	(24)	
R.08 - Revenue collected by Finance	571,015	624,654	(53,639)	(9)	
08081 - Collect Financial Secretary's Office					
Revenue	151,585	207,066	(55,481)	(27)	
08082 - Collect Accountant General's					
Department Revenue	16,937	15,445	1,492	10	
08083 - Collect Inland Revenue Department					
Revenue	219,310	214,774	4,536	2	
08084 - Collect Customs Department	183,183	187,369	(4,186)	(2)	
Revenue					

		Revenue (in thous	ands)		
Portfolios	Vote Supply	Main Estimates	Variation		
	2016	2015	Amount	%	
R.10 - Revenue collected by Agriculture,					
Human Settlement, Cooperatives and					
Environment	964	1,203	(239)	(20)	
10112 - Collect Department of Agriculture					
Revenue	349	359	(10)	(3)	
10113 - Collect Department of Housing					
Revenue	8	10	(2)	(20)	
10115 - Collect Department of Marine					
Resources Revenue	607	834	(227)	(27)	
R.11 - Revenue collected by Tourism	196	439	(243)	(55)	
11121 - Collect Tourism Revenue	196	439	(243)	(55)	
R.12 - Revenue collected by Public					
Infrastructure, Post, Urban Development, and					
Transport	20,688	18,606	2,082	11	
121125 - Collect Transport Revenue	1,482	1,794	(312)	(17)	
12132 -Collect Postal Services	5,628	4,091	1,537	38	
12133 - Collect Public Infrastructure					
Department Revenue	3,827	3,452	375	11	
12135 - Collect Water Department	9,751	9,269	482	5	
Revenue					
R.13 - Revenue collected by Education	552	1,213	(661)	(54)	
13141 - Collect Administration Revenue	548	1,202	(654)	(54)	
13147 - Collect Clarence Fitzroy Bryant College					
Revenue	4	11	(7)	(64)	
R.14 - Revenue collected by Health	4,018	4,044	(26)	(1)	
14151 - Collect Administration Revenue	37	33	4	12	
14152 - Collect Community Health Services					
Revenue	347	298	49	16	
14153 - Collect Institution Health Services	3,634	3,713	(79)	(2)	
Revenue		·	, ,	, ,	
R.15 - Revenue collected by Youth, Sports and					
Culture	448	187	261	140	
15123 - Collect Sports Department	448	187	261	140	
Revenue					
R.16 - Revenue collected by Sustainable					
Development	91,752	121,329	(29,577)	(24)	
16173 - Collect Physical Planning Revenue	538	309	229	74	
16176 - Collect Lands and Surveys Department					
Revenue	5,012	40,010	(34,998)	(87)	
16172 - Multilateral and Bilateral Grants	36,150	14,700	21,450	146	
16172 - Capital Revenue - Grants	50,052	66,310	(16,258)	(25)	
Total	699,474	778,457	(78,983)	(10)	

#### Section 4: Revenue Details

#### 4.1 Revenue Details by Ministry

Portfolio R.04 - Revenue collected by Justice, Legal Affairs and Communications

#### **Responsibility Centre**

#### 04 - Ministry of Justice, Legal Affairs and Communications

Officer in Charge Permanent Secretary

#### Goals/Global Objectives

To provide legal advice to the Government of St. Kitts and Nevis within the confines of the authority of the laws of St. Kitts and Nevis and the constitution or order to endure that fundamental rights and freedom of all citizens are protected.

Programme	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
04031 - Collect Administration Revenue	6	9	9	9	10
04033 - Collect Legal Aid Clinic Revenue	3		5	5	5
04059 - Collect Registrar's Office Revenue	1,098	1,019	1,578	1,676	1,775
04060 - Collect Magistrate's Department Revenue	419	747	604	641	680
Total	1,526	1,776	2,196	2,332	2,470

Portfolio	R.05 - Revenue collected by the Office of the Prime Minister

# **Responsibility Centre**

05 - Office of the Prime Minister

Officer in Charge Prime Minister

# Goals/Global Objectives

To govern the affairs of the nation in order to improve the quality of life of its citizens.

Programme	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
05088 - Collect Information Department	5	8		7	8
Revenue	<b>5</b>	<b>8</b>		<b>7</b>	<b>8</b>

#### Portfolio R.06 - Revenue collected by National Security

#### **Responsibility Centre**

06 - Ministry of National Security

Officer in Charge

Permanent Secretary

#### Goals/Global Objectives

To provide public safety and security through the development of policies that are fair and accessible to the citizens and investors of St. Kitts and Nevis. To foster and safeguard without prejudice, amicable employment relationships between employer and employees, endeavouring to promote general welfare and harmony with the Federation.

Program m e	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
06052 - Collect Police Revenue	145	223	200	213	225
06051 - Collect Administration Revenue	4,800	4,143	6,878	7,304	7,737
06053 - Collect Fire and Rescue Services Revenue	221	312	305	324	343
06055 - Collect Prison Department Revenue	11		16	17	18
06052 Collect Defence Force Revenue	1		1	1	1
Total	5,177	4,677	7,401	7,859	8,325

Portfolio	R.07 - Revenue collected by International Trade,
	Industry, Commerce and Consumer Affairs

#### **Responsibility Centre**

07 - Ministry of International Trade, Industry and Commerce

Officer in Charge	Permanent Secretary	
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#### Goals/Global Objectives

To provide opportunities for economic development through small business formulation and industrial development. To provide a range of programs aimed at promoting fair and accessible trade. To develop a competitive consumer sensitive domestic market and economy.

Programme	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
07074 - Collect International Trade Revenue	11	24	15	16	17
07075 - Collect Industry Trade and Commerce Revenue	162	296	224	237	252
Total	172	320	238	253	268

Portfolio R.08 - Revenue collected by Finance

# Responsibility Centre

08 - Ministry of Finance

Officer in Charge Financial Secretary

#### Goals/Global Objectives

To take leadership in the development and implementation of an overall economic and fiscal strategy aimed at promoting financial and economic stability and growth towards the improvement of the standard of living and well being of all citizens of St. Kitts and Nevis.

Program m e	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
08081 - Collect Financial Secretary's Office Revenue	326,554	207,066	151,585	101,683	101,783
08082 - Collect Accountant General's Department Revenue	23,448	15,445	16,937	17,344	17,760
08083 - Collect Inland Revenue Department Revenue	218,412	214,774	219,310	233,064	247,295
08084 - Collect Customs Department Revenue	172,407	187,369	183,183	215,280	229,443
Total	740,820	624,654	571,015	567,371	596,281

# Portfolio R.10 - Revenue collected by Agriculture, Human Settlement, Cooperatives and Environment

#### **Responsibility Centre**

10 - Ministry of Agriculture, Human Settlement, Cooperatives, and Environment

#### 111 - Permanent Secretary's Office

Officer in Charge Permanent Secretary

#### Goals/Global Objectives

To significantly increase agriculture production, to provide employment opportunities within the marine sector in a competitive and sustainable manner, to provide regulatory and technical support for the cooperatives and to provide support structures.

Programme	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
10113 - Collect Department of Housing Revenue 10112 - Collect Department of Agriculture	6 363	10 359	8 349	8 371	9 393
Revenue					
10115 - Collect Department of Marine Resources Revenue	439	834	607	645	683
Total	807	1,202	964	1,024	1,085

## Portfolio R.11 - Revenue collected by Tourism

# **Responsibility Centre**

11 - Ministry of Tourism

121 Permanent Secretary's Office

Officer in Charge	Permanent Secretary
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#### Goals/Global Objectives

To provide a quality tourism product that is sustainable.

Programme	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
11121 - Collect Tourism Revenue	352	439	196	208	220
	otal 352	<b>439</b>	<b>196</b>	<b>208</b>	<b>220</b>

#### Portfolio R.12 - Revenue collected by Public Infrastructure, Post, Urban Development and Transport

#### **Responsibility Centre**

12 - Ministry of Public Infrastructure, Post, Urban Development and Transport

#### 131 -Permanent Secretary's Office

Officer in Charge Permanent Secretary

#### Goals/Global Objectives

To coordinate the formulation, implementation and monitoring of Government policies and regulations in relation to housing, public works, electricity and water in order to deliver the best quality services to all customers, and to enhance the national economic landscape thus improving the quality of life.

Programme	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
12132 Collect Postal Services	4,976	4,091	5,628	5,976	6,331
12133 - Collect Public Infrastructure Department Revenue	3,504	3,452	3,827	4,063	4,304
12125 - Collect International Transport Revenue	1,696	1,794	1,482	1,574	1,667
12135 - Collect Water Department Revenue	8,660	9,269	9,751	10,355	10,968
Total	18,837	18,606	20,687	21,968	23,270

#### Portfolio R.13 - Revenue collected by Education

#### **Responsibility Centre**

#### 13 - Ministry of Education

Officer	in Charge	Minister
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#### Goals/Global Objectives

To provide all persons of the state with access and developmental opportunities to satisfy their developmental needs through the provision of quality education which will equip them to achieve their full potential and make a meaningful contribution to national development.

Programme	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
13141 - Collect Administration Revenue	380	1,202	548	582	617
13147 - Collect Clarence Fitzroy Bryant College Revenue	7	11	4	4	4
Total	387	1,213	552	586	621

Portfolio R.1

## R.14 - Revenue collected by Health

#### **Responsibility Centre**

14 - Ministry of Health

Officer in Charge

Permanent Secretary

#### Goals/Global Objectives

To ensure healthy population development by sustaining a cost effective, optimal level of health care which is appropriate, accessible, affordable and acceptable to the citizens and residents of St. Kitts and Nevis.

Programme	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
14151 - Collect Administration Revenue	26	33	37	40	42
14152 - Collect Community Health Services Revenue	244	298	347	368	390
14153 - Collect Institution Health Services Revenue	3,068	3,713	3,634	3,859	4,087
Total	3,337	4,044	4,018	4,266	4,519

#### Portfolio R.15 - Revenue collected by Youth, Sports and Culture

#### **Responsibility Centre**

#### 15 - Ministry of Youth, Sports and Culture

Officer	in Charge	Permanent Secret
Officer	III Gilai ge	remanent seci

#### Goals/Global Objectives

To implement youth and sports programmes, strengthen relationships with private and public sector sponsors, ensure that the public service is provided with the necessary telecommunication infrastructure and provide affordable and modern postal services.

Program m e	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
15123 - Collect Sports Department Revenue  Total	623	187	448	476	504
	<b>623</b>	<b>187</b>	<b>448</b>	<b>476</b>	<b>504</b>

## Portfolio R.16 - Revenue collected by Sustainable Development

## **Responsibility Centre**

## 16 - Ministry of Sustainable Development

Officer in Charge Permanent Secretary

## Goals/Global Objectives

To provide the necessary policy advice, technical expertise, information, management of the environment, physical planning and distribution of land resources to provide for economic growth and improved standard of living for St.Kitts and Nevis.

## Financial Summary

Programme	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
16173 - Collect Physical Planning Revenue	373	309	538	571	605
16176 - Collect Lands and Surveys Department Revenue	34,318	40,010	5,012	5,013	5,014
16172 - Multilateral and Bilateral Grants	30,470	14,700	36,150		
16172 - Capital Revenue - Grants	28,845	66,310	50,052	34,569	48,403
Total	94,006	121,328	91,752	40,153	54,021

## 4.2 Revenue Details by Object Codes

Org Unit Name: 04 - Ministry of Justice, Legal Affairs and Communications

031 Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice, Legal Affairs and Communications

04031 - Collect Administration Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2014	2015	2016	2017	2018
				(in thousands)		
Recurrent						
Revenue		6	9	9	9	10
54 Fees, Fines and Forfeiture		6	8	9	9	10
54-03 Fees - Public Institutions		6	8	9	9	10
61 Other Revenue			1			
61-13 Sale of Acts, etc.			1			
	Total	6	9	9	9	10
	Total	6	9	9	9	10

# Org Unit Name: 04 - Ministry of Justice, Legal Affairs and Communications 031 Permanent Secretary's Office

## 033 Legal Aid Clinic

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice, Legal Affairs and Communications

04033 - Collect Legal Aid Clinic Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands	)	
Recurrent						
Revenue		3		5	5	5
54 Fees, Fines and Forfeiture		3		5	5	5
54-03 Fees - Public Institutions		3		5	5	5
	Total	3		5	5	5
	Total	3		5	5	5

Org Unit Name: 04 - Ministry of Justice, Legal Affairs and Communications
031 Permanent Secretary's Office

## 059 Registrar's Office

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice, Legal Affairs and Communications

04059 - Collect Registrar's Office Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2014	2015	2016	2017	2018
				(in thousands)		
Recurrent						
Revenue		1,098	1,019	1,578	1,676	1,775
54 Fees, Fines and Forfeiture		1,011	958	1,458	1,548	1,640
54-01 Fees - Judicial Stamps		996	950	1,436	1,525	1,616
54-21 Fines and Forfeiture		15	8	22	23	24
61 Other Revenue		87	61	120	128	135
61-31 Sale of Forms		27	44	37	40	42
61-33 Miscellaneous Fees		60	17	83	88	93
	Total	1,098	1,019	1,578	1,676	1,775
	Total	1,098	1,019	1,578	1,676	1,775

# Org Unit Name: 04 - Ministry of Justice, Legal Affairs and Communications 031 Permanent Secretary's Office

## 060 Magistrates Department

Activity Type: Programme

Activity Name: R.04 - Revenue collected by Justice, Legal Affairs and Communications

04060 - Collect Magistrate's Department Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2014	2015	2016	2017	2018
				(in thousands)		
Recurrent						
Revenue		419	747	604	641	680
54 Fees, Fines and Forfeiture		419	747	604	641	680
54-02 Fees - Magistrates Court		6	8	8	9	9
54-21 Fines and Forfeiture		413	739	596	633	670
	Total	419	747	604	641	680
	Total	419	747	604	641	680

Org Unit Name: 05 - Office of the Prime Minister

## 041 Permanent Secretary

Activity Type: Programme

 $\textbf{Activity Name:} \ R.05 - Revenue \ collected \ by \ the \ Office \ of \ the \ Prime \ Minister$ 

05088 - Collect Information Department Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands)		
Recurrent						
Revenue		5	8	7	7	8
61 Other Revenue		5	8	7	7	8
61-13 Sale of Acts, etc.		5	8	7	7	8
	Total	5	8	7	7	8
	Total	5	8	7	7	8

## 051 Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.06 - Revenue collected by National Security

06051 - Collect Administration Revenue

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
P			(in thousands)		
Recurrent	4 000	4.440	0.070	7.004	= ===
Revenue	4,800	4,143	6,878	7,304	7,737
54 Fees, Fines and Forfeiture	4,078	4,126	5,880	6,244	6,614
54-16 Fees - Certificate of Citizenship	426	568	615	653	692
54-17 Fees - Work Permits	1,863	2,014	2,687	2,853	3,022
54-18 Fees - Visa Extensions	1,391	1,169	2,006	2,130	2,256
54-19 Fees - Ordinances	397	374	573	608	644
61 Other Revenue	722	18	999	1,061	1,123
61-11 Gains on Exchange	1	1	1	1	1
61-14 Passports	709		981	1,042	1,103
61-33 Miscellaneous Fees					
61-34 Flags	12	17	17	18	19
61-35 Maps					
Total	4,800	4,143	6,878	7,304	7,737
Total	4,800	4,143	6,878	7,304	7,737

052 Police

Activity Type: Programme

Activity Name: R.06 - Revenue collected by National Security

06052 - Collect Police Revenue

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
	2014		(in thousands)		2010
Recurrent			,		
Revenue	145	223	200	213	225
61 Other Revenue	145	223	200	213	225
61-24 Sale of Books	12	15	16	17	18
61-25 Police Certificates and Reports	119	191	164	174	185
61-50 Unclassified					
61-59 Police Escort Services	14	17	20	21	22
Total	145	223	200	213	225
Total	145	223	200	213	225

052 Police

#### 052-123 St. Kitts and Nevis Defence Force

Activity Type: Programme

Activity Name: R.06 - Revenue collected by National Security

06052 Collect Defence Force Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands)	)	
Recurrent						
Revenue		1		1	1	1
61 Other Revenue		1		1	1	1
61-28 Rental of Cots		1		1	1	1
	Total	1		1	1	1
	Total	1		1	1	1

053 Fire and Rescue Services

Activity Type: Programme

Activity Name: R.06 - Revenue collected by National Security

06053 - Collect Fire and Rescue Services Revenue

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
			(in thousands)		
Recurrent					
Revenue	221	312	305	324	343
61 Other Revenue	221	312	305	324	343
61-27 Hire of Fire Brigade Equipment					
61-47 Vehicle Registration	218	311	302	320	339
61-50 Unclassified	2		3	4	4
Tota	al 221	312	305	324	343
Tota	al 221	312	305	324	343

055 Prison Department

Activity Type: Programme

Activity Name: R.06 - Revenue collected by National Security

06055 - Collect Prison Department Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands)		
Recurrent						
Revenue		11		16	17	18
54 Fees, Fines and Forfeiture		11		16	17	18
54-20 Fees - Prison Services		11		16	17	18
	Total	11		16	17	18
	Total	11		16	17	18

Org Unit Name: 07 - Ministry of International Trade, Industry and Commerce

## 074 International Trade

Activity Type: Programme

Activity Name: R.07 - Revenue collected by International Trade, Industry, Commerce and

Consumer Affairs

#### 07074 - Collect International Trade Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2014	2015	2016	2017	2018
				(in thousands)		
Recurrent						
Revenue		11	24	15	16	17
61 Other Revenue		11	24	15	16	17
61-56 CARICOM Skills Certificate		11	24	15	16	17
	Total	11	24	15	16	17
	Total	11	24	15	16	17

Org Unit Name: 07 - Ministry of International Trade, Industry and Commerce

## 075-293 Bureau of Standards

Activity Type: Programme

Activity Name: R.07 - Revenue collected by International Trade, Industry, Commerce and

Consumer Affairs

## 07075 - Collect Industry Trade and Commerce Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2014	2015	2016	2017	2018
				(in thousands)		
Recurrent						
Revenue		162	296	224	237	252
61 Other Revenue		162	296	224	237	252
61-39 Multi-Purpose Laboratory		162	296	224	237	252
	Total	162	296	224	237	252
	Total	162	296	224	237	252

081 Financial Secretary's Office

Activity Type: Programme

Activity Name: R.08 - Revenue collected by Finance

08081 - Collect Financial Secretary's Office Revenue

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
			(in thousands)		
Recurrent					
Revenue	326,554	207,066	151,585	101,683	101,783
54 Fees, Fines and Forfeiture	325,408	200,000	150,000	100,000	100,000
54-15 Fees - Citizenship by Investment	273,286	179,231	125,974	83,983	83,983
54-34 Citizenship by Investment (Application Fees)	10,005	1,646	4,612	3,075	3,075
54-35 Citizenship by Investment (Background Checks)	42,116	19,123	19,414	12,943	12,943
61 Other Revenue	1,145	7,066	1,585	1,683	1,783
61-37 Centralised Purchasing Unit	685	1,152	948	1,006	1,066
61-50 Unclassified	460	914	637	676	717
61-61 Investment Proceeds		5,000			
Total	326,554	207,066	151,585	101,683	101,783
Total	326,554	207,066	151,585	101,683	101,783

## 082 Accountant General's Department

Activity Type: Programme

Activity Name: R.08 - Revenue collected by Finance

08082 - Collect Accountant General's Department Revenue

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
			(in thousands)		
Recurrent					
Revenue	23,448	15,445	16,937	17,344	17,760
55 Rent of Government Property	23	14	13	14	15
55-02 Rent - Land and Houses	23	14	13	14	15
57 Interest, Dividends and Currency Profits	19,493	10,256	11,485	11,554	11,628
57-01 Interest on Advances and Deposits	5,608	2,562	4,600	4,669	4,743
57-02 Currency Profits		158			
57-03 Dividends and Royalties	13,885	7,536	6,885	6,885	6,885
61 Other Revenue	3,932	5,175	5,439	5,776	6,118
61-03 Overpayments Recovered	3,106	3,678	4,296	4,562	4,833
61-04 Commission on Insurance	95	124	131	139	147
61-06 Pension Contributions - Legislators	21	37	29	31	32
61-07 Trademarks and Patents	518	1,031	716	760	806
61-11 Gains on Exchange		1			
61-12 Commissions on Airlines Pay Later	69	116	95	101	107
Plan					
61-33 Miscellaneous Fees	101	134	140	149	158
61-50 Unclassified	22	54	31	33	35
Total	23,448	15,445	16,937	17,344	17,760
Total	23,448	15,445	16,937	17,344	17,760

## 083 Inland Revenue Department

**Activity Type:** Programme

Activity Name: R.08 - Revenue collected by Finance

08083 - Collect Inland Revenue Department Revenue

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
Recurrent					
Revenue	218,412	214,774	219,310	233,064	247,295
50 Taxes on International Trade and	3,653	4,052	3,865	4,168	4,572
Transactions	0,000	1,002	0,000	1,100	1,072
50-08 Travel Tax	2,669	2,705	3,205	3,467	3,829
50-14 Duty Free Shops	151				
50-16 Excise Tax	834	1,347	660	701	743
51 Taxes on Domestic Goods and	118,415	110,377	97,798	103,965	110,386
Consumption		,	21,122	,	,
51-01 Consumption Tax - Inland Revenue	18				
51-02 Wheel Tax	4,970	5,009	5,788	6,147	6,511
51-04 Traders Tax	56				
51-05 Hotel Rooms and Restaurant Tax	165				
51-07 Stamp Duty Unclassified	33,917	24,705	20,792	22,080	23,389
51-08 Licenses - Agents and Peddlars	8	19	12	14	17
51-09 Licenses - Arms	92	167	136	155	182
51-10 Licences - Boats				.00	.02
51-11 Licenses - Dogs					1
51-12 Licenses - Ligour and Tobacco	162	282	238	272	319
51-13 Licenses - Banks	365	356	230	212	319
51-14 Licenses - Motor Car Drivers	1,747		1 000	2.027	2.150
	,	1,914	1,922	2,037	2,159
51-16 Licenses - Businesses and Occupations	976	1,035	1,268	1,319	1,359
51-17 Licenses - Gaming Machines			1	1	1
51-18 Licenses - Telecommunications	2,951	3,022	3,365	3,567	3,745
51-19 Licenses - Unclassified	219	449	321	367	431
51-20 Vehicle Rental Tax	1	440	321	307	431
51-21 Insurance Fees	3,023	3,203	3,846	4,084	4,326
51-21 Insurance rees 51-22 IDD Overseas Calls Tax	3,023	3,203	3,040	4,004	4,320
51-23 Proceeds from Lotto	4.000	4 000	4.005	5.000	F F07
51-24 Island Enhancement Fund	4,006	4,326	4,625	5,003	5,527
51-26 Vacation Time Share	102	114	121	131	144
51-27 Value Added Tax (VAT)	60,930	61,250	49,834	52,919	56,057
51-28 Unincorporated Business Tax	4,705	4,526	5,528	5,871	6,219
52 Taxes on Income	82,330	86,272	102,820	109,187	115,659
52-01 Income Tax	40,565	41,741	50,215	53,324	56,485
52-02 Withholding Tax	6,674	6,163	11,146	11,836	12,538
52-03 Housing and Social Development	35,090	38,368	41,460	44,027	46,637
Levy					
53 Taxes on Property	13,974	14,041	14,771	15,685	16,615
53-01 House Tax	8,503	8,899	9,361	9,941	10,530
53-02 Condominium Tax	5,471	5,142	5,409	5,744	6,085
54 Fees, Fines and Forfeiture	20		29	31	32
54-21 Fines and Forfeiture	20		29	31	32
61 Other Revenue	20	33	27	29	30
61-50 Unclassified	20	33	27	29	30

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
Total	218,412	214,774	219,310	233,064	247,295
Total	218,412	214,774	219,310	233,064	247,295

## 084 Customs and Excise Department

Activity Type: Programme

Activity Name: R.08 - Revenue collected by Finance

08084 - Collect Customs Department Revenue

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
			(in thousands)		
Recurrent					
Revenue	172,407	187,369	183,183	215,280	229,443
50 Taxes on International Trade and	171,480	186,210	181,948	213,986	228,096
Transactions					
50-01 Consumption Tax - Customs	641	449	507	554	567
50-02 Import Duties on Articles other than	44,125	50,587	50,752	60,082	64,069
Alcoholic Liquors					
50-03 Import Duties on Alcoholic Liquors	809	807	930	1,101	1,174
50-04 Export Duty - Unclassified		4			
50-05 Excise Duty on Rum					
50-06 Customs Service Charge	34,932	37,901	42,422	49,824	53,132
50-10 Environmental Levy	2,749	2,606	4,574	5,033	5,369
50-11 Excise Duty on Alcohol and Tobacco					
50-13 Nonrefundable Duty Free Stores	4,413	4,689	5,354	5,892	6,284
50-14 Duty Free Shops	1				
50-15 Input VAT	72,736	81,561	68,651	82,200	87,651
50-16 Excise Tax	11,072	7,604	8,757	9,299	9,851
51 Taxes on Domestic Goods and	731	931	953	994	1,029
Consumption					,
51-12 Licenses - Liqour and Tobacco					
51-16 Licenses - Businesses and	711	897	924	961	990
Occupations					
51-19 Licenses - Unclassified	20	34	29	33	39
54 Fees, Fines and Forfeiture	189	227	273	290	307
54-06 Fees - Customs Officers	173	203	250	265	281
54-21 Fines and Forfeiture	16	24	23	25	26
61 Other Revenue	7	1	9	10	11
61-50 Unclassified	7	1	9	10	11
Total	172,407	187,369	183,183	215,280	229,443
Total	172,407	187,369	183,183	215,280	229,443

Org Unit Name: 10 - Ministry of Agriculture, Human Settlement, Cooperatives,

and Environment

111 - Permanent Secretary's Office

## 112 Department of Agriculture

Activity Type: Programme

Activity Name: R.10 - Revenue collected by Agriculture, Human Settlement, Cooperatives

and Environment

10112 - Collect Department of Agriculture Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2014	2015	2016	2017	2018
			(in thousands)		
Recurrent					
Revenue	363	359	349	371	393
54 Fees, Fines and Forfeiture	112	138	161	171	181
54-08 Fees - Abattoire	108	130	155	165	174
54-11 Fees - Cemetary	4	8	6	7	7
55 Rent of Government Property	178	131	99	105	111
55-06 Rent - Agricultural Lands	9	9	5	5	5
55-12 Rent - Other	169	122	94	100	106
61 Other Revenue	73	90	89	94	100
61-15 La Guerite Experimental Station	19	35	26	28	30
61-16 Public Markets	16	12	22	23	24
61-18 Veterinary Division	30	43	41	44	46
61-50 Unclassified	9				
Total	363	359	349	371	393
Total	363	359	349	371	393

 $\textbf{Org Unit Name:}\ 10 \ \textbf{-}\ \text{Ministry of Agriculture, Human Settlement, Cooperatives,}$ 

and Environment

111 - Permanent Secretary's Office

## 113 Department of Housing

Activity Type: Programme

Activity Name: R.10 - Revenue collected by Agriculture, Human Settlement, Cooperatives

and Environment

## 10113 - Collect Department of Housing Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2014	2015	2016	2017	2018
				(in thousands)	1	
Recurrent						
Revenue		6	10	8	8	9
61 Other Revenue		6	10	8	8	9
61-41 Hurricane Relief Fund		6	10	8	8	9
	Total	6	10	8	8	9
	Total	6	10	8	8	9

 $\textbf{Org Unit Name:}\ 10 \ \textbf{-}\ \text{Ministry of Agriculture, Human Settlement, Cooperatives,}$ 

and Environment

111 - Permanent Secretary's Office

## 115 Department of Marine Resources

Activity Type: Programme

Activity Name: R.10 - Revenue collected by Agriculture, Human Settlement, Cooperatives

and Environment

## 10115 - Collect Department of Marine Resources Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2014	2015	2016	2017	2018
			(in thousands)		
Recurrent					
Revenue	439	834	607	645	683
61 Other Revenue	439	834	607	645	683
61-38 Basseterre Fisheries Complex	439	834	607	645	683
Tota	al 439	834	607	645	683
Tota	al 439	834	607	645	683

Org Unit Name: 11 - Ministry of Tourism

121 Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.11 - Revenue collected by Tourism

11121 - Collect Tourism Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands)		
Recurrent						
Revenue		352	439	196	208	220
55 Rent of Government Property		352	433	196	208	220
55-08 Rent - Tourism Mall		310	381	173	183	194
55-09 Rent - Ferry Dock Booths		24	29	14	14	15
55-10 Rent - Amino Craft Market		17	23	10	10	11
61 Other Revenue			6			
61-08 Insurance Claims Settlements						
61-50 Unclassified			6			
	Total	352	439	196	208	220
	Total	352	439	196	208	220

Org Unit Name: 12 - Ministry of Public Infrastructure, Post, Urban Development and

Transport

131 -Permanent Secretary's Office

## 132 Postal Services

Activity Type: Programme

Activity Name: R.12 - Revenue collected by Public Infrastructure, Post, Urban

Development and Transport

## **12132 Collect Postal Services**

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
			(in thousands)		
Recurrent					
Revenue	4,976	4,091	5,628	5,976	6,331
60 Postal Services	4,976	4,091	5,628	5,976	6,331
60-02 Commission on Money Orders	6	3	6	7	7
60-03 Commission on Postal Orders					
60-04 Gain on Exchange	14	14	16	16	17
60-05 Parcel Post	472	6	533	566	600
60-06 Rent of P. O. Boxes	191	183	216	229	243
60-07 Sale of Postage Stamps	2,811	3,353	3,179	3,376	3,576
60-09 Terminal Dues - Letter Mail	778	78	880	935	990
60-10 Transit Dues	10	16	11	12	12
60-11 Franking Machine Licenses	2	1	2	2	2
60-12 Express Mail Services	139	95	158	167	177
60-13 Receipts from Philatelic Operations	520	315	588	625	662
60-14 Unclassified	33	23	37	39	42
60-15 Internet Cafe		1			
60-16 Commission on E-Topups	1	2	1	1	1
Total	4,976	4,091	5,628	5,976	6,331
Total	4,976	4,091	5,628	5,976	6,331

Org Unit Name: 12 - Ministry of Public Infrastructure, Post, Urban Development and Transport

131 -Permanent Secretary's Office

136 Transport Department125 International Transport

## 125-612 Maritime Affairs

Activity Type: Programme

Activity Name: R.12 - Revenue collected by Public Infrastructure, Post, Urban

Development and Transport

## 12125 - Collect International Transport Revenue

		Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
		2014	2015	2016	2017	2018
				(in thousands)		
Recurrent						
Revenue		1,696	1,794	1,482	1,574	1,667
61 Other Revenue		1,696	1,794	1,482	1,574	1,667
61-51 Airport Permits and Licenses		18	41	25	26	28
61-55 Maritime Fees		1,678	1,753	1,457	1,547	1,639
т	Γotal	1,696	1,794	1,482	1,574	1,667
Т	Γotal	1,696	1,794	1,482	1,574	1,667

Org Unit Name: 12 - Ministry of Public Infrastructure, Post, Urban Development and

Transport

131 -Permanent Secretary's Office

## 133 Public Infrastructure Department

Activity Type: Programme

Activity Name: R.12 - Revenue collected by Public Infrastructure, Post, Urban

Development and Transport

## 12133 - Collect Public Infrastructure Department Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
Recurrent				(III tilododildo)		
Revenue		3,504	3,452	3,827	4,063	4,304
55 Rent of Government Property		1		1	1	1
55-12 Rent - Other		1		1	1	1
61 Other Revenue		3,504	3,452	3,826	4,063	4,304
61-29 Government Repair Shop		14	6	19	20	21
61-36 Sand Receipts		120	568	166	176	187
61-50 Unclassified		77	62	106	113	120
61-52 Stone Crusher Receipts		3,293	2,817	3,535	3,753	3,976
	Total	3,504	3,452	3,827	4,063	4,304
	Total	3,504	3,452	3,827	4,063	4,304

 $\textbf{Org Unit Name:} \ 12 - \textit{Ministry of Public Infrastructure, Post, Urban Development and} \\$ 

Transport

131 -Permanent Secretary's Office

## 135 Water Services Department

Activity Type: Programme

Activity Name: R.12 - Revenue collected by Public Infrastructure, Post, Urban

Development and Transport

## 12135 - Collect Water Department Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2014	2015	2016	2017	2018
			(in thousands)		
Recurrent					
Revenue	8,660	9,269	9,751	10,355	10,968
58 Utilities (Water)	8,660	9,269	9,751	10,355	10,968
58-01 Water Rates	8,659	9,269	9,749	10,353	10,966
58-02 Water Connections and Repairs	1		2	2	2
Total	8,660	9,269	9,751	10,355	10,968
Total	8,660	9,269	9,751	10,355	10,968

**Org Unit Name:** 13 - Ministry of Education

141 - Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.13 - Revenue collected by Education

13141 - Collect Administration Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands)		
Recurrent						
Revenue		380	1,202	548	582	617
54 Fees, Fines and Forfeiture		380	1,202	548	582	617
54-05 Fees - College / University		380	1,202	548	582	617
	Total	380	1,202	548	582	617
	Total	380	1,202	548	582	617

**Org Unit Name:** 13 - Ministry of Education

141 - Permanent Secretary's Office

Activity Type: Programme

Activity Name: R.13 - Revenue collected by Education

13147 - Collect Clarence Fitzroy Bryant College Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands)		
Recurrent						
Revenue		7	11	4	4	4
55 Rent of Government Property		7	11	4	4	4
55-02 Rent - Land and Houses		7	11	4	4	4
	Total	7	11	4	4	4
	Total	7	11	4	4	4

Org Unit Name: 14 - Ministry of Health

151 -Office of Policy Development and Information Management

Activity Type: Programme

Activity Name: R.14 - Revenue collected by Health

14151 - Collect Administration Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands)		
Recurrent						
Revenue		26	33	37	40	42
54 Fees, Fines and Forfeiture		26	32	37	40	42
54-04 Fees - Registrar General		26	32	37	40	42
61 Other Revenue						
61-50 Unclassified						
	Total	26	33	37	40	42
	Total	26	33	37	40	42

Org Unit Name: 14 - Ministry of Health

151 -Office of Policy Development and Information Management

152 Community Health Services

Activity Type: Programme

Activity Name: R.14 - Revenue collected by Health

14152 - Collect Community Health Services Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2014	2015	2016	2017	2018
			(in thousands)		
Recurrent					
Revenue	244	298	347	368	390
54 Fees, Fines and Forfeiture	165	187	238	252	267
54-04 Fees - Registrar General	1		2	2	2
54-22 Fees - Dental Services	101	114	146	155	164
54-28 Pharmacutical Prescription Fees	52	65	74	79	84
54-29 Fees - Vaccines for Adults	11	8	16	17	18
61 Other Revenue	79	112	109	116	123
61-21 Precast Private Latrines					
61-44 Registration of Doctors	2	1	2	2	2
61-45 Food Handlers Permits	49	83	68	73	77
61-46 Rental of Chemical Toilets	14	9	19	20	21
61-50 Unclassified	5	7	7	7	8
61-60 Donation to Upkeep of Roundabouts	9	12	13	13	14
Total	244	298	347	368	390
Total	244	298	347	368	390

Org Unit Name: 14 - Ministry of Health

151 -Office of Policy Development and Information Management

153 Institution Health Services

Activity Type: Programme

Activity Name: R.14 - Revenue collected by Health

14153 - Collect Institution Health Services Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands)		
Recurrent						
Revenue		3,068	3,713	3,634	3,859	4,087
54 Fees, Fines and Forfeiture		2,938	3,105	3,462	3,676	3,894
54-23 Fees - Hospital		2,938	3,105	3,462	3,676	3,894
55 Rent of Government Property		9	7	5	6	6
55-11 Rent - Space at JNF Hospital		9	7	5	6	6
61 Other Revenue		120	600	166	177	187
61-49 Supply Department		120	590	166	176	187
61-50 Unclassified			10			
	Total	3,068	3,713	3,634	3,859	4,087
	Total	3,068	3,713	3,634	3,859	4,087

Org Unit Name: 15 - Ministry of Youth, Sports and Culture

123 Sports Department

Activity Type: Programme

Activity Name: R.15 - Revenue collected by Youth, Sports and Culture

15123 - Collect Sports Department Revenue

	Revenue Actual	Revenue Estimated	Revenue Planned	Revenue Projected	Revenue Projected
	2014	2015	2016 (in thousands)	2017	2018
Recurrent			(III tilousalius)		
Revenue	623	187	448	476	504
54 Fees, Fines and Forfeiture	114	187	165	175	185
54-33 Sport Fees	114	187	165	175	185
55 Rent of Government Property	509		284	301	319
55-14 Rent - Warner Park Corporate Boxes	509		284	301	319
Total	623	187	448	476	504
Total	623	187	448	476	504

## 172 Economic Affairs and Public Sector Investment Program Department

Activity Type: Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16172 - Multilateral and Bilateral Grants

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
	2014	2013	(in thousands)		2010
Budgetary Grant					
Revenue	30,470	14,700	36,150		
80 Grants and Donations	30,470	14,700	36,150		
80-03 From International Organisations	30,470	14,700	36,150		
Total	30,470	14,700	36,150		
Total	30,470	14,700	36,150		

## 172 Economic Affairs and Public Sector Investment Program Department

Activity Type: Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16172 - Capital Revenue - Grants

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands)		
Capital						
Revenue		28,845	66,310	50,052	34,569	48,403
74 Capital Revenue - Grants		28,845	66,310	50,052	34,569	48,403
74-00 Capital Revenue - Grants		28,845	66,310	50,052	34,569	48,403
	Total	28,845	66,310	50,052	34,569	48,403
	Total	28,845	66,310	50,052	34,569	48,403

173 Physical Planning Department

Activity Type: Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16173 - Collect Physical Planning Revenue

		Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
				(in thousands)		
Recurrent						
Revenue		373	309	538	571	605
54 Fees, Fines and Forfeiture		373	309	538	571	605
54-07 Fees - Building Board		373	309	538	571	605
	Total	373	309	538	571	605
	Total	373	309	538	571	605

176 Lands and Survey Department

Activity Type: Programme

Activity Name: R.16 - Revenue collected by Sustainable Development

16176 - Collect Lands and Surveys Department Revenue

	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016	Revenue Projected 2017	Revenue Projected 2018
			(in thousands)		
Recurrent					
Revenue		10	12	13	14
61 Other Revenue		10	12	13	14
61-35 Maps					
61-50 Unclassified		9	12	13	14
Total		10	12	13	14
Capital					
Revenue	34,318	40,000	5,000	5,000	5,000
71 Capital Revenue - Sale of Lands	34,298	40,000	5,000	5,000	5,000
71-00 Capital Revenue - Sale of Lands	34,298	40,000	5,000	5,000	5,000
72 Capital Revenue - Sale of Property	20				
72-00 Capital Revenue - Sale of Property	20				
Total	34,318	40,000	5,000	5,000	5,000
Total	34,318	40,010	5,012	5,013	5,014

# Section 5: Revenue by Source of Funds

# 5.1 Revenue Summary by Source of Funds

Source of Funds	Revenue Actual 2014	Revenue Estimated 2015	Revenue Planned 2016 (in thousands)	Revenue Projected 2017	Revenue Projected 2018
Development Aid	59,315	81,010	86,202	34,569	48,403
Revenues	806,737	697,445	613,272	611,935	643,190
Total	866,052	778,454	699,474	646,504	691,593

# APPENDICES

# ST. KITTS ESTIMATES, 2016

# LIST OF APPENDICES

No.	1	Listing of Accounting Officers
	2	Schedule of Estimated Debt Service Charges for 2016
	3	Approved Salary and Increment Schedule as at January 1st, 2016
	4	Approved Salary Scales and Grades as at January 1st, 2016

# ST. KITTS AND NEVIS ESTIMATES, 2016

# **ACCOUNTING OFFICERS**

	MINISTRIES	OFFICERS
01	Governor General	Comptroller and Private Secretary
02	Parliament	Clerk of the National Assembly
03	Audit Office	Director of Audit
04	Justice and Legal Affairs	Permanent Secretary
05	Office of the Prime Minister Human Resource Management Department	Cabinet Secretary Chief Personnel Officer
06	National Security	Permanent Secretary
07	International Trade, Industry and Commerce	Permanent Secretary
80	Finance	Financial Secretary
09	Community Development, Gender Affairs and Social Services	Permanent Secretary
10	Agriculture, Human Settlement, Co-operatives and Environment	Permanent Secretary
11	Tourism	Permanent Secretary
12	Public Infrastructure, Post, Urban Development and Transport	Permanent Secretary
13	Education	Permanent Secretary
14	Health	Permanent Secretary
15	Youth, Sports and Culture	Permanent Secretary
16	Sustainable Development	Permanent Secretary
17	Foreign Affairs and Aviation	Permanent Secretary
18	Office of the Attorney General	Permanent Secretary
19	Nevis Affairs, Labour, Social Security and Ecclesiastical Affairs	Permanent Secretary

# CENTRAL GOVERNMENT ESTIMATED DEBT SERVICE PAYMENTS (XCD)

	2016			
	PR	IN	ОТ	TOTAL
DOMESTIC DEBT				
Treasury Bills - Over the counter	0	14,841,528	0	14,841,528
National Savings Scheme	0	250,968	0	250,968
Interest on Savings Bank	0	1,431,722	0	1,431,722
Treasury Savings Certificate Interest	0	56,237	0	56,237
Purchase of Equipment Loan from PSKN @ 1%	470,984	110,247	0	581,232
Domestic portion of US Dollar Discount Bond @ 6%	449,967	230,871	0	680,838
Domestic portion of EC Dollar Par Bond @ 1.5%	0	1,687,735	32,440	1,720,175
Domestic portion of Parallel Discount Bond	1,367	701	0	2,068
TOTAL DOMESTIC DEBT SERVICE PAYMENTS	922,318	18,610,008	32,440	19,564,766
FOREIGN DEBT				
Agency for International Development Loan	0	239,819	0	239,819
Petroleos de Venezuela S.A. Loan	4,880,855	1,039,353	0	5,920,208
Caribbean Development Bank Loans	10,034,442	4,029,743	0	14,064,185
European Investment Bank	110,522	11,904	0	122,426
International Development Association Loan	207,389	88,218	0	295,606
Int'l Bank for Reconstruction and Dev Loan	3,567,008	46,039	0	3,613,047
\$15M Development Bond @ 3.5%	0	236,250	0	236,250
IMF (SBA) Loan	24,188,739	91,992	0	24,280,731
External portion of US Dollar Discount Bond @ 6%	5,694,855	2,921,939	141,082	8,757,875
External portion of EC Dollar Par Bond @ 1.5%	0	328,363	0	328,363
External portion of Parallel Discount Bond	29,582	15,178	0	44,759
Parallel Par Bond	0	3,625	0	3,625
Restructured BNS/GOKN loans	610,483	1,335,947	0	1,946,430
TOTAL FOREIGN DEBT SERVICE PAYMENTS	49,323,874	10,388,369	141,082	59,853,325
TOTAL DEBT SERVICE PAYMENTS	50,246,192	28,998,377	173,522	79,418,091

# Approved Salary and Increment Schedule as at January 1st, 2016

Salary	Monthly	Annual	Annual
Scale	Salary	Salary	Increment
	\$	\$	\$
K 1	1,040	12,480	-
K 2	1,100	13,200	720
K 3	1,160	13,920	720
K 4	1,235	14,820	900
K 5	1,310	15,720	900
K 6	1,395	16,740	1,020
K 7	1,480	17,760	1,020
K 8	1,575	18,900	1,140
K 9	1,645	19,740	1,140
K10	1,720	20,640	1,140
K11	1,810	21,720	1,140
K12	1,890	22,680	1,140
K13	1,975	23,700	1,140
K14	2,055	24,660	1,140
K15	2,140	25,680	1,140
K16	2,225	26,700	1,140
K17	2,325	27,900	1,200
K18	2,425	29,100	1,200
K19	2,525	30,300	1,200
K20	2,630	31,560	1,260
K21	2,750	33,000	1,440
K22	2,890	34,680	1,680
K23	3,030	36,360	1,680
K24	3,170	38,040	1,680

Salary	Monthly	Annual	Annual
Scale	Salary	Salary	Increment
	\$	\$	\$
K25	3,310	39,720	1,680
K26	3,450	41,400	1,680
K27	3,590	43,080	1,740
K28	3,735	44,820	1,740
K29	3,880	46,560	1,740
K30	4,030	48,360	1,800
K31	4,180	50,160	1,800
K32	4,335	52,020	1,920
K33	4,495	53,940	1,920
K34	4,645	55,740	1,920
K35	4,810	57,720	1,980
K36	5,050	60,600	2,880
K37	5,280	63,360	2,880
K38	5,525	66,300	2,940
K39	5,760	69,120	2,940
K40	6,035	72,420	3,300
K41	6,310	75,720	3,300
K42	6,605	79,260	3,540
K43	6,935	83,220	3,960
K44	7,315	87,780	4,560
K45	7,820	93,840	6,060
K46	8,335	100,020	6,180
K47	8,895	106,740	6,720

#### APPROVED SALARY SCALES AND GRADES WITH EFFECT FROM 1ST JANUARY, 2016

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
С	Governor General	137,779	
	Honourable Prime Minister	137,280	
	Honourable Attorney General	112,320	
	Honourable Ministers	106,080	Deputy Prime Minister receives an annual allowance of \$9,000
	Honourable Minister of State	99,840-106,080	anowaries of \$5,000
K47	Head of Civil Service Cabinet Secretary Financial Secretary	106,740	
K45	Accountant General Ambassador Ambassador/High Commissioner Chief Personnel Officer Chief Personnel Officer Supernumerary Deputy Financial Secretary Director of Audit Director of Public Prosecution Financial Advisor General Counsel Head of Regional Integration & Diaspora Unit (RIDU) Law Commissioner Legal Advisor Ombudsman Permanent Secretary Solicitor General Special Advisor	93,840	
K44	Comptroller of Customs Comptroller of Inland Revenue Commissioner of Police Chief Fire Officer Chief Immigration Officer Chief Medical Officer	87,780	

		CALABY SCALE	
	GRADE AND POST	SALARY SCALE PER ANNUM	NOTES
	GRADE AND FOST	\$	NOTES
		Ψ	
K44	Director Conoral Information Services	07 700	
N44	Director General, Information Services	87,780	
	Director, Financial Intelligence Unit		
	Foreign Officer		
	Lieutenant Colonel, Defence Force		
	Senior Magistrate		
K43	Agricultural Development Advisor	83,220	
	Anaesthetist		
	Chief Education Officer		
	Chief Engineer/Manager		
	Chief Policy Analyst		
	Clinical Psychologist		
	Co-ordinator, Nat'l Council on Drug Abuse/Prevention		
	Deputy Chief Personnel Officer		
	Deputy Legal Advisor		
	Director, Agriculture & Environment		
	Director, Agriculture & Environment  Director, Communications		
	Director, Budget Division		
	Director, Burget Division  Director, Bureau of Standards		
	Director, Community Health Services		
	Director, Community Health Services  Director, Citizenship by Investment Unit		
	Director, Chizenship by investment onto		
	Investment Planning		
	Director, Education Planning		
	Director, Education Franking  Director, Fiscal Affairs and Policy Unit		
	Director, Foreign Affairs		
	Director, Poleigh Analis  Director, Health Institutions		
	Director, Investment and Debt Management Unit		
	•		
	Director, Lands and Survey		
	Director, Legal Aid Clinic		
	Director, Marketing and Development		
	Director, Marine Resources		
	Director, People Empowerment		
	Director, Physical Planning		
	Director, Public Infrastructure		
	Director, Statistics		
	Director, Technology		
	Emergency Specialist		
	General Surgeon		
	Health Planner		
	ICT Policy Advisor		
	Legal Advisor		
	Magistrate		
	Manager/ Water Engineer		
	Medical Chief of Staff/ General Surgeon		
	Medical Specialist		
		1	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K43	Nephrologist National Disaster Co-ordinator, NEMA Obstetrician/Gynecologist Oncologist Opthamologist Orthopaedist Paediatrician Pathologist Personnel Officer Psychiatrist Radiologist Registrar and Provost Marshall Registrar of Land and Property Registrar of Intellectual Property Senior Parliamentary Counsel Vascular Surgeon	83,220	
K42-K43	Principal Nursing Officer Chief Dental Officer	79,260-83,220	
K41-K43	Director, Counselling Unit Director, Gender Affairs Director, New Horizons CO-ED Training Center Director, Probation and Child Protection Services Director, Social & Community Development	75,720-83,220	
K39-K42/ K43	Dental Surgeon	69,120-79,260/ 83,220	
K35-K42	Counsel	57,720-79,260	
K42	Chief Engineer Chief Veterinary Officer Counsellor Deputy Accountant General Deputy Chief Fire Officer Deputy Chief Officer Deputy Commissioner of Police Deputy Comptroller, Inland Revenue Deputy Comptroller, Customs Deputy Director Deputy Director of Audit	79,260	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
<b>&lt;</b> 42	Deputy Director General Head - Fiscal Affairs and Policy Unit Labour Commissioner Major, Defence Force Manager of Procurement Manager, Printery Parliamentary Counsel Personnel Officer Science and Research Manager Senior Budget Analyst Senior Development Control Officer Senior Economist Senior Environmental Officer Senior GIS Officer Senior Physical Planning Officer Senior Project Analyst Senior Project Officer Senior Statistician Superintendent of Prison Systems Manager	79,260	
K36-K41/ K42	District Medical Officer  Medical Officer, Institutions & Psychiatry	60,600-75,720/ 79,260	
K39-K41/ K42-K43	Postmaster General	69,120-75,720/ 79,260-83,220	
K41	Assistant Accountant General Assistant Commissioner of Police Assistant Comptroller II of Customs Assistant Comptroller of Inland Revenue Chief Executive Officer Deputy Chief Immigration Officer Director, Curriculum Unit Director, Management Information System Head of Division Librarian Principal, High School Senior Internal Auditor	75,720	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K39-K41	Assessment Quality and Assurance Officer Captain, Coast Guard Captain, Defence Force Chemist I Chief Valuation Officer Co-ordinator - Development Co-ordinator - Networks Debt Advisor Development Control Officer Director of Archives Director, Maritime Affairs Financial Analyst Funds Manager National Examinations Registrar Occupational Therapist Project Officer II Senior Accountant Senior Assistant Secretary Senior Foreign Service Officer Senior Information Officer Senior Intelligence Analyst Systems Manager Senior Trade Policy Officer	69,120-75,720	
K41-K42	Senior Education Officer	75,720-79,260	
K39-K41/ K42	Director, Consumer Affairs Director of Trade Research Medical Officer	69,120-75,720/ 79,260	
K39-K40/ K41	Co-odinator, Community Nursing Director of Health Institutional Services	69,120-72,420/ 75,720	
K38/ K39-K40	Deputy Chief Environmental Health Officers	66,300/ 69,120-72,420	
K38/ K39-K41	Chief Environmental Health Officer	66,300/ 69,120-75,720	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K39-K40	Project Co-ordinator	69,120-72,420	
K35-K38/ K39-K41	Laboratory Manager - Health Occupational Therapist Physiotherapist Chief Pharmacist	57,720-66,300/ 69,120-75,720	
K36-K40	Assistant Comptroller I of Customs	60,600-72,420	
K33-K41	Animal Health Officer Architect Assistant Engineer, Water Services Assistant Manager Assistant Registrar Chief Extension Officer Deputy National Disaster Co-ordinator, NEMA Engineer Housing and Planning Officer Systems Coordinator	53,940-75,720	
K33-K38/ K39-K41	Accountant Administrative Officer Administrative/Research Assistant Audit Manager Budget Analyst I/Budget Analyst II Business Analyst Cash Management Analyst Chief Electrical Inspector Chief Engineer Communicable/Non-Communicable Diseases Programme Co-ordinator Debt Analyst I / Debt Analyst II Deputy Director Director, Office of the Prime Minister Director of Youth Economist I/Economist II Epidemiologist Financial Analyst I / Financial Analyst II Financial Inspector Financial Officer Health Information Systems Administrator	53,940-66,300/ 69,120-75,720	

		SALARY SCALE	
	GRADE AND POST	PER ANNUM	NOTES
		\$	
K33-K38/	Human Passuras Manager	53,940-66,300/	
K39-K41	Human Resource Manager Internal Auditor II	69,120-75,720	
1133-1141	Investment Officer I / Investment Officer II	09,120-73,720	
	Lab Manager		
	Lab Technologist		
	National AIDS Programme Coordinator		
	Nutrition Surveillance Coordinator		
	Operations Manager, JNF		
	Operations Manager, CIU		
	Project Analyst I/Project Analyst II		
	Psychologist		
	Senior Assistant Secretary		
	Social Planner		
	Statistician I/Statistician II		
	Supervisor of CPU		
	Systems Co-ordinator		
	Tax Specialist		
K30-K41	Surveyor	48,360-75,720	
K30-K38/	Environmental Scientist	48,360-66,300	
K39-K41	Conservation Officer II	69,120-75,720	
K40	Co-ordinator, Measurement and Testing	72,420	
	Deputy Principal		
	Director, AVEC		
	Director, Industry and Commerce		
	Press Secretary		
	Senior Tax Inspector III		
K38/	Deputy Chief Environmental Health Officer	66,300/	
K39-K40		69,120-72,420	
K35-K38/	Assistant Director, Institutional Services	57,720-66,300/	
K39-K40	Executive Director - Accreditation Services	69,120-72,420	
K33-K38/	Assistant Secretary	53,940-66,300/	
K39-K40	Deputy Labour Commissioner Media Officer	69,120-72,420	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K33-K38/ K39-K40	Secretary General Senior Pharmacist Senior Environmental Health Officer	53,940-66,300/ 69,120-72,420	
K33-K40	Agronomist Agricultural Officer Agricultural Engineer Co-ordinator Language Enrichment Director, National Skills Education Officer Education Officer, Secondary Guidance Counsellor Livestock Production Officer Institution Liason, Agriculture Manager, Agro Processing Unit Project Officer, Procurement Project Officer Quarantine Officer Quarry Manager Senior Inspector/Surveyor Teacher Veterinary Officer	53,940-72,420	
K28-K32/ K33-K40	Senior Computer Technician/Specialist	44,820-52,020/ 53,940-72,420	
K30-K40	Research Officer Sports Co-ordinator Subject Co-ordinator, Special Education Teacher Venue Manager	48,360-72,420	
K39	Communications Officer, Police Divisional Fire Officer Senior Tax Inspector II Superintendent, Police	69,120	
K38-K39	Counsellor, New Horizons Co-Ed Training Center Deputy Director, New Horizons Co-Ed Training Center	66,300-69,120	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K38	Deputy Co-ordinator- Community Nurse Psychiatric Co-ordinator	66,300	
K35-K38	Chief Radiographer Dietitian Director of Culture Manager, Central Drug & Medical Stores Supervisor, Cardin Home	57,720-66,300	
K33-K35/ K36-K38	Assistant Nurse Manager Biomedical Engineering Technician Physical Plant Maintenance Technician Senior Lab Technologist	53,940-57,720/ 60,600-66,300	
K33-K38	Administrative Assistant CLO (BNTF) Administrative/Research Assistant Administrative Officer Accounts Manager Agricultural Planner Aquaculture Officer Assistant Deputy Director of New Horizons Assistant Human Resources Manager Assistant Secretary Business Development Officer Chemist II Chief Production Officer Chief Roads Supervisor Civil Aviation Officer Collection Manager Communications Officer Counselor Co-operatives Auditor Coordinator, Early Childhood Court Administrator Court and Diversion Officer Debt Analyst 1 Dental Therapist	53,940-66,300	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K33-K38	Deputy Postmaster General Deputy Registrar Energy Officer Enterprise Architect Entomologist Executive Officer Force Finance Officer Foreign Service Officer Guidance Counsellor Health Educator/Counsellor Health Service Administrative Officer Information Officer Information Research Officer Intelligence Analyst IT Specialist Legal Researcher Librarian Marine Management Areas & Habitat Officer Marketing Research Officer Microbiologist Multimedia Market & Research Officer Network Administrator Network Specialist Nursing Programme Co-ordinator Oceanography & GIS Officer Payroll Manager Personal Accreditation Officer Personal Assistant Psychologist Planning Officer, NEMA Project Coordinator Project Officer Project Development Officer Psychiatric Social Worker Registrar Registry Operations Manager Research/Communications Officer Secretary to PSC Senior Child Protection Officer	53,940-66,300	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K33-K38	Senior Custom Officer Senior Tax Inspector I Social Implementation Unit Officer Statistician Standards Development Officer Systems Administrator Systems Analyst Teacher Trade Policy Officer Urban Development Officer	53,940-66,300	
K30-K38	Administrative Officer Assistant Librarian Environmental Education Officer Technical Vocational Officer Physical Planning Officer	48,360-66,300	
K28-K32/ K33-K38/ K39-K41	Systems Administsrator	44,820-52,020/ 53,940-66,300/ 69,120-75,720	
K28-K32/ K33-K38	Executive/Administrative Officer Case Worker, New Horizon Co-Ed Training Center Diversion Officer Finance Officer Human Resource Assistant Labour Officer Probation Officer/Investigation Probation/Truancy Officer Project Officer Server Administrator Social Investigator Sports Officer Tourism Officer Youth Officer	44,820-52,020/ 53,940-66,300	
K27-K32/ K33-K38	Project/Research Officer	43,080-52,020/ 53,940-66,300	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K25-K32/ K33-K38	Community Nurse Lab Technologist Pharmacist Port Health Nurse Radiographer Staff Nurse	39,720-52,020/ 53,940-66,300	
K22-K27/ K28-K32/ K33-K38	Community Affaris & Social Officer Case Manager Gender Field Officer Price Control Officer Project Officer Stakeholder Relation Officer	34,680-43,080/ 44,820-52,020/ 53,940-66,300	
K36-K37	Admission & Discharge Planning Nurse Administrative Night Co-ordinator Psychiatric Nurse Nurse Manager Infection Control Officer/Quality Assurance Officer Nurse Anaesthetist Nurse Manager	60,600-63,360	
K35-K37	Assistant Superintendent of Prisons	57,720-63,360	
K34-K37	Lieutenant, Coast Guard Lieutenant, Defence Force	55,740-63,360	
K33-K37	ICU Nurse	53,940-63,360	
K33-K36	Clerk of Works Manager, Government Repair Shop Product Development and Marketing Officer Roads Supervisor	53,940-60,600	
K32-K36	Coordinator- Project Strong Co-ordinator, Remedial Education Coordinator- SELF Headteacher	52,020-60,600	
K33-K35	Assistant Nurse Manager Cleansing Supervisor	53,940-57,720	

		SALARY SCALE	
	GRADE AND POST	PER ANNUM	NOTES
		\$	
K32-K35	Medical Supplies Officer	52,020-57,720	
NOZ NOO	Medical Statistician	02,020 07,720	
	Clinical Instructor		
	In-Service Coordinator		
	Customs Officer IV		
	Caclema Chican IV		
K30-K35	Administrative Assistant	48,360-57,720	
	Dance Specialist		
	Drumming Specialist		
	Events Specialist		
	Executive Director, National Festivals Secretariat		
	Instructor/Trainee		
	Music Specialist		
	Research and Documentation Specialist		
K32-K34	Inspector, Police	52,020-55,740	
NOZ NOT	Fire Station Officer	02,020 00,7 10	
	Warrant Officer Class I		
	Trainain emeet elace i		
K30-K34	Craft Production Officer	48,360-55,740	
K34	Fisheries Law Enforcement Officer	55,740	
K29-K33	Chief Prison Officer	46,560-53,940	
K28-K32	Accounts Officer	44,820-52,020	
0	Administrative Officer	1 1,020 02,020	
	Administrative Officer/Supply Officer		
	Assistant Accountant		
	Assistant Land Surveyor		
	Assistant Physical Planning Officer		
	Assistant to Secretary to PSC		
	Assistant Sports Co-ordinator		
	Building Inspector		
	Comptroller and Private Secretary		
	Co-ordinator, Teacher Resource Center		
	Custom Service Manager		
	Debt Officer I		
	District Co-ordinator		
	Electrical Inspector		

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K28-K32	Executive Officer Executive Secretary Field Officer Finance Officer Fisheries Officer Funds Supervisor Immigration Officer III Inspectors/Surveyors Inspector of Pumps, Electrical Inspector of Treatment Inspector of Works Internal Auditor I Lands Administrative Officer Mall Manager Manager, Abattoir and Public Markets Matron, Prisons MEND Officer II Payroll Supervisor Personal Assistant Personnel Secretary Public Relations Officer Research Assistant Secretary Senior Auditor Senior Foreman Mechanic Tax Inspector Teacher Technical Specialist Vetinary Assistant	44,820-52,020	
K27-K32	Project Officer	43,080-52,020	
K25-K30	Co-ordinator, School Meals	39,720-48,360	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K25-K32	Agricultural Assistant Agronomy Assistant Dental Hygenist Dental Nurse Extension Officer Health Educator Medical Records Technician School Attendance Officer Teacher (Trained) Teacher (TVET) Tree Crops Officer	39,720-52,020	
K12-K23/ K25-K32/ K33-K38	Nutrition Officer Environmental Health Officer	22,680-36,360/ 39,720-52,020/ 53,940-66,300	
K22-K27/ K28-K32	Accounts Supervisor Administrative Assistant Assistant Manager, Abattoir and Public Markets Senior Assistant Surveyor Statistical Officer Technician II Quarantine Assistant Officer	34,680-43,080/ 44,820-52,020	
K22-K27/ K25-K32	Engineering Assistant Librarian Lab Technician , Food Quality Lab Technician , Soil Analysis	34,680-43,080/ 39,720-52,020	
K24-K32	Draughtsman Laboratory Technician - PWD	38,040-52,020	
K22-K32	Customs Systems Technician	34,680-52,020	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K12-K23/ K25-K32	Assistant Maintenance Technician  Medical Equipment Mtce Technician	22,680-36,360/ 39,720-52,020	
K31	Warrant Officer Class II Pound Keeper	50,160	
K30	Fire Sub-Station Officer II Station Sergeant, Police Staff Sergeant	48,360	
K26-K30	Customs Officer III	41,400-48,360	
K22-K30	Court Stenographer	34,680-48,360	
K20-K30/ K33-K38	Resource Teacher	31,560-48,360/ 53,940-66,300	
K20-K30	Conservation Officer I Guidance Counsellor Job Development Specialist Teacher Social Skills Trainer	31,560-48,360	
K26-K28	Fire Sub-Station Officer I Principal Prison Officer Sergeant Technician	41,400-44,820	
K23-K28	Secretary	36,360-44,820	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K22-K27	Accounts Clerk II Administrative Assistant Accounts Supervisor Assistant Fisheries Officer Auditor Budget Analyst Assistant Cash Management Officer II Child Protection Officer Community Tourism Officer Co-operatives Officer Customer Service Officer/Cashier Cytoscreener Draughtsman Financial Officer Foreman of Works GIS Assistant House Parents Human Resource Technician Intake Officer Immigration Officer II Investigations Officer Junior Building Inspector Junior Labour Officer Laboratory Assistant Maintenance Technician Personal Assistant Pump Operator Roads Foreman Senior Bailiff Senior Clerk Senior Foreman Mechanic (Vehicles) Senior Library Technician Senior Tax Officer Supervisor Supervisor of Parks Technician Technical Officer Treatment Plant Operator	34,680-43,080	

		SALARY SCALE	
	GRADE AND POST	PER ANNUM	NOTES
		\$	
K10-K21/	Cameraman	20,640-33,000	
K22-K27/		34,680-43,080	
K28-K32		44,820-52,020	
K10-K21/	Archive Assistant	20,640-33,000/	
K22-K27	Assistant Personnel Secretary	34,680-43,080	
	Collections Officer		
	Junior Electrical Inspector		
	Laboratory Technician		
	Port Health Officer		
	Secretary		
	Sport Officer		
	Supervisor		
	IT Clerk		
K17-K27	Assistant Project Analyst	27,900-43,080	
	Research Officer		
K26	Clerk of Works	41,400	
K19-K26	Laboratory Technician	30,300-41,400	
K22-K25	Corporal	34,680-39,720	
	Fire Sub-Officer		
	Senior Prison Officer		
K18-K25	Customs Officer II	29,100-39,720	
	Supervisor - Old Road Fisheries		
K17-K25	Administrative Assistant	27,900-39,720	
	Statistical Clerk II		
	Secretary		
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	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K10-K25	Draughtsman/Technician Electrician Grade I Library Technician Mechanic Grade I	20,640-39,720	
K23	Registered Nurse	36,360	
K12-K23	Dental Assistant Laboratory Assistant, PWD Student Dietary Assistant Student Lab Technician Student Pharmacy Technician Student X-Ray Technician	22,680-36,360	
K18-K21	Lance Corporal	29,100-33,000	
K15-K21	Constable, Police Prison Officer	25,680-33,000	
K15	Civilian Worker, Prisons	25,680	
K12-K21	Environmental Planning Assistant Teacher	22,680-33,000	
K10-K21	Accounts Clerk I Accounts Officer Administrative Officer Agricultural Trainee Assistant Farm Manager Assistant Information Officer Assistant Research & Document. Specialist Assistant Technical Officer Audit Assistant Bailiff Binder Blood Bank Advocate/Counselor	20,640-33,000	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K10-K21	Clerk	20,640-33,000	
K10-K21		20,040-33,000	
	Clerk/Typist		
	Clerk/Bailiff Clerk/Binder		
	Clerk, Management Information System		
	Community Nursing Assistant		
	Composer		
	Customs Assistant		
	Data Entry Clerk		
	Dental Clerk		
	Emergency Medical Technician		
	Fire Officer		
	Fisheries Assistant		
	Housekeeper		
	Human Resource Clerk		
	Immigration Officer I		
	Internal Auditor Assistant		
	Junior Assistant Land Surveyor		
	Junior Clerk		
	Junior Clerk/ Store Clerk		
	Junior Tax Officer		
	Laboratory Technician		
	Market Keeper		
	MEND Officer I		
	Meter Reader		
	Messenger/Office Assistant		
	Nursing Assistant		
	Night Duty Staff		
	Office Assistant		
	Payment Officer I		
	Payroll Officier I		
	People Empowerment Officer		
	Phlebotomist		
	Postman		
	Programmer		
	Psychiatric Aide		
	Pupil Draughtsman		
	Registry Clerk		
	Secretary		
	Security Officer		
	Security & Support Officer		

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K10-K21	Senior Press Operator Statistical Clerk I Supernumerary Teacher Supervisor Supervisor, Kitchen Supervisor, Laundry Teacher Teacher Aides Teacher in Training Teaching Assistant Technician I Telecom Operator Telephone Operator Typist Vital Statistics Clerk Water Overseer Junior Youth Officer	20,640-33,000	
K12-K19	Student of Nursing	22,680-30,300	
K10-K19	Nursing Assistant	20,640-30,300	
K8-K19	Office Attendant/Driver Telephone Operator	18,900-30,300	
K12-K18	Scrub Technician	22,680-29,100	
K10-K17	Customs Officer 1 Home Care Officer Private/Recruit, Defence Force Private/Recruit, Coast Guard	20,640-27,900	
K10-K16	Special Constable	20,640-26,700	
K10-K14	Marketing Attendants	20,640-24,660	
K12	Office Attendant/Cleaner	22,680	

	GRADE AND POST	SALARY SCALE PER ANNUM \$	NOTES
K7-K17	Assistant Binder Book Binder Driver Driver/Attendant Forestry Guard Forestry Ranger Insect/Vector Control Officer Library Assistant Messenger, Postal Services Orderly Office Attendant / Maintenance Park Caretaker Postman Port Health Vector Control Officer Press Operator Repository Assistant Seamstress Sub-Postmistress	17,760-27,900	
K1-K17	Van Driver  Attendant/Driver Attendant/Messenger Driver/Messenger Messenger/Janitor Office Attendant/Driver	12,480-27,900	
K1-K14	Attendant Janitor Messenger Messenger/Driver Office Attendant	12,480-24,660	